

# Boulder City Council

## 2023 Boards and Commissions Appointment Guide

### Environmental Advisory Board

**Council Action Requested:**

Seat #2 - Appoint member to 4 year unexpired term through 3/31/27

**Current Members:**

2028	Alexandra Bothwell
2027	Amanda Groziak
2026	Carlos Villanueva
2025	Brook Brockett
2024	Michael SanClements

**Occupation:**

Scentist
Environmental Consultant
Software Engineer
Student
Scientist\Author

**Status:**

Occupied
Resigned 6/21/2023
Occupied
Occupied
Occupied

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
June 28, 2023 3:47 pm  
1116552756

Submission Year	Jun 2023
Board or Commission Applying For	8   Environmental Advisory Board
Are you 18 years of age or older?	Yes
Do you reside within Boulder City limits?	Yes
When did you become a resident of Boulder?	Aug 2015
I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).	Yes, I acknowledge

Contact Information

Name	AP Lewis
Email	
Home Address	
Home Phone	
Mobile Phone	
Occupation	exec
Place of Employment / Retired	Natural Grocers
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I am a member of multiple boards related to food, agriculture, and public health, including IFOAM, ROP, ONHA, NonGMO Project, etc. I also advise Beyond Pesticides and have raised \$700k to convert public spaces to organic management practices.  
I served on the Boulder County Food and Agriculture Policy Council for five years, and am a founding member of BOCO OLAF, the Organic Land and Food Coalition. I also advise multiple urban smallholder groups on best practices

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

No

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

BCFAPC was half farmers and half non-farmers. We learned that listening was always the first step and built good rapport and found workable solutions to most "intractable" problems.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I don't sell anything or offer services to the city.

---

## Environmental Advisory Board

---

**5. What are the main environmental issues facing Boulder in the next five years? How could the Board work with City Council to prioritize and address them?**

The compost collected curbside is contaminated with persistent pesticides, which results in fertilizers that may cause damage to crops, soil, and public health. We have to curtail this contamination.  
Biosolids from sewage is also contaminated with heavy metals, prions, pharmaceuticals, virus and bacteria that are not removed by municipal treatment with sedimentation and chlorines. The use of biosolids containing concentrated toxic contaminants on farmland and landscapes needs to be reconsidered until proper controls are in place.

---

**6. Select one of the City of Boulder environmental initiatives and make a recommendation for improvement.**

Organic landscape management on parks and playing fields has been in place for over a decade. However, OSMP still deploys extremely toxic and persistent herbicides that have cumulative negative effects. Technicians do not adequately warn the public or protect themselves. We need to address this disconnect between promoting health in the city while damaging the environment in open space.

---

**7. How should the city increase its effectiveness in achieving its goals related to environmental sustainability and resilience?**

The science on compost, biosolids, and herbicides is clear and compelling. Solutions often overlook the hard science in favor of simple solutions based on old science or wishful thinking. Change happens slowly, so starting now and following through incrementally is important.

---

**8. Climate Action has become one of Boulder's top priorities. What ideas do you have for action the city should take to both stabilize climate and prepare for the impacts of climate change, particularly for those in our community most vulnerable to its impacts? What role should the EAB play in the decision-making process about the city's climate action strategy?**

---

1% of soil organic matter allows land to absorb 25,000 gallons of rainfall which can then be released slowly over time. We need to better manage open space to increase its water holding capacity. My house is surrounded by a 18" flood wall to manage the flash flooding off Dakota Ridge that overwhelms the storm sewers. That ridge could instead capture that water and shed is slowly over a month. Open space is an unrecognized and underutilized climate asset. The science and methodology exists, only the imagination is wanting.

<b>Submission Year</b>	Jun 2023
<b>Board or Commission Applying For</b>	8   Environmental Advisory Board
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Jan 1993
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge

Contact Information

Name	Greg Hill
Email	
Home Address	
Mobile Phone	
Place of Employment / Retired	Disabled
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

As a potential member of the environmental advisory board, my qualifications, skill sets, education, and training demonstrate my strong commitment and capability to contribute effectively to the community. My technical and scientific expertise, combined with my background in NVC (Nonviolent Communication) and conflict resolution, positions me to understand and address complex environmental issues with a holistic approach. I have received training in nature awareness, which fosters a deep appreciation for the environment and its interconnectedness. Having advised the county of Boulder on biomimicry-based solutions and Permaculture, I possess practical knowledge and experience in sustainable practices that can be applied to environmental challenges. Additionally, my tenure as the president of the HOA board for four years reflects my leadership and organizational skills.

Having studied Physics and Environmental Studies at CU Boulder, I have a solid academic foundation in key subjects such as Land Management, Ecology, and Planetary Atmospheric Physics. This education equips me with the necessary knowledge to comprehend and analyze environmental issues critically.

Furthermore, my involvement as a WRV (Wildlands Restoration Volunteers) team lead on various projects and as a technical advisor at Red Rocks Amphitheater demonstrates my hands-on experience in conservation and restoration efforts.

Having participated in high-level reviews of prescribed fire burns and mitigation projects, I am well-versed in the challenges of managing and mitigating natural hazards. My experiences and insights will be invaluable in developing effective environmental policies and strategies.

My 30+ years of residency in Boulder have allowed me to develop a profound connection to the community and a genuine dedication to fostering a sustainable and resilient way of life. Moreover, my perspective as a legally blind individual brings a unique viewpoint that emphasizes accessibility and inclusivity, particularly for those who rely on walking and public transportation. Finally, I have extensive exposure to several communities with bright, young, and motivated individuals who are so eager to make a difference. Tapping into these groups of people provides a unique and exciting potential for social change.

In conclusion, my qualifications, skill sets, education, and training demonstrate my passion for the environment, my ability to tackle complex issues, and my dedication to serving the community. I am confident that my diverse experiences and perspectives will make me a valuable asset to the environmental advisory board and contribute to creating a greener, more sustainable future for our community.

---



**2. Have you had any experience(s) with this Board or the services it oversees?**

While I haven't had direct involvement with this Board or the services it oversees, I have been residing in Boulder for over 30 years, and I believe any changes they have contributed to must have had some impact on my life.

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

Certainly, I have experienced various situations involving conflict resolution. One particular incident stands out when I was asked to act as a mediator between a member of the operations team and another department during a music festival.

In this scenario, I approached the conflict resolution using my training in Nonviolent Communication (NVC) and a process called Seek Healing. The goal was to understand the root causes of their anger and uncover the underlying issues that were upsetting both parties involved. To achieve this, I employed active listening and asked probing questions to help each individual express their thoughts, feelings, and needs genuinely.

Rather than imposing a solution on them, I aimed to facilitate a resolution where they could work things out themselves. During the process, it became evident that one of the parties had misinterpreted a situation and created a story based on that misunderstanding. By creating an environment for open sharing and expression, both parties were able to communicate their perspectives effectively, and this helped them see the situation from each other's point of view.

As a result of this empathetic and open approach, the intensity of the conflict quickly dissipated, and the disagreement was successfully resolved.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

My only potential conflict of interest lies in my eagerness to swiftly accomplish the goal of establishing a sustainable and resilient community. This drive may sometimes overshadow the need to pause and consider the diverse perspectives and conflicting ideas from others. I need to be conscious of not solely pursuing my own approach and instead be open to embracing alternative solutions and accommodating opposing desires within the board's work.

---

**Environmental Advisory Board**

---

**5. What are the main environmental issues facing Boulder in the next five years? How could the Board work with City Council to prioritize and address them?**

Given my general understanding of the science and news I'm aware of, the main environmental issues facing Boulder in the next five years are as follows:

Unpredictable and more intense fires

Increased extremes of low precipitation in the long term, coupled with high precipitation events

Air quality concerns

Degradation of ecosystems and ecosystem functions

To address these issues effectively, the Board can work collaboratively with City Council and city operations by focusing on understanding the risks involved. By conveying these risks to key individuals and departments, they can raise awareness and encourage the integration of solutions into current city planning and operations. The goal should be to shift the city's management towards a more sustainable approach, with an emphasis on a Gaian perspective. This approach is akin to having a high-level Gaia engineer guiding the development of new projects and recommending strategies to move towards more sustainable practices. By working in harmony with the City Council, the Board can prioritize these environmental concerns and foster a proactive response to create a more resilient and sustainable future for Boulder.

---

**6. Select one of the City of Boulder environmental initiatives and make a recommendation for improvement.**

The city's ambition to transition from fossil fuels to sustainable sources is commendable and, in all honesty, quite ambitious. While the idea of installing a gondola from a proposed conference center on The Hill to Pearl St. is fascinating, I believe a more practical and scalable approach would be to explore the feasibility of implementing a rail system, similar to the one proposed by a company called Swift Rails.

Instead of limiting the system to a single route, a rail system could start with a manageable segment and gradually expand over the years, connecting various parts of the city. This approach would allow for more flexibility and adaptability as the city's needs evolve. Imagine a network of elevated rails that could carry cars, buses, and even individual passengers throughout the entire city. Though it may sound like a fantastical idea at first, take some time to consider its potential benefits.

Therefore, my recommendation for improvement would be to thoroughly research and assess the practicality of adopting a rail system like the one proposed by Swift Rails for the City of Boulder's transportation infrastructure. Such an initiative could significantly contribute to the city's environmental goals and pave the way for a more sustainable and efficient future.

---

**7. How should the city increase its effectiveness in achieving its goals related to environmental sustainability and resilience?**

To enhance the city's effectiveness in achieving its goals concerning environmental sustainability and resilience, the following measures can be implemented:

Engage the citizenry actively:

Encourage the participation of College and High School students in projects aimed at finding innovative solutions to environmental challenges. Establish platforms or spaces to showcase and gather public feedback on ideas during special events, thereby identifying popular ideas and addressing potential issues.

Improve recycling practices:

Conduct recycling training demonstrations in different communities, focusing on proper sorting and reducing contamination in recycling bins. Collaborate with companies like RidWell to expand the range of recyclable materials and enhance the recycling infrastructure.

Support sustainable community development:

Allocate resources and grants to retrofit existing communities, especially low-income apartment buildings and other medium to large communities, transforming them into more sustainable and resilient habitats.

By implementing these strategies, the city can foster community involvement, tackle recycling challenges, and promote sustainable development, ultimately progressing towards its environmental sustainability and resilience objectives.

---

**8. Climate Action has become one of Boulder's top priorities. What ideas do you have for action the city should take to both stabilize climate and prepare for the impacts of climate change, particularly for those in our community most vulnerable to its impacts? What role should the EAB play in the decision-making process about the city's climate action strategy?**

The EAB can serve as a crucial intermediary among various stakeholders in Boulder, including the city council, engineers, and Gaia, facilitating communication and cooperation. Operating like a mycelial network that symbiotically supports the health and stability of plants, we must embed ourselves in all aspects of the city and society to enhance resilience and ensure its continued existence. Acting as a force for ecological awareness, the EAB's role becomes paramount in preparing for climate change and its impacts.

To address climate change effectively, the city should consider the following actions:

Educate and implement better water resource management practices, such as integrating rainwater absorption into the landscape. Demonstrating these practices visibly to citizens and visitors can inspire broader adoption. Encourage alternative modes of transportation to reduce reliance on cars, making it easier for residents to navigate the city without contributing to greenhouse gas emissions.

Promote the cultivation of edible plants and foster collaboration between the city and its citizens to manage food production collectively, ensuring food security for all.

Develop innovative approaches to assist the vulnerable homeless population in finding safe shelter without causing harm to the ecosystem. By avoiding involvement with the police, we can explore new strategies that offer genuine support and protection.

As the city's climate action strategy takes shape, the EAB should actively participate in the decision-making process. Given its role as an ecological awareness heightening force, the EAB can contribute valuable insights, expertise, and community perspectives to ensure climate action is inclusive, effective, and responsive to the needs of those most vulnerable to climate impacts. By engaging in collaborative discussions and fostering partnerships between city authorities and the public, the EAB can help shape policies that genuinely address climate change and protect the well-being of all community members.

---

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
July 1, 2023 2:17 pm  
1117455711

Submission Year	Jun 2023
Board or Commission Applying For	8   Environmental Advisory Board
Are you 18 years of age or older?	Yes
Do you reside within Boulder City limits?	Yes
When did you become a resident of Boulder?	Apr 2012
I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).	Yes, I acknowledge

Contact Information

Name	Hannah Davis
Email	
Home Address	
Mobile Phone	
Occupation	consultant / mom
Place of Employment / Retired	stay at home mom / consultant
Gender	W   Woman

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I have more than a decade of experience working in the environmental sector. Throughout my career, I have collaborated with stakeholders with diverse, and sometimes opposing, perspectives, which has helped me understand how to navigate conflicts and uncertainty.

Most recently, I ran two organizations focused on environmental sustainability. My nonprofit, ClimateRaise, supported underrepresented entrepreneurs working in climate across energy, nature-based solutions, transportation, materials, and buildings. This work exposed me to some of the most innovative climate solutions and overlooked opportunities for impact.

As the Program Director of the Techstars / The Nature Conservancy Sustainability Accelerator, I worked with scientists and entrepreneurs to bring nature-based climate solutions to market. I reported directly to our investors and leadership team in a board-style format. In this role, I learned to integrate feedback and ideas from diverse stakeholders to achieve positive outcomes.

Over the last decade, I have participated in dozens of leadership training programs to help me become a more effective communicator and leader. I have a double major in environmental studies and economics.

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

In my 11 years living in Boulder, I have always engaged in city programs and initiatives related to areas EAB oversees. Most recently, I took the Pollinator Training as part of Cool Boulder. This program helped me see how city programs and services can enable citizens to make Boulder more sustainable.

As someone with a background in this sector, I understand the importance of services like these. Not only do these services make our city more sustainable and resilient, but they also serve as examples for cities around the country and the world.

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

As a part of the leadership team at the Techstars / Nature Conservancy accelerator, I had to constantly navigate difficult situations with disagreement and conflict.

In one example, we had a team that was unsatisfied with their experience of the program. I learned that in situations like this, it was important to actively listen to the founders' experience, repeat back what we heard, and listen more. We didn't approach the situation with a need to be right or change anyone else's mind. Rather, we looked for the "win for all" option that might help everyone meet their needs.

Throughout my career, I've found that it's helpful to listen, then give space before responding to make sure I can come from a calm place and give people the respect they deserve in every interaction.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I don't currently have any conflicts of interest.

I hope to expand my consulting practice which focuses on environmental-related work. But if there was ever a future conflict of interest, I would bring it to the board and sit out of any related sessions or decisions if necessary.

---

**Environmental Advisory Board**

---



**5. What are the main environmental issues facing Boulder in the next five years? How could the Board work with City Council to prioritize and address them?**

I believe one of the most pressing environmental issues facing Boulder is the impact of climate change. As our planet warms, Boulder will experience more severe weather events like wildfires, floods, and heat waves. Some of these events and the higher temperature will also lead to worse air quality and potentially threaten our water resources. All of these problems will impact the most marginalized in our community and exacerbate the problem of environmental injustice.

To date, the city has shown itself to be a leader in addressing many of these problems. But we can and must go further to ensure that we mitigate, and adapt to, climate change.

The board can act as an intermediary between the city council, staff, and our community, helping to secure public input. The board can hold council and staff accountable to their goals and be a strong partner in recommending the most effective environmental action. EAB can be a resource to help city council understand our climate priorities and how they impact resilience across all city initiatives.

City Council must take an environmental lens into all the work they do. It can't be limited to the seven issue areas listed under this board, without integrating our climate goals into aspects like housing, transportation, and land use we won't ever meet our goals of becoming a sustainable and resilient city. Every board should have strategic priorities for sustainability that are aligned with the city's top goals laid out in the action plan.

---

**6. Select one of the City of Boulder environmental initiatives and make a recommendation for improvement.**

One way the city can mitigate climate change is by aligning its building code with the recommendations of organizations like the International Energy Agency. For example, we currently allow homeowners to install new fossil fuel infrastructure at a time when climate scientists say we must electrify every new building. Natural gas is not only harmful to our climate but to our health as well. However, updating building codes like this must take into account any impact on low-income households. According to research from RMI, installing heat pumps and heat pump water heaters is now cheaper than installing new fossil fuel infrastructure.

We cannot reach our goals of being a net zero and climate-positive city unless we phase out fossil fuels as soon as possible. Given that buildings are one of the largest sources of climate pollution in the city, we must consider actions like this to limit emissions.

---

**7. How should the city increase its effectiveness in achieving its goals related to environmental sustainability and resilience?**

In my experience, I have found it most effective to join a new team not with answers, but with questions. If I were to join EAB I would start by talking to current and past board members, the current city council, relevant city staff, and community members. If we aren't as effective in achieving our sustainability goals as we want to be, the first step is understanding why. I'll focus on asking open-ended questions and listening. Examples might include: "Tell me about a time the city fell short in reaching our sustainability goals", or "Can you recall a time you felt proud of the work the city did to make Boulder more sustainable and resilient? What took place to make that happen?".

---

**8. Climate Action has become one of Boulder's top priorities. What ideas do you have for action the city should take to both stabilize climate and prepare for the impacts of climate change, particularly for those in our community most vulnerable to its impacts? What role should the EAB play in the decision-making process about the city's climate action strategy?**

Boulder's transportation, land use, and housing policies are some of the biggest problems and opportunities in addressing climate change. But the EAB currently doesn't make recommendations or advise on these policies.

Without any changes to these policies, our high costs of housing will continue to push the most vulnerable in our community into urban wildlife interfaces. It will also force people to drive long distances in fossil fuel-burning vehicles resulting in transportation emissions we don't currently account for in the city.

I believe the EAB has a responsibility to initiate and coordinate dialogue with other boards like the Planning and Transportation boards to build dense housing and more sustainable transportation systems.

---

<b>Submission Year</b>	Jun 2023
<b>Board or Commission Applying For</b>	8   Environmental Advisory Board
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Apr 1993
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge

Contact Information

Name	Richard Gioscia
Email	
Home Address	
Home Phone	
Place of Employment / Retired	Retired
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

Master's Degree in Environmental Engineering/Environmental Pollution Control  
Bachelor Degree in Biology  
30 years of environmental management experience - waste management and environmental remediation  
Served on environmental commission in the 1980s before moving to Colorado

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

No

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

When I was on the environmental commission in Manasquan NJ, I initiated a prohibition on styrofoam containers in restaurants and grocery stores. The objections were overcome by showing that there were viable alternatives that were cost-effective; helping to find a solution.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

None

---

## Environmental Advisory Board

---

**5. What are the main environmental issues facing Boulder in the next five years? How could the Board work with City Council to prioritize and address them?**

Traffic congestion and associated pollution - increase use of public transportation and bicycles  
Water conservation - Establish requirements for xeriscaping.

---

**6. Select one of the City of Boulder environmental initiatives and make a recommendation for improvement.**

Reduce traffic and car usage - provide free RTD service to all residents and require employers to provide bus passes to out of city employees

---

**7. How should the city increase its effectiveness in achieving its goals related to environmental sustainability and resilience?**

Establish guidelines for city purchasing that minimizes the environmental footprint of the purchase.

---

**8. Climate Action has become one of Boulder's top priorities. What ideas do you have for action the city should take to both stabilize climate and prepare for the impacts of climate change, particularly for those in our community most vulnerable to its impacts? What role should the EAB play in the decision-making process about the city's climate action strategy?**

---

1. Traffic reduction initiatives
2. Establish uniform requirements for fire mitigation measures on commercial and residential properties.

# Boulder City Council

## 2023 Boards and Commissions Appointment Guide

### Landmarks Board

**Council Action Requested:**

Seat #4 - Appoint member to 1 year unexpired term through 3/31/24

**Current Members:**

2028	John Decker
2027	Chelsea Castellano
2025	Abby Daniels
2025	Ronnie Pelusio
2024	William Jellick

**Occupation:**

Architect
Sustainability Program Manager
Former non-profit Director
Architect and Planner
Photographer

**Status:**

Occupied
Occupied
Occupied
Occupied
Resigned 3/1/2023

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
June 30, 2023 11:51 am  
1117204454

Submission Year	Jun 2023
Board or Commission Applying For	11   Landmarks Board
Are you 18 years of age or older?	Yes
Do you reside within Boulder City limits?	Yes
When did you become a resident of Boulder?	Apr 2022
I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).	Yes, I acknowledge



Contact Information

Name	James Lindberg
Email	
Home Address	
Home Phone	
Occupation	nonprofit staff
Place of Employment / Retired	National Trust for Historic Preservation
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

MS in Historic Preservation from the University of Vermont (1991)  
32+ years as staff member for National Trust for Historic Preservation (Denver office), including 5 years as director of the National Trusts' Preservation Green Lab (2014-2019)  
Member of Denver Zoning Code Task Force (2005-2010)  
Member of Denver Landmarks Commission Windows Task Force (2008-2010)  
Member of Denver Landmarks Commission Potter-Highlands Subcommittee (1994-96)  
Board Member of Downtown Colorado, Inc. (1990s and 2000s)  
Member of State Historical Fund Grant Advisory Board (1997-2017)  
Board Member of Platt Park People's Association (Denver neighborhood org)  
Published author of books and articles on preservation, planning, and sustainability

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

No

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

As member of the Denver Zoning Code Task Force I was often a minority voice advocating for policies that would help conserve existing older neighborhoods. By listening to other views, offering factual and clearly illustrated points, and being willing to compromise I believe I helped us find better outcomes.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I live in an 1890 home in the Mapleton Hill historic district. We are considering some work to the exterior of our house that will require review by the Landmarks Commission.

---

## Landmarks Board

---

**5. What has historic preservation in Boulder achieved in the City's development to date? What opportunities does historic preservation present going forward?**

Preservation has helped shape much of Boulder, from the historic downtown to many older neighborhoods that are treasured today. It has helped sustain and increase property values. It has helped tell Boulder's rich and diverse history in a tangible way. It has encouraged conservation of existing resources. It has helped improve the quality of urban design and the walkability of the city. It has helped Boulder retain its distinctive identity and quality of life.

---

**6. Currently, incentives for historic preservation include State Tax Credits and flexibility on certain regulations. What other potential incentives, if any, should be provided for work on historic properties?**

Help in combining state HTCs and local, state, and federal energy conservation incentives.

---

**7. The Landmarks Board has the responsibility to enforce the Historic Preservation Ordinance, regarding designation of new landmarks, review of changes to designated buildings and demolition review for buildings over 50 years old. Other City goals, including environmental sustainability, transportation, and housing, often interface with historic preservation. How would you reconcile these sometimes competing objectives?**

These are all important policy goals. As the former director of the Preservation Green Lab I am especially keen to find ways to strengthen the connections between historic preservation and sustainability. I believe the application of standards and guidelines should be done in a flexible, common-sense way that keeps the big picture in mind. A balanced solution is almost always available.

**8. Landmarks Board members have the responsibility to make criteria-based decisions. Provide an example of when you've had to navigate subjective and objective guidelines and regulations.**

As a grant reviewer for the Colorado State Historical Fund for 20 years, I regularly applied the Secretary of the Interior's Standards and the guidelines for the state's grant program to hundreds of highly diverse projects that were submitted by applicants with a range of sophistication and experience.

**9. What books have you read, courses have you taken or experiences have you had that have shaped your thinking about historic preservation in the context of urban planning?**

I teach preservation classes at UC Denver and among the books I often assign my students are:

Death and Life of Great American Cities by Jane Jacobs  
How Buildings Learn by Stewart Brand  
Obsolescence by Daniel Abramson

I became very interested in Form Based Codes about 20 years ago and this has shaped my understanding and approach to historic preservation and planning. I completed the 3-part certification class offered by the Form Based Codes Institute. My service on the Denver Zoning Code Task Force, which was a significant time commitment over several years, greatly increased my understanding of planning and preservation.

---

**10. Since there are specific and considerable time commitments for Landmarks Board members, we want to be very clear about these responsibilities. Are you able to make the required monthly time commitment of 16-24 hours per month? This consists of: a) a monthly Landmarks Board meeting (the first Wednesday of every month starting at 6:00 p.m. and typically goes to 10:00 p.m.) b) a weekly Landmarks Design Review Committee meeting (Wednesdays from 8:30 a.m. to 12:00 p.m. – rotating with other board members), and c) time for reading, research, and staying in touch with what is going on (typically via email/phone calls).**

---

I work full time at the National Trust. I work at home and my schedule has a fair bit of flexibility. I do travel for work, but again have flexibility for most trips (other than conferences). I will also be teaching a class at UCD this fall that will meet on Monday evenings.

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
June 28, 2023 8:37 pm  
1116620105

Submission Year	Jun 2023
Board or Commission Applying For	11   Landmarks Board
Are you 18 years of age or older?	Yes
Do you reside within Boulder City limits?	Yes
When did you become a resident of Boulder?	Aug 1998
I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).	Yes, I acknowledge

Contact Information

Name	Renee Golobic
Email	
Home Address	
Home Phone	
Occupation	Architect
Place of Employment / Retired	Eleven28 LLC
Gender	W   Woman

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I am a license Architect in the state of Colorado with a Bachelors in Environmental Design from the University of Colorado. I have 23 years of architectural and construction experience within the city of boulder and am a LEED Accredited Professional. I am a past member and volunteer with the Boulder Green Building Guild/Colorado Green Building Guild. I have collaborated with the Landmarks Board for over 10 years on various projects including several individual landmark projects and a few cottages in the Chautauqua historic district.

**2. Have you had any experience(s) with this Board or the services it oversees?**

I have extensive knowledge working with the Landmarks Board as an applicant. I am an architect and have had many clients that have properties located in the historic districts or properties that are individual landmark. I am knowledgeable of the guidelines and have applied them to appropriately to these historic projects. i have also applied these design guidelines to non-historic projects.

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

Within the construction industry, there are circumstances that conflict, and disagreements arise among colleagues within the design/construction. First it's important to listen to everyone's point of view, gather information, and then be able to understand the disagreement. It is also important for to speak your point of view and understand what goes along with the guidelines and rules with in the design elements and jurisdiction.

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

The potential conflicts of interest with respect to the work of this board is my current architectural projects that are in for review and any potential architectural projects that will be reviewed by this board. I know it is standard practice to recuse myself from voting on these projects and I would not discuss these projects with fellow boards members as to not to persuade them. I like an opposing point of view on my projects because I believe it provides insight into the design and often produces an improve collaborative design.

---

## Landmarks Board

**5. What has historic preservation in Boulder achieved in the City's development to date? What opportunities does historic preservation present going forward?**

The historic preservation in Boulder has achieved and preserves the architectural history of our city. The board proves itself time and time again to create interesting architectural features and not create a bland building landscape. The opportunities preserve the true character and grit of boulder.

---

**6. Currently, incentives for historic preservation include State Tax Credits and flexibility on certain regulations. What other potential incentives, if any, should be provided for work on historic properties?**

From the client's perspective, the clients see the Landmarks Board as additional work and a burden. I think it would be nice for the clients to see it as an advantage instead of a disadvantage. One of the biggest complaints is how long everything takes. What if a homeowner was able to have the building review the project in a more efficient timeline. As a historic homeowner it takes quite a bit longer to get a permit then if you were not in a historic district. Wouldn't it make sense that because they have additional upfront time with the landmark's board they would maybe get some time back during the permit process? Just an idea.

---

**7. The Landmarks Board has the responsibility to enforce the Historic Preservation Ordinance, regarding designation of new landmarks, review of changes to designated buildings and demolition review for buildings over 50 years old. Other City goals, including environmental sustainability, transportation, and housing, often interface with historic preservation. How would you reconcile these sometimes competing objectives?**

Each project needs to be address differently depending on its contributing factors to the historical significance. I believe life safety comes first and foremost. The additional city goals should be weighted according to each project and reconciling should be on project to project bases. The building officials, zoning, and historic preservation should be talking to one another so that each project is able to prioritize what is the most important. A highly historical significant building should have different objectives to the city goals then a no historical significant building.

---

**8. Landmarks Board members have the responsibility to make criteria-based decisions. Provide an example of when you've had to navigate subjective and objective guidelines and regulations.**

Navigating subjective and objective guidelines and regulations within a municipality is very complex. It is best to address these guidelines and regulations on a project-to-project basis. For example, while designing the Chautauqua cottage projects, it is required to meet the Chautauqua Board's guidelines prior to meeting the City of Boulder's historic guidelines.

---

**9. What books have you read, courses have you taken or experiences have you had that have shaped your thinking about historic preservation in the context of urban planning?**

I completed several classes, historical preservation classes, and have been mentored by a local architect and still have contact with them today. I find the historical significance of a building to be very important and the preservation significant to todays society. The reasons for restoring and preserving a historical structure is not only to preserve the language of a local neighborhood but the environmental impacts of filling the local landfill with building materials

---



**10. Since there are specific and considerable time commitments for Landmarks Board members, we want to be very clear about these responsibilities. Are you able to make the required monthly time commitment of 16-24 hours per month? This consists of: a) a monthly Landmarks Board meeting (the first Wednesday of every month starting at 6:00 p.m. and typically goes to 10:00 p.m.) b) a weekly Landmarks Design Review Committee meeting (Wednesdays from 8:30 a.m. to 12:00 p.m. – rotating with other board members), and c) time for reading, research, and staying in touch with what is going on (typically via email/phone calls).**

---

I understand the considerable time commitment that is required of the Landmarks Board members.

I am willing to commit to the times listed above.

# **Boulder City Council**

## **2023 Boards and Commissions Appointment Guide**

### **Open Space Board of Trustees**

#### **Council Action Requested:**

Seat #5 - Appoint member to 2 year unexpired term through 3/31/24

#### **Current Members:**

2028	Brady Robinson
2027	Jon Carroll
2026	Michelle Estrella
2025	Caroline Miller
2024	David Kuntz

#### **Occupation:**

Director of Philanthropy
CTO
CFO
Environmental planner, Natural resources manager

#### **Status:**

Occupied
Occupied
Occupied
Removed from Office 6/15/2
Occupied

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
June 30, 2023 10:03 am  
1117157400

<b>Submission Year</b>	Jun 2023
<b>Board or Commission Applying For</b>	13   Open Space Board of Trustees
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Jun 2013
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge

Contact Information

Name	Bruce Feinberg
Email	
Home Address	
Home Phone	
Occupation	civil engineer (mostly retired)
Place of Employment / Retired	Freese and Nichols (part time)
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I have been a frequent user of open space lands for many years as a walker, hiker, and cyclist. I have a great appreciation for the value of open space and how it helps to define a community in terms of having a connection to the outdoors and the natural environment. Boulder is very fortunate to have great and diverse open space lands.

I have been involved, for the past eight seasons, as a coach for the Fairview High School Mountain Bike Team. This experience involves getting kids on bikes, on open space lands, a couple times a week throughout the months of August, September and October. The team rides emphasize safety, inclusiveness, and an appreciation for being outside.

My experience as a civil engineer gives me some insight into open space issues such as trail maintenance, drainage, flood control, flood safety and other related issues.

I recently served as a member on the City of Boulder Community Working Group for revision of the City's Flood and Storm Water Master Plan. This experience was very enjoyable and helped me to better understand the unique issues that the City must deal with as a large urban population located in a very flood-prone area.

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

I don't have any experience with this Board, but have a lot of experiences with using Boulder's open space lands. I visit our open space lands multiple times every week.

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

I can't think of a specific situation, but I believe that being a good listener is the best way to attempt to work through a conflict or disagreement. Trying to see the other side of the argument, not being confrontational and having empathy are good first steps to dealing with conflict.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

None that I can think of.

---

## Open Space Board of Trustees

**5. What are the greatest challenges facing the Open Space Board of Trustees and the Open Space and Mountain Parks System? What policy changes, if any, would you like to see as a member of the Board?**

I don't have any specific changes that I'd want to make, but I greatly value our open space and hope that by participating as a member of the Board, that I can give back and contribute towards a better future for Open Space and Mountain Parks.

---

<p><b>6. Which, if any, recreation, conservation or other open space related stakeholder groups do you belong to or associate with and how has that shaped your thinking about the open space system?</b></p>	<p>I don't associate myself with any stakeholder groups, but I do support continued improvement of recreation access. I also consider conservation to be an important component and striking a balance between all interests is one of the great challenges in the management of our open space lands.</p>
<p><b>7. Ten of the 46 strategies included in the Open Space and Mountain Parks Master Plan are identified as Tier 1 or top tier priorities. What management actions and policies do you see as most important to making progress on the top master plan strategic priorities? Are there other Master Plan priorities you believe need greater attention?</b></p>	<p>Of the ten highest priorities, I think that "assess and manage increased visitation" is the most important. For many years, Boulder has been a destination for Front Range folks seeking a visit to the outdoor natural environment. In my mind, the impacts of heavy visitation outweigh every other critical issue for Open Space lands. Finding a way to continue accommodating visitor access and use as our population continues to increase over time, is possibly the biggest challenge we face with Open Space.</p>
<p><b>8. Providing policy and strategic guidance aimed at achieving the charter purposes and the desired Open Space Master Plan outcomes often requires resolving conflicts and tensions between competing community and open space management interests and values. Some common examples include managing conflicts between recreational uses, managing increasing visitation and resource protection and managing for the conservation of prairie dogs and sustaining viable agriculture operations. What do you see is the board's role in these decision-making processes that aim to better manage tension and conflicts in the management of Open Space?</b></p>	<p>I see the role of the Board being to act as a facilitator and mediator regarding resolution of conflicting issues. Bringing in experts to discuss and shed light on often complex issues can be a helpful way to begin a discussion that moves towards attempting to resolve conflict.</p>
<p><b>9. The city is focusing on advancing diversity, equity and inclusion among boards and commissions. What experience do you have that can lend to the advancement of DEI on the board? What will you bring towards elevating voices and/or increasing community involvement from those who are underrepresented?</b></p>	<p>My wife of 30-years is a person of color and our daughter is bi-racial.</p>

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
January 30, 2023 4:26 pm  
1063132356

Submission Year	Jan 2023
Board or Commission Applying For	13   Open Space Board of Trustees
Are you 18 years of age or older?	Yes
Do you reside within Boulder City limits?	Yes
When did you become a resident of Boulder?	Aug 2012
I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).	Yes, I acknowledge

Contact Information

Name	Harmon Zuckerman
Email	
Home Address	
Home Phone	
Mobile Phone	
Work Phone	
Occupation	Attorney
Place of Employment / Retired	Frascona, Joiner, Goodman & Greenstein, P.C.
Gender	M   Man



## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I am an attorney who focuses on land use, property, and water issues. Previously, I was a city and regional planner and, among other things, led the update of the Tahoe Regional Planning Agency's Regional Plan, the culmination of a 20-year project. About 80% of the Tahoe Basin is public land, and in updating the Regional Plan, I became familiar with a myriad of conservation, preservation, and recreation issues in the public land and open space context.

Academic qualifications: law degree from CU Boulder and master's in planning from the University of Pennsylvania.

Relevant service: Boulder Planning Board (2016-21), Tahoe Advisory Planning Commission (2006-09)

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

One of my former Planning Board colleagues, also an attorney, served a stint on OSBT and suggested that I might be a good fit for the OSBT. My only direct experience with OSBT as a board came during the approval process of the Comp Plan Update in the context of the CU South project. As to experiences with the services OSBT oversees, as an active user of OSMP lands for hiking and other forms of recreation, I have had many. Recently, for example, I was hiking on the Mesa Trail near the Eldorado end when a ranger in a pickup came up the trail. He apologized for driving on the trail, but I told him not to worry and asked what he was doing. He was checking on prairie and peregrine falcon nests to confirm their locations this year and make sure that OSMP was closing only the trails which needed to be closed based on the locations of the nesting sites. We have an amazing program, and I appreciate it very much.

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

On Planning Board, we often found ourselves in disagreement about whether to approve or deny a project, or whether to apply conditions of approval. One example was whether to approve the conversion of the Macy's to mixed-use office space. There was a slim majority which felt that the proposal met the code and should be approved. The minority was concerned about adding additional jobs where the city already has a problem with traffic and parking caused by commuters. I made space for the minority to express what they would like to see if the project were to go forward, and they said affordable housing and affordable space for local business, neither of which were in Planning Board's purview to condition. When the application was called up by the Council, the Council was able to get the applicant to pay \$3MM into the affordable housing fund and provide affordable space for local business -- two valuable concessions which might not have been obtained had the minority of the Planning Board not received space to express their concerns with the project.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I might represent a client in my professional capacity who owns property burdened by a conservation easement in favor of the City. In this case, I would disclose and recuse. I also am an adjunct professor at CU Boulder in the Masters of the Environment program. This work forced me to disclose and recuse during Planning Board's hearings related to annexation of CU South. I am only applying for this position on OSBT pursuant to advice from the City Attorney's Office that there are no remaining work items for OSBT which would require me to recuse myself based on my work at CU.

In general, board members need to be incredibly attuned to potential conflicts, as well as the appearance of conflict, and make full disclosure of any potential conflict (and recuse if necessary) as prescribed in Title 2, Chapter 7 - Code of Conduct in the BRC. This is necessary to preserve public faith in our boards and commissions.

---

## **Open Space Board of Trustees**

---

**5. What are the greatest challenges facing the Open Space Board of Trustees and the Open Space and Mountain Parks System? What policy changes, if any, would you like to see as a member of the Board?**

Managing visitor use, reducing the backlog in trail maintenance, doing better at welcoming visitors of diverse backgrounds, and handling the effects of climate change are some challenges which spring to my mind. As to policy changes I would like to see, that is a question which I'd like to answer after being on the Board for a year. I am coming to this potential position as a Trustee with a rather open mind and a respect for our professional staff and the other Trustees. After spending time on the Board, I believe I will be better positioned to imagine and drive policy change. In the meantime, one area where I would like to see policy change is better standardization of use regulation on trails. While I understand that a single trail can traverse multiple environments, each with its own unique characteristics and regulations, having a trail where use regulations change multiple times throughout a single hike creates confusion for users and enforcement difficulties for rangers.

---

**6. Which, if any, recreation, conservation or other open space related stakeholder groups do you belong to or associate with and how has that shaped your thinking about the open space system?**

I do not belong to any recreation, conservation, or other open space-related stakeholder groups. My thinking about our open space system has been shaped by my experiences on open space and my conversations with my friends about their experiences.

---

**7. Ten of the 46 strategies included in the Open Space and Mountain Parks Master Plan are identified as Tier 1 or top tier priorities. What management actions and policies do you see as most important to making progress on the top master plan strategic priorities? Are there other Master Plan priorities you believe need greater attention?**

Applying JEDI principles so that we can welcome diverse backgrounds and abilities. Preserve and restore important habitat blocks and corridors through innovation, better management, and potentially through land acquisition to connect habitats. Assess and manage increasing visitation, paying special attention to how people get to and access open space. A MP priority which could potentially benefit from more attention is the encouragement of multimodal access to trailheads, particularly in light of e-bike use.

---

**8. Providing policy and strategic guidance aimed at achieving the charter purposes and the desired Open Space Master Plan outcomes often requires resolving conflicts and tensions between competing community and open space management interests and values. Some common examples include managing conflicts between recreational uses, managing increasing visitation and resource protection and managing for the conservation of prairie dogs and sustaining viable agriculture operations. What do you see is the board's role in these decision-making processes that aim to better manage tension and conflicts in the management of Open Space?**

The Board often handles difficult conflicts between different user groups or between ecological imperatives and recreation. I see the Board's role as listening to the City's professional staff and the public, then weighing the issues presented against the Outcomes in the OSMP Master Plan as well as relevant Goals and Policies in the Boulder Valley Comp Plan. To better manage the tension and conflicts inherent in our management of open space, the Board's role should be to actively listen and then not just make its recommendations based on the information, but to clearly explain the rationale for its recommendations, tying these back to the imperatives of our plans and policies.

---

**9. The city is focusing on advancing diversity, equity and inclusion among boards and commissions. What experience do you have that can lend to the advancement of DEI on the board? What will you bring towards elevating voices and/or increasing community involvement from those who are underrepresented?**

I grew up in a very diverse city and attended public schools from first grade through the end of high school. Neither my grade school nor my high school were majority white. I have a strong commitment to advancing diversity, equity, and inclusion both because of that background and because I believe that equal opportunity is the promise of America. On Planning Board, I lobbied my fellow Board members to recommend to Council that we prioritize contracting with, hiring, and procuring goods from minority-owned businesses, women-owned businesses, and local enterprises in our \$500MM Capital Improvements Plan. It took five years (the last four with full Planning Board support), but now Council has added a such a priority in the CIP. I would bring the same long-term tenacity toward bringing a JEDI lens to decisions on OSBT.

---

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
January 30, 2023 4:28 pm  
1063132783

<b>Submission Year</b>	Jan 2023
<b>Board or Commission Applying For</b>	13   Open Space Board of Trustees
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Jun 1952
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge

Contact Information

Name	John Gerstle
Email	
Home Address	
Home Phone	
Mobile Phone	
Occupation	Water Resources/Environmental Engineer
Place of Employment / Retired	Gerstle & Co. LLC
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I am a consulting engineer, dealing with water resources management, environmental impact assessment and natural resources management since 1975. During my career, I have testified as an expert witness in courts of law many times, served as an advisor to the Royal Government of Bhutan on water and natural resources management (resident in Bhutan for 3 years), served as United Nations Regional Advisor for Water and Environment in the Himalayan Region (resident in Nepal for 2 years), served as Technical Advisor for Trout Unlimited (a conservation/angling advocacy group) for 5 years. A large part of my consulting career involved assisting the US Dept. of Justice and the US Fish and Wildlife Service on a variety of natural resources management issues for national wildlife refuges.

My B.S. in Chemistry is from CU in 1975, and i have postgraduate degrees in Civil/Environmental Engineering from MIT in 1978 and 1979.

On a practical note, I served for a full term on the Boulder County Mosquito Advisory Board and two full terms as Member of the Boulder County Planning Commission, and for one 3-year term and one full 5-year term as Member of the City of Boulder Planning Board. I believe that I was an effective and thoughtful board member in each of those circumstances, and that experience has been

relevant preparation and background for service on the Boulder Open Space Board of Trustees.

---

**2. Have you had any experience(s) with this Board or the services it oversees?**

As a long term resident of Boulder, I have used and benefited from Boulder's open space resources extensively since childhood. I believe that I have been on every trail in the system. Although I have not interacted formally with the Board of Trustees, I have followed its considerations and decisions with great interest, and have had informal conversations with many of the Trustees over the years.

As a point of interest, I might mention that I am one of the four children (with a dog) shown in the 1958 poster that was used in the campaign to establish the first Open Space tax.

My son worked on an OSMP summer trail crew for several weeks about 20 years ago - and had a very positive experience. He has not subsequently had contact with OSMP.

---

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

Having served on several Boards and Commissions, there have been a number of instances in which there have been disagreements among the members. In such cases, I seek to understand the basic reasons for the disagreements, including by learning about the differing objectives, backgrounds, understandings and assumptions of the parties, and ensuring that there is agreement on the process by which a decision is to be made, even if there are fundamental differences on various issues.

This is why a clear definition and agreement on the decision process is so important and so useful.

In general, I do not take things personally, and this helps to avoid the confrontation and conflicts that lead to unsuccessful and unsatisfying outcomes, even if the decision is not the one I would have preferred.

---

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I am not aware of any conflicts of interest with respect to the work of OSBT.

I should mention that a consulting firm, with which I was formerly employed and a partner, has assisted the City with water resources management issues. I left the firm and partnership in 2008, and have not had any professional contact on City-related matters since then.

On another matter, I should note that I am a water user/irrigator and shareholder of the Silver Lake Ditch, of which the City is both a water user and shareholder. Although I do not believe that this is a conflict of interest, I would recuse myself from any issue in which this might be a concern.

---

**Open Space Board of Trustees**

---

**5. What are the greatest challenges facing the Open Space Board of Trustees and the Open Space and Mountain Parks System? What policy changes, if any, would you like to see as a member of the Board?**

I believe that the greatest challenges facing OSBT and the system are those affecting the long term health and viability of its resources and management practices. These include managing the impacts of increasing numbers of visitors and changes in the manner in which OSMP resources are being used. For example, the popularity of trail cycling and the introduction of electric bikes on OSMP trails have significant impacts on erosion and adjacent vegetation, as well as how the trails are used and experienced by others, such as horse riding and pedestrians.

Another challenge lies with the use of OSMP lands and conservation easements for agriculture, and how OSMP objectives and management practices can be coordinated with agricultural uses for mutual benefit. Prairie dog issues are the most visible aspect of this concern, but there are other aspects as well, including land and water management and the use of pesticides and herbicides both for agricultural purposes and for invasive species/weed control on open space lands adjacent to agriculture and residential facilities.

Another challenge facing OSMP concerns the the ability of the public to access OSMP trails from a variety of locations. This involves considering the tradeoffs between convenience, impacts on the immediately affected neighborhoods in the vicinity of the access points/trailheads, and impacts on OSMP lands and wildlife associated with visitation and access from additional locations.

Finally, I believe that the importance of establishing and maintaining significant habitat blocks and corridors is fundamental to OSMP objectives and program, and must continue to be a major consideration in addressing trail changes, maintenance and improvements associated with increased visitation and changes in the manner of use.

---

**6. Which, if any, recreation, conservation or other open space related stakeholder groups do you belong to or associate with and how has that shaped your thinking about the open space system?**

I am a member of Colorado Trout Unlimited, and have supported (financially and with in-kind professional services) the following conservation-focused organizations: The Nature Conservancy, Colorado Open Lands, Wilderness Land Trust, National Parks Conservation Association, Colorado Water Trust

All of these organizations are involved with open space conservation, water and environment-related issues, and I have learned a lot about practical management aspects from my interaction and association with them.

---



**7. Ten of the 46 strategies included in the Open Space and Mountain Parks Master Plan are identified as Tier 1 or top tier priorities. What management actions and policies do you see as most important to making progress on the top master plan strategic priorities? Are there other Master Plan priorities you believe need greater attention?**

I think that the Tier 1 priorities identified in OSMP Master Plan are appropriate and well-considered.

It seems to me that , in view of recent wildland fires on OSMP lands, that it may be appropriate to give some explicit consideration to management practices that affect wildland fire potential and consequences,

Given the importance of interaction with neighboring land owners and users, I would also give significant attention to supporting agricultural/ranching activities on open space and neighboring lands, as these are closely related to the objectives and purposes of OSMP.

I would encourage OSMP to be active in commenting on the impacts of potential development and land use changes in adjacent areas - for example, OSMP comments were very useful in recent considerations for annexation and development of a housing manufacturing facility on BVSD land and facilities near Sombrero Marsh, on east Arapahoe Ave.

On another matter, I have recently noticed signs of increased levels of discreet camping in some OSMP areas. Due to related fire, wildlife and sanitation concerns, It may be appropriate to increase the level of monitoring and enforcement of OSMP regulations.

---

**8. Providing policy and strategic guidance aimed at achieving the charter purposes and the desired Open Space Master Plan outcomes often requires resolving conflicts and tensions between competing community and open space management interests and values. Some common examples include managing conflicts between recreational uses, managing increasing visitation and resource protection and managing for the conservation of prairie dogs and sustaining viable agriculture operations. What do you see is the board's role in these decision-making processes that aim to better manage tension and conflicts in the management of Open Space?**

The board's role in the decision-making associated with conflict management is key to achieving acceptable (and accepted !) outcomes. The Board's role in such matters should be to become sufficiently informed on both general background and relevant specific details as well as the manner in which OSMT objectives and goals are involved. The Board should agree on a process by which the necessary information will be obtained and the manner in which a decision will be made. Because of the need to ensure public acceptance of the outcome, this must be done as part of a coherent public process, in a manner that makes it possible for the public to understand the background, issues, concerns, process and logic which leads to the decision.

---

**9. The city is focusing on advancing diversity, equity and inclusion among boards and commissions. What experience do you have that can lend to the advancement of DEI on the board? What will you bring towards elevating voices and/or increasing community involvement from those who are underrepresented?**

OSMP manages some of the most significant, treasured and important resources of the City, and it is essential that all elements of our population be able to access and enjoy them.

Regarding diversity, equity and inclusion on City boards and commissions, I think that we need to encourage more applications from a wider variety and cross section of Boulder's population. If we look at the past makeup of our boards and commission, it can be seen that their membership is typically made up of people from demographic groups who feel or are aware that they have the most to gain or lose from decisions made by those boards, and who believe that their participation can have an impact on those decisions.

It seems to me that the way to increase Inclusion on the boards is to explicitly seek out and encourage individuals from under-represented groups, both privately and publicly, to apply for board positions.

The likelihood of success of this effort would be greatly enhanced by programs and efforts which encourage the participation of under-represented groups in activities and management of relevant City resources and facilities and services. One program of this type which I believe is very successful is the Summer Trail Crew Program (Junior Rangers ??) which offers opportunities to Boulder teenagers to work on trail improvements on OSMP lands, and is an excellent way to introduce OSMP to a wide variety of Boulder residents.

---

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
January 13, 2023 5:07 pm  
1057191636

<b>Submission Year</b>	Jan 2023
<b>Board or Commission Applying For</b>	13   Open Space Board of Trustees
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Sep 2015
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge

Contact Information

Name	Keith Musselman
Email	
Home Address	
Home Phone	
Mobile Phone	
Work Phone	
Occupation	Professor
Place of Employment / Retired	University of Colorado
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I am a professor in the CU Geography Department. I am a hydrologist with expertise in snow, forests, water resources, and climate change impacts on ecosystems. My service on decision-making boards has been limited to science and academia rather than public agencies. I enjoy working and communicating with others. In my work, I strive to approach complex and at times divisive topics with an open mind and the goal of reaching consensus and attaining forward progress.

**2. Have you had any experience(s) with this Board or the services it oversees?**

I do not have experience with this Board but am excited for the opportunity to serve. My family has lived in Boulder for a decade. We have regularly used Boulder's Open Space with young children and elderly grandparents, and as two adults who are scientists, environmentalists, conservationists, and outdoor enthusiasts. I appreciate and advocate for the diverse needs that Boulder Open Space and Parks serve.

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

I led a team of 35 people on a science project intended to work with Indigenous community members to produce climate adaptation solutions. I had a contract with a tribal group to facilitate meetings of our project's advisory council, which consisted of Indigenous leaders and tribal representatives.

We had a conflict when the advisors felt disrespected by the tribal consultants who were not showing up on time to meetings, not clearly communicating acronyms, and other complaints that went against our team's written protocol for engagement, that ultimately resulted in an esteemed advisor resigning from the board.

This was a challenging position for me, as I had to navigate conflict among different tribal cultures as a white, male scientist. In speaking with the lead consultant, I learned that they were going through a challenging time with the imminent loss of a family member to COVID.

We were able to chart a path forward by making clear that it was acceptable for the consultant to work with us to designate another facilitator and take personal time away. Since their return, the issue has resolved. I've learned to check in more frequently and on a personal level with my team, and to be more empathetic from the beginning; that there is often a simple explanation with a solution.

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I do not believe I have any conflicts of interest with this Board.

---

## Open Space Board of Trustees

**5. What are the greatest challenges facing the Open Space Board of Trustees and the Open Space and Mountain Parks System? What policy changes, if any, would you like to see as a member of the Board?**

Some of the greatest challenges might include budgetary issues related to monitoring and adapting to changing management needs in response to population pressures and climate change. This includes strategizing (cost) effective wildfire fuel reductions, parking and shuttle networks, adequate bathrooms and garbage facilities, signage and public communication, disability access, noxious weed management, and enhancing / ensuring the resilience of existing and planned infrastructure to erosion, wildfire, and floods.

---

**6. Which, if any, recreation, conservation or other open space related stakeholder groups do you belong to or associate with and how has that shaped your thinking about the open space system?**

I have volunteered with the Boulder Mountain Bike Alliance to do trail construction work. I once made a \$50 donation to their trail maintenance program. Working on the trails gave me an appreciation of how public resources are put to use, and how sensitive these ecosystems and our investments are to human and natural disturbance.

---

**7. Ten of the 46 strategies included in the Open Space and Mountain Parks Master Plan are identified as Tier 1 or top tier priorities. What management actions and policies do you see as most important to making progress on the top master plan strategic priorities? Are there other Master Plan priorities you believe need greater attention?**

I would need to learn more to speak confidently to exact plans and actions.

I think it is a critical challenge to ensure adequate wildlife habitat corridors and parcels, provide public access when and when appropriate while addressing increasing visitation, and at the same time address heightened public concern of uncontrolled wildfire risk related to these same landscapes. Enhanced carbon sequestration via informed fire management and actions that enhance soil health have the potential to gain substantial public backing as demonstrable strides the City can take to become carbon negative. Similarly, I also think that addressing ecosystem health and resilience requires knowledge of public opinion, and that greatest progress is attained when management practices best align with general public opinion. This requires surveys, communication, and outreach by management practitioners, decision-makers, and experts. The gathered information could also be used to assess effective ways to welcome diverse backgrounds and abilities.

I believe the Master Plan strategic priorities are well defined.

---

**8. Providing policy and strategic guidance aimed at achieving the charter purposes and the desired Open Space Master Plan outcomes often requires resolving conflicts and tensions between competing community and open space management interests and values. Some common examples include managing conflicts between recreational uses, managing increasing visitation and resource protection and managing for the conservation of prairie dogs and sustaining viable agriculture operations. What do you see is the board's role in these decision-making processes that aim to better manage tension and conflicts in the management of Open Space?**

As volunteer public servants, the board's role in decision-making processes is to arrive at a decision. When striving to reach a decision, board members should treat opinions as valid, have mutual respect for all involved, and practice clear communication. While consensus may not be possible, the effort to allow as many contributors as possible to share their opinions and views can make everyone feel heard and validated. Doing this purposefully and transparently before summarizing and bringing arguments together goes a long way in managing tension and conflict.

**9. The city is focusing on advancing diversity, equity and inclusion among boards and commissions. What experience do you have that can lend to the advancement of DEI on the board? What will you bring towards elevating voices and/or increasing community involvement from those who are underrepresented?**

I work closely with Indigenous populations and am a strong advocate for the inclusion of historically marginalized populations in academia and my scientific field. In 2021, received an Outstanding Mentor Award by the University of Colorado for my work in diversity, equity and inclusion. I am confident that these experiences will position me well to help elevate voices from underrepresented community members.

Form Name:  
Submission Time:  
Unique ID:

Boards & Commissions Application  
January 25, 2023 5:49 pm  
1061535679

<b>Submission Year</b>	Jan 2023
<b>Board or Commission Applying For</b>	13   Open Space Board of Trustees
<b>Are you 18 years of age or older?</b>	Yes
<b>Do you reside within Boulder City limits?</b>	Yes
<b>When did you become a resident of Boulder?</b>	Jan 2015
<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge



Contact Information

Name	Mason Roberts
Email	
Home Address	
Mobile Phone	
Occupation	Director of Clinical Analytics
Place of Employment / Retired	HarmonyCares
Gender	M   Man

## Standard Questions

---

**1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?**

I have 10 years of combined experience serving as the Board Chair or Treasurer on environmental non-profits, HOAs, and school boards. Through this time, I learned that the most important parts of board service are listening, preparation, and follow through. In my professional life, I am the Director of Clinical Analytics for a national provider group. I understand how to use data for evidence-based decision making, long-range planning, and budgeting. As a climber and father (twin 3-year olds) who regularly visits OSMP, I have detailed knowledge of the OSMP system and also can represent the community who cares greatly about the conservation of, and access to, our Open Space.

**2. Have you had any experience(s) with this Board or the services it oversees?**

I regularly visit Open Space through hiking with my family, trail running, and climbing. I am committed to the conservation of this resource and have participated in the public processes through attending public forums and meetings on electric bikes, prairie dog population management, and the property surrounding Sombrero Marsh, amongst other topics. I have had discussions with members (past and present) of OSBT, citizens, and OSMP employees to better understand the different viewpoints surrounding these topics.

**3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.**

A member of a past board did not follow the board's charter and put the board at legal risk. During a private session discussion, I listened actively to ensure I could understand their decision-making process. Although I understood what they were trying to accomplish, the behavior they chose was not appropriate. Board elections were approaching and their seat was up for election. Instead of voting to remove them, our board unanimously decided to recommend they not run for a subsequent term. Against these recommendations, they made their case for reelection at the annual meeting and made personal attacks towards our Board Chair in front of the community. Although it was uncomfortable, I spoke up in an effort to present an unbiased perspective of the situation, clarifying the concerns of the board, and providing support to our Board Chair.

**4. List all potential conflicts of interest you might have with respect to the work of this board.**

I do not have any known conflicts of interests. If any arise, I will recuse myself.

---

## Open Space Board of Trustees

**5. What are the greatest challenges facing the Open Space Board of Trustees and the Open Space and Mountain Parks System? What policy changes, if any, would you like to see as a member of the Board?**

The OSBT faces many important issues that impact the community directly: prairie dog population management, Open Space disposal (CU South), electric bike use on certain areas, wildfire management, raptor nesting closures, urban development near potentially fragile habitat (i.e. Sombrero Marsh), agricultural use leases, trail maintenance and misuse, trail development, etc. I am glad to see that Open Space got water rights and an equitable transfer of lands in the CU South deal. Wildfire preparation and mitigation are policies I would like to see revisited. Since OSMP is hiring for a new position to focus on this issue and the recent increase in wildfires, now would be a good time to make this a priority. There is a balance between wildfire mitigation and ecosystem preservation. I would look forward to learning from OSMP experts and working to find the right balance for the city.

---

**6. Which, if any, recreation, conservation or other open space related stakeholder groups do you belong to or associate with and how has that shaped your thinking about the open space system?**

I have been involved with climbing access issues for the past 15 years, as a member of the Red River Gorge Climbers' Coalition, Boulder Climbing Community, and/or the Access Fund. Also, I am an Eagle Scout and have enjoyed backpacking for the majority of my life. Through these communities I have learned about the relationship between recreation and conservation. Recreation leads people to care more for our lands, waters, and the flora and fauna that inhabit them. Conservation leads to higher quality recreation. I believe it is difficult to have one without the other. Our OSMP system is a testament to this. I don't see it as much as tension, but as a self-enforcing feedback loop. The more sustainable access we have, the more support we will have for conservation efforts.

Climbers enjoy recreating in areas that feel "wild" and they understand that if the areas are not respected, access can be lost. For example, the BCC has worked with OSMP on the raptor nest closers to ensure our climbing community understands the issue and follows the guidelines. Information about the closures is posted in climbing guide books and online resources. The BCC also helps manage climbing trails through the direction of their Trail Crew Manager. There are still issues, but when they arise the climbing community will work with OBST and OSMP to resolve them.

---

**7. Ten of the 46 strategies included in the Open Space and Mountain Parks Master Plan are identified as Tier 1 or top tier priorities. What management actions and policies do you see as most important to making progress on the top master plan strategic priorities? Are there other Master Plan priorities you believe need greater attention?**

From my knowledge of OSBT, the existing Tier 1 priorities provide a great challenge and I do not see a need to add further to that list . Below are a few of those priorities that I believe are most pressing and could use more immediate attention:

1) "Assess and manage increasing visitation." Our system has seen increased visitation since the beginning of the COVID-19 pandemic. This puts additional strain on our trails and those who maintain them. I believe OSMP and OSBT have done a good job assessing the increasing visitation. More needs to be done to manage the impacts from the increase in visitation.

2) "Reduce trail maintenance backlog." As our system struggles to manage the increasing visitation, the trail maintenance backlog will become more difficult to manage. We have amazing staff on the OSMP trail management team. It should be assessed if more resources are needed or if sensitive areas need to be restricted to allow for proper management.

3) "Welcome diverse backgrounds and abilities." The OSMP and OSBT have started the process of discussing some issues related to this (e.g., electric bicycle access, parking), but more needs to be done. If only those who live near the Open Space (who, given the cost of housing near Open Space, tend to come from a narrow demographic), or those who are able-bodied, have access, then we are not meeting this goal. Creative solutions to allow for more equitable and sustainable access need to be considered. Boulder County Open Space signs are often bi-lingual, which is something OSMP could consider.

---

**8. Providing policy and strategic guidance aimed at achieving the charter purposes and the desired Open Space Master Plan outcomes often requires resolving conflicts and tensions between competing community and open space management interests and values. Some common examples include managing conflicts between recreational uses, managing increasing visitation and resource protection and managing for the conservation of prairie dogs and sustaining viable agriculture operations. What do you see is the board's role in these decision-making processes that aim to better manage tension and conflicts in the management of Open Space?**

OSBT's role in resolving the tension between community priorities is both procedural and substantive. From a procedural standpoint, OSBT can ensure a focus on public outreach, especially to groups who are less likely to engage. OSBT can identify cohorts that are likely interested and/or impacted by the issue being considered. Outreach should be attempted as early in the process as possible to reduce the number of issues that arise late in the process. Late- arising issues extend timelines and exacerbate community tensions.

From a substantive perspective, OSBT can add context and evidence to the decision making process. Through active listening during the outreach, an outline of the values, priorities, and concerns of the community will be organized for all's benefit. OSBT will work to understand potential short-term and long-term impacts as well as the severity and likelihood of the impacts. Evidence about the community concerns and the impacts will be gathered. This can come from our experts at OSMP, from concerned community members, and members of OSBT. The evidence can be borrowed from past experiences and gathered from other communities' experiences. This evidence will be combined with the process above to help inform the community as well as OSBT for the decision-making process.

---

**9. The city is focusing on advancing diversity, equity and inclusion among boards and commissions. What experience do you have that can lend to the advancement of DEI on the board? What will you bring towards elevating voices and/or increasing community involvement from those who are underrepresented?**

I will be bringing a unique perspective as a forty-year-old worker and a father of three-year-old twins. I believe more can be done to move our Open Spaces towards the goal of being the "great equalizer." The Open Space resources should be free, accessible, and universal. Unfortunately, we fail in this goal when families with children, people of color, low-income communities, and people with disabilities do not have equal access. In order to do so, underrepresented communities must be considered in how our resources are prioritized, what items are brought up for discussion, and how decisions are made. Although I am not from all of these communities, I will do everything I can to make myself available for discussions and to be a champion for those communities.

---

# **Boulder City Council**

## **2023 Boards and Commissions**

### **Appointment Guide**

#### **University Hill Commercial Area Management Commission**

##### **Council Action Requested:**

Seat #2 - Appoint member to 5 year term through 3/31/28, must be a property owner/representative

Seat #3 - Appoint member to 5 year term through 3/31/28, must be a property owner/representative

##### **Current Members:**

2026 Ted Rockwell  
2025 Andrew Shoemaker  
2024 Trent Bush  
2023 Cheryl Liguori  
2022 K.C. Schneider

##### **Occupation:**

Senior Marketing and Communications Director  
Attorney  
CEO  
Management  
Self Employed/Commercial Real Estate

##### **Status:**

Occupied  
Occupied  
Occupied  
Expired  
Expired

Form Name:	Boards & Commissions Application
Submission Time:	June 2, 2023 2:21 pm
Unique ID:	1107971499

<b>Submission Year</b>	May 2023
------------------------	----------

<b>Board or Commission Applying For</b>	17   Univ Hill Commercial Area Mgmt Commission
---	--

<b>Are you 18 years of age or older?</b>	Yes
--	-----

<b>Do you reside within Boulder City limits?</b>	No
--	----

<b>I acknowledge that all information submitted in this application is considered public record and subject to the Colorado Open Records Act (CORA).</b>	Yes, I acknowledge
--	--------------------

Contact Information

Name	Tell Jones
Email	
Home Address	
Mobile Phone	
Work Phone	
Occupation	Managing Partner
Place of Employment / Retired	The Sink
Gender	M   Man



## Standard Questions

---

- |   |  |
|---|--|
| <b>1. What qualifications, skill sets and relevant experiences do you have for this position (such as education, training, service on governing or decision-making boards, etc.) that would contribute to you being an effective board member and community representative?</b> | I believe that my long tenure as a manager and owner of restaurants of 24 years has given me many skills in managing people, groups, businesses, and organizations. I have managed 5 to over 300 employees at different times in my restaurant tenor. Currently I am a managing partner at The Sink on the hill. I have been with The Sink and on University Hill for over ten years. Until recently I have not had the time to be interested in a position like this. I Currently go to The Hill Business meetings whenever we can have them and recently joined the Food & Beverage/Hospitality Sector Partnerships that just launched with the Boulder Chamber of Commerce. |
| <b>2. Have you had any experience(s) with this Board or the services it oversees?</b>   | I have not had any experience with this board or the services it oversees. However, I am very interested.  |
| <b>3. Describe a situation where you were involved with a group and had to work through a disagreement or conflict among the members.</b>   | Recently, through COVID we as an owner and management team, we had to discuss many different decisions. Some things we discussed had many solutions and none were wrong at times. Most everyone had a different solution, but we all needed to be on the same page. Getting everyone to share their ideas and then to have everyone give pros and cons on all those decisions helped us as a group come up with an answer, we all agreed on.   |
| <b>4. List all potential conflicts of interest you might have with respect to the work of this board.</b>   | I Don't really think I have any at this time   |
- 

## University Hill Commercial Area Management Commission

---

- |  |  |
|--|--|
| <b>5. What are the greatest challenges facing the University Hill commercial area? What changes, if any, would you recommend as a member of the advisory board?</b>  | We need to figure out a few things to make The Hill even better. Those include Public and staff parking, public perception of The Hill, public amenities, access to the hill from the hotels and conference centers, and bridging the gap between the hotels, university hill and the DBI area.  |
| <b>6. How can the different Hill stakeholders – the city, CU (faculty, staff and students), the Hill neighbors and the Hill property owners and businesses partner to enhance the Hill commercial district's vitality?</b> | By creating a planned meeting with an agenda and coming together. Creating communication, sharing resources, and getting community involvement to create change and introducing new merchants to the process as something they can believe in. It's important to get some new blood involved like myself, that are hungry to be involved in making The Hill a destination. |
| <b>7. In your opinion, what are the Hill's biggest assets and how can they be enhanced?</b>  | The Hill is a unique historic business district that can be re-launched as a positive experience to the public. We need to change the narrative and have a great opportunity to do so with the new hotels being built in the area. How do we merge Pearl Street with The Hill and the corridor between.  |
-

**8. A goal of the Hill Reinvestment Strategy is to encourage a greater diversity of uses in the commercial area. What ideas and strategies do you have to achieve the goal?**

To make The Hill a desired place for business opportunity, to get new business on The Hill. Using the new hotels and conference areas as a bridge to Pear Street Mall and making it an all-in-one kind of experience for the public. Creating an easy way to get from Pearl Street Mall to The Hill and vice versa.

---

**9. What unique skills or experience do you have that might be relevant to the work of the commission?**

I wrote most of this in question one. So those things and I have been on The Hill and at The Sink as a business partner for ten years. I am also very close with Mark and Chris Heinritz, the property owner of The Sink, and have been involved in what goes on in the City of Boulder and The Hill specifically. All the good and the bad.

---

**10. What is your affiliation or connection to the Hill area and how often do you visit?**

I have been a managing partner with The Sink for ten years and am here in town 5-6 days a week.

---