OUR LEGACY. OUR FUTURE. BOULDER VALLEY COMPREHENSIVE PLAN

Summary of Changes for May 15, 2017 Draft Plan

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This summary provides a guide to all the changes, minor and more substantive, proposed for the 2015 plan update.

Vision and Core Values

This section is pulled to the front of the plan to be more accessible to readers. It will be illustrated for the final plan.

Vision:

Includes a new vision statement that address resiliency, equity and other broad values.

Core Values:

- Adds "diverse" community and "safety" to the core values based on input from the early survey and subsequent conversations with the community and boards.
- In addition to the long-standing values that the community largely affirmed in the 2015 survey, community members also suggested: The ability to be safe everywhere in the community; engaging the community in all civic matters; representative and responsive government; and well-maintained infrastructure (and assets); and diverse community. These values have all been addressed in the refined policies in later chapters of the plan.

I—Introduction

Introductory Text

 Updates plan update list and notes that this plan addresses principles of sustainability and resilience.

Interpreting Core Values and Policies of this Plan:

Adds clarification about how values and policies are to be interpreted, noting that no one policy
or set of policies should outweigh others and that implementation of the plan requires
consideration of tradeoffs.

Boulder Planning History

This section will include graphics and photos for the final draft.

Includes updated history since 2010.

Boulder Today and Tomorrow

- Moves to this section from previously p. 7 and updates it with 2015 projection information.
- The residential and nonresidential projection maps will live on the website rather than in the plan as they may be updated from time to time more frequently than the plan update.

Sustainability and Resilience Framework

- Adds definition and explanation about resilience principles and notes that sustainability and resilience are complementary concepts and can use some of the same basic frameworks for policies and programs.
- Removes numbering from previous policies (1.02 through 1.08) to frame as principles rather than policies and shifts some of the order of text.
- Comprehensive Plan indicators section (formerly Policy 1.06) now describes the use of indicators for the BVCP to measure overall health and well-being related to sustainability and resilience. (Note: the initial indicators are presented under separate cover.)
- Adds language around mitigating conditions now that could lead to chronic stresses over the long term as requested by the Board of County Commissioners.

Sustainability Principles

Adds racial and ethnic equity.

Principles of Social Sustainability

Adds "racial" and "ethnic."

Relationship of Plan to Sustainability and Resilience:

- Includes explanation about plan organization related to sustainability framework. An initial
 proposal to regroup some of the chapters to better align with the sustainability framework was
 not well regarded, so the 2010 plan organization is still in place with a new chapter
 (governance).
- Removes some language due to redundancy with "Sustainability and Resilience Framework" section above.

2015 Major Update - Focus Areas

- Adds the list of key focus areas for this plan update including: (1) Housing Affordability and
 Diversity, (2) Growth-Balance of Future Jobs and Housing, (3) Design Quality and Placemaking,
 (4) Resilience and Climate Commitment, (5) Subcommunities and Area Planning (6) Arts and
 Culture, and (7) Small Local Business.
- Adds a minor edit to the focus area description reflecting suggestion by community members
 that housing in commercial and industrial areas and the reduction of nonresidential land use
 potential in the BVRC would both reduce the imbalance of jobs and housing rather than offset
 each other.

II-Plan Organization and Implementation

Plan Organization

Includes a new section to summarize each major section of the plan.

- Removes "VII Amendment Procedures and Referrals" to the intergovernmental agreement to be consistent with other Boulder County plans and agreements.
- Includes a list of map contents in the plan.

Plan Implementation

• Shifts some of the text from the action plan section to the beginning of the chapter to describe how the plan is implemented through various actions.

Subcommunity and Area Plans

• Notes that as area plans are updated and approved they may automatically trigger amendments to relevant sections of the BVCP including land use map.

Master Plans

 References Chapter VI with location of master plan summaries and that the trails map and description is located there.

Action Plan

• Notes that the action plan is updated "after each major update" and "revisited alongside the City Council work plan." It removes some old language regarding an "annual" plan update.

Plan Time Frame

 Removes last sentence of first paragraph, as the five-year update timeline does not clarify the timeframe of the plan given the new ten-year major update cycle. The time horizon of each update or review of the plan (e.g. mid-term or major) will still remain as 15 years.

III-1. Intergovernmental Cooperation and Growth Management

This section (part of the current Chapter 1) covers intergovernmental cooperation, growth management, annexation policies, and utilities.

Introduction

Includes new introductory text taken from previous BVCP documents.

<u>Intergovernmental Cooperation</u>

Policies 1.01 through 1.04 (formerly 1.11 to 1.14) – no changes

Policy 1.05 (New) Coordination with University of Colorado

Adds new policy regarding city/CU coordination discussed during April study session.

Growth Management

Policies 1.06 through 1.09 (formerly 1.15 to 1.18) - no changes

Policy 1.10 Jobs: Housing Balance (formerly 1.19)

• Includes revisions for the conversion of industrial and "commercial" to residential to better balance jobs and housing.

Policy 1.11 (New) Enhanced Community Benefit

- Defines community benefit as relating to increase in a development beyond what is permitted and tied to a range of objectives including not only affordable housing but also arts, environmental protection and other needs and a subsequent regulatory and incentive based approach, relating to It also notes that community objectives may be identified through other planning or policy making efforts of the city (e.g., Area Plans).
- Builds from Planning Board's committee work on community benefit.
- Incorporates City Council feedback to move forward with the community benefit policy as slightly amended by Planning Board that removes "height or the size" from the language and adds "for added height that increases intensity."
- Adds "services" to be inclusive of other services, per feedback from Library Commission.

Framework for Annexation and Urban Service Provision

Policies 1.12 to 1.15 (formerly 1.20 to 1.23) – no changes

Policy 1.16 Annexation (formerly 1.24)

• Includes revisions to address the recent changes to the Blue Line, to clarify the intent to annex substantially developed properties below the Blue Line.

Policies 1.17 and 1.18 (formerly 1.25 and 1.26) – no changes

Policy 1.19 Definition of Adequate Urban Facilities and Services (formerly 1.27)

• Adds additional definition to urban transportation.

Policies 1.20 to 1.26 (formerly 1.28 to 1.34) – no changes

Utilities

Policy 1.27 Utility Provision to Implement Community Goals (formerly 1.35)

Adds additional objectives including resilience, floodplain preservation and flood management.

Policy 1.28 Out-of-City Utility Service (formerly 1.36) – no changes

III-2. Built Environment

This section focuses on policies related to urban form that have changed or been updated since the 2010 plan including revisions suggested by the following master plans:

- Community Cultural Plan (2015)
- Transportation Master Plan (2014);
- Parks and Recreation Master Plan (2013); and
- Input from city Water Resources regarding ditches

Proposed changes have resulted from the work through land use scenarios and policy choices relating to jobs/housing balance, affordable and diverse housing, and design issues and survey and community input. Additional edits to policies relating mixed use and higher density development, centers, community conservation (and Historic Preservation), and design quality have also been addressed.

Introduction

• Adds a summary of topics that are included in the section.

Background

1—Natural Setting

- Includes new language recommended by city Water Utilities and consistent with policy and text change request #17 (clarification regarding ditches).
- Clarifies (out-of-date) term "greenbelt" as "open space and rural lands"
- Includes a revised graphic figure (with no substantive changes, just graphics and labeling).

2—The Public Realm

- Text and graphic are moved forward from previous position (#5) due to its relationship with Natural Setting.
- Adds "greenways" to text.
- Adds "mobility" and "community resilience" to reflect current work in these areas.
- Adds language from the Community Cultural Plan noting opportunities to express culture, creativity and arts in the public realm.
- Deletes "ditches" as requested by water utilities and updates Figure 2-2 to reflect this.
- Adds waterways to the figure.

3—Individual Character Areas

- Combines Previous character areas map with the former "centers" map into the new "structure map."
- Includes clarification that character areas refer to the built environment per staff feedback.

4—Centers

 Removes the term "activity" to be more consistent with terminology elsewhere in the plan and notes the difference between regional and neighborhood centers.

- Clarifies the important role within neighborhoods of centers for providing services and contributing to a sense of place and in achieving 15-minute neighborhood.
- Combines previous centers map with character areas map and mobility network into a "structure map," as noted above.
- Adds description about intensity and potential for redevelopment and infill to clarify the concept of a concentration of mixed-uses in these areas.

5—Mobility and Multimodal Transportation Network

- Reflects new language in Sec. 6, from city Transportation Master Plan.
- Includes major corridors and the Community Transit Network in a "structure map" (noted above).
- Moves existing and future mobility grid maps to later in the section with the policy referencing the mobility grid (2.22).
- Clarified title of subsection which previously read "Mobility and Multimodal Transit Network", as transit is part of a multimodal transportation system.

Projected Growth

- Removes text and places it in Sec. 1 with Growth Management policies.
- Projected growth maps have been removed and will remain on the bouldervalleycompplan.net webpage.

Sustainable Urban Form Definition

- Combines "Compact" "Complete" and "Connected" into one section with "Coherent" added as well. Edits this section to refer to the Structure and Land Use maps
- Reflects Design Advisory Board input for a more compact definition in addition to reflecting Downtown Urban Design guidelines.

Community Identity/Land Use Pattern

No (or minor clarifying) changes are proposed to the following:

- Policy 2.01 Unique Community Identity
- Policy 2.02 Physical Separation of Communities
- Policy 2.03 Compact Development Pattern
- Policy 2.04 Open Space Preservation or

Policy 2.05 Design of Community Edges and Entryways

• Adds gathering spaces and public art, per staff feedback.

Rural Lands Preservation

No (or minor clarifying) changes are proposed to the following:

- Policy 2.06 Preservation of Rural Areas and Amenities
- Policy 2.07 Delineation of Rural Lands
- Policy 2.08 Rural Density Transfer

Neighborhoods

Policy 2.09 Neighborhoods as Building Blocks

- Incorporates suggestion from the Library Commission to call out some additional aspects of economy and community well-being that contribute to great neighborhoods.
- Minor clarifying change "in the city" since urban services and amenities apply to neighborhoods in city jurisdiction.

Policy 2.10 Preservation and Support for Residential Neighborhoods

 Notes that the city will also work with neighborhoods to identify areas for additional housing or small retail uses that could be integrated into and supportive of neighborhoods, to respond to feedback in survey and community engagement that some neighborhoods are interested in piloting ideas (also noted in Action Plan).

No changes are proposed to the following policies:

- Policy 2.11 Accessory Units
- Policy 2.12 Preservation of Existing Residential Uses
- Policy 2.13 Protection of Residential Neighborhoods Adjacent to Non-Residential Zones
- Policy 2.14 Mix of Complementary Land Uses
- Policy 2.15 Compatibility of Adjacent Land Uses

Locations for Mixed Use

Policy 2.16 Mixed Use and Higher Density Development – no changes

Policy 2.17 Variety of Centers

- Clarifies key characteristics of regional centers
- Removes the term "activity" to be more consistent with terminology elsewhere.

Policy 2.18 (New) Boulder Valley Regional Center and 28th Street

- Adds a map (immediately preceding this policy) showing the BVRC and 28th Street corridor boundaries per City Council feedback.
- Adds policy with accompanying guiding principles and illustrations reflecting scenarios analysis
 work, input from the community, the 2106 survey, and feedback from Planning Board, City
 Council, and Planning Commission.
- Conveys the character and intent of the regional center and relationship to surrounding areas.
- Updates images to reflect anticipated intensity and character of BVRC and input from Design Advisory Board.
- Incorporates placemaking and cultural activities per Planning Board suggestion.
- Modifies language highlighted in March 24 draft per Planning Board and City Council feedback regarding maintaining retail potential.
- Adds a clarification at the end of the policy regarding the application of the guiding principles

- Edits to guiding principle regarding appropriate scale and transitions to neighboring residential uses.
- Adds a guiding principle to "encourage parking management strategies" to be consistent with neighborhood centers and light industrial areas.

Policy 2.19 (New) Neighborhood Centers

- Adds policy with accompanying guiding principles and illustrations reflecting scenarios analysis work outcomes, input from the community, the 2016 survey, and feedback from the board and council.
- Conveys the character and intent of neighborhood centers and their relationship to surrounding areas
- Incorporates Library Commission feedback noting certain "intangible" factors that make great neighborhoods
- Adds pedestrian routes and greenways to guiding principle on transportation amenities per staff feedback

Policy 2.20 Role of the Central Area (formerly 2.18)

- Reflects a more current description of the central area, including removal of "medical" and addition of "civic" to reflect changes to the Boulder Community Health site at Alpine-Balsam.
- Adds description of the Central Broadway Corridor Design Framework and its relationship to the plan and plan implementation, noting possibility of different uses including housing.
- Adds diagram of Central Broadway Corridor Design Framework.

Policy 2.21 (New) Light Industrial Areas

- Adds a policy and accompanying guiding principles and illustrations reflecting scenarios analysis work, community input, the 2016 survey, and feedback from the board and council.
- Conveys the character and intent of light industrial areas to add housing (in areas zoned general industrial IG areas) but to be cautious about disrupting industrial uses in other areas.
- Updates illustrations to show mix of uses.
- Note: Design Advisory Board suggested that if housing were to have to be located in this area, it should have access to neighborhood services and transit corridors and be built along existing greenways. The board also suggested making the illustrations more urban.
- Incorporates placemaking and cultural activities per Planning Board suggestion
- Modifies language in policy previously highlighted in Mar. 24 draft to emphasize transit and support for retail as well as language in guiding principles to reflect the policy edit

Public Realm, Urban Design and Linkages

Policy 2.22 Urban Open Lands (formerly 2.19)

• Includes minor change to note importance of open lands.

Policy 2.23 Boulder Creek, Tributaries and Ditches as Important Design Features (was 2.20)

• Acknowledges importance of these features as having important co-benefits of a resilient community, providing relief from urban development.

- Recognizes greenways.
- Recognizes accommodating irrigation ditch maintenance practices and operations, as requested by a member of the community and city utilities.
- Adds "existing easements" per feedback from staff and District Six Water User's Association.

Policy 2.24 Commitment to a Walkable and Accessible City of Boulder (formerly 2.21)

- Adds relevant 15-minute walkability principles and mixed use principles.
- Notes possible area planning process as a way to help define the scale and character and features of walkable neighborhoods.

Policy 2.25 Improve Mobility Grid and Connections (formerly 2.22)

• Includes no significant changes other than to add "and Connections" to title.

Policy 2.26 Trail Corridors/Linkages (formerly 2.23) – no changes

Community Conservation and Preservation

Policy 2.27 Preservation of Historic and Cultural Resources (formerly 2.24)

Adds "historic and cultural."

Policy 2.28 Leadership in Preservation: City-and County-Owned Resources (formerly 2.25)

• Adds "buildings or elements."

Policy 2.29 Historic and Cultural Preservation Plan (formerly 2.26)

- Clarifies that the city and county will develop and "regularly update" a Boulder Valley-wide preservation plan.
- Notes that the city will continue to implement its Historic Preservation Plan.

Policy 2.30 Eligible Historic Districts and Landmarks (formerly 2.27)

- Adds language regarding assessment and updates to eligible historic districts and landmarks.
- Adds cultural and heritage tourism as suggested by Planning Board.
- Adds language to reflect the Historic Preservation Program Plan.

Policy 2.31 Historic Preservation/Conservation Tools (formerly 2.28)

• Notes "as guided by the Plan for Boulder's Historic Preservation Program" and other updates to reflect the Historic Preservation plan and program.

Policy 2.32 Preservation of Archaeological Sites and Cultural Landscapes (formerly 2.29)

• Adds "where practicable and in coordination with the irrigation ditch company," per feedback from staff and District Six Water User's Association.

Design Quality

Policy 2.33 Sensitive Infill and Redevelopment (formerly 2.30)

• Clarifies the types of place where redevelopment would occur per Planning Board.

Policy 2.34 Design of Newly-Developing Areas (formerly 2.31) – no changes

Policy 2.35 (New) Building Height

- Reflects current discussions regarding height modifications and work to be undertaken as part of implementation -- to update regulations to clarify height and intensity of land uses.
- Adds language on the relationship of building height to aesthetics and view protection to reflect input from Planning Board, City Council, and Design Advisory Board.

Policy 2.36 Physical Design for People (formerly 2.32) – no changes

Policy 2.37 Environmentally Sensitive Urban Design (formerly 2.33)

• Includes minor grammatical clarification to "reduce" urban heat island effect.

Policy 2.38 Importance of Street Trees and Streetscapes (formerly 2.34)

• Adds "urban canopy" to title and "cleaner air" as a benefit of street trees.

Policy 2.39 Outdoor Lighting/Light Pollution (formerly 2.35) – no changes

Policy 2.40 Design Excellence for Public Projects (formerly 2.36) – no changes

Policy 2.41 Enhanced Design for "All" Projects (formerly 2.37)

- Removes "private" from policy title to encourage enhanced design for all projects in the city public and private sector.
- Moves language from "area planning" bullet to "context" bullet.
- Area Planning: Notes that area planning or community involvement process should be created "as city work plan and resources allow." Moves this bullet to the front of the list to improve the order of the bullets in this policy per Design Advisory Board feedback.
- The Context: removes original second sentence due to redundancy, per Planning Board.
- Relationship to Public Realm: deletes "ditches," as requested by water utilities.
- Ditches: Adds new language noting importance and role of ditches requested by water utilities.
- Parking: Adds new language per urban design team, Planning Board feedback and draft
 principles regarding BVRC and neighborhood centers and industrial/innovation areas discussed
 during the Future Choices Forums, Consistent with Access and Management Parking Strategy.
- Human Scale and Art in Public Spaces: Adds new public art language to reflect Community Cultural Plan and other community input.
- *Permeability*: Adds language about navigation and other features and amenities as part of permeability in projects.
- Buildings: Notes importance of building design.

III-3. Natural Environment

This section focuses on policies related to the natural environment including incorporation of ecological systems into planning, adaptive management approach, protection of natural lands, management of wildlife, water conservation, flood management, and air quality. The changes reflect updated plans and work since the 2010 Plan and strengthening policies related to existing plans including:

- Ongoing updates to city's Integrated Pest Management policy, Urban Forest Strategic Plan, and Climate Commitment and the county's policy on Genetically Modified Organisms
- Boulder's Resilience Strategy (2016)
- The Bee Safe Resolution (2015) banning the use of neonicitinoids on city property and a Bear Protection Ordinance to secure waste from bears (2014)
- The county's resolution to reduce and eliminate pesticide use to protect both people and pollinators (2015).
- Environmental Resources Element of the Boulder County Comprehensive Plan (2016)
- Boulder County analysis of local oil and gas regulations, and policy updates to the Fourmile Canyon Creek Watershed Master Plan (2015), Boulder Creek Watershed Master Plan (Urban Drainage and Flood Control District, 2015), and Consortium of Cities Water Stewardship Task Force Final Report (2013).
- OSMP Grasslands Ecosystem Management Plan, Forest Ecosystem Plan, Visitor Management Plan.

After the Aug. 24 draft, extensive changes were made to reflect input from the community and county staff with additional review and input by city staff from open space, planning, forestry, and utilities. A revised draft was offered to the open space board.

In November, the City Open Space Board of Trustees (OSBT) suggested minor changes in the preamble and changes for policies 3.03, 3.04, 3.06, 3.07, new policy regarding climate change (3.10), 3.12, 3.17, 3.19, 3.20, 3.24, 3.25, 3.27, 3.29, and to the list of relevant master plans, as noted in the following section. In November, the board recommended advancement of the policies with those changes which were included in the Jan. 11 draft.

For the Jan. 11 draft, Planning Board suggested further changes to floodplain and groundwater policies, noted below. Planning Commission suggested adding or strengthening language or direction regarding increasing natural capital in the urban environment (e.g. green roofs, pocket parks, etc.). (addressed in revisions to Policy 3.11 Urban Environmental Quality). Board of Commissioners provided some additional suggestions that have been added.

New changes have been added since March draft.

Introduction/Preamble:

- Clarifies how this how this section applies to urban versus wildlands area and to city Open Space and Mountain Park lands versus other lands, as requested by Open Space Board of Trustees (OSBT).
- Includes many ideas suggested by a group of community members with an active role in open space management, environmental issues, and soil health who collaborated to provide comments. They suggested minor text edits as well as new larger ideas. They suggested the ecosystem continuum (which may later be expressed as a graphic), addressed the overall planning and management strategy that incorporates an understanding of natural ecosystems, and the four overall strategies for protecting the natural environment.
- Adds "Recreation, relaxation, and connection with nature" as requested.
- Adds "a leader in" back to the 5th paragraph regarding Boulder's role in environmental protection, per OSBT request.
- Incorporates suggestions from a group of community members regarding rationale for adaptive management principles.

Policy 3.01 Incorporating Ecological Systems into Planning

• Adds "Bioregions," at the request of community members. A bioregion is defined by characteristics of the natural environment rather than by political divisions.

Policy 3.02 Adaptive Management Approach

- Adds "county."
- Expands the definition of adaptive management, at the request of community members.

Protecting Native Ecosystems and Biodiversity

Policy 3.03 Native Ecosystems

- Modifies the title from "Natural" to "Native" to be consistent with policy language.
- Adds reference to Habitat Conservation Areas.
- Adds features identified in the Boulder County Comprehensive Plan Environmental Resources Element at the request of the county.
- Changes "wildlife habitats/migration corridors," to "wildlife habitats, migration corridors," per OSBT request.

Policy 3.04 Ecosystem Connections and Buffers

- Adds emphasis of "especially of..." unfragmented habitat as important to preserve rather than delete that language, per OSBT.
- Removes "Undeveloped" lands so the policy is more universally applicable to "preservation" or "restoration" of any lands.
- Adds emphasis on buffers and corridors and value for natural movement of organisms including wildlife generally including in and along the edges of the urban environment, as requested by

- community members. Adds language recommended by county and city staff to clarify that these areas may need further planning to identify priorities for future action.
- Adds degradation... "and development" as a risk in the last sentence, per OSBT.
- Incorporates suggestion from community members to include the concept of preservation.
- Adds language around balancing existing land uses and needs of the community per staff suggestion.

Policy 3.05 Maintain and Restore Ecological Processes and Natural Disturbances

- Adds "natural disturbances" to title as they are referenced in the policy (i.e., fire, flood).
- Changes "mimicked" to "replicated."

Policy 3.06 Wetland and Riparian Protection

- Adds language about wetlands' value to reducing the impacts of flooding, and adds "education" to the public about the value of wetlands.
- Adds minor change to the language about continuing to "develop and support" programs...
 (instead of support and develop), per OSBT.

Policy 3.07 Invasive Species Management

Reflects input from community members, OSMP staff, the city's IPM coordinator, and the
county. It clarifies interagency cooperation and partnerships, and reflects that details are
available in relevant city and county resource management plans.

Policy 3.08 Public Access to Public Lands – minor edits

Policy 3.09 Integrated Pest Management (formerly 3.13)

- Notes that city and county approaches to the policy differ but both work to manage invasive species.
- Changes language to be consistent with the city's Integrated Pest Management (IPM) policy and reflects best practices to integrate IPM into an ecological approach to land management.
- County approach is a little different as noted in the language
- Edits reflect input from the county Planning Commission and Board of County Commissioners to clarify the policies and best describe county objectives.

Policy 3.10 (New) Climate Change Mitigation and Adaptation and Resilience

- Includes language to be consistent with city's Climate Commitment document, Resilience
 Strategy and OSMP management practices. Reflects public input regarding a science-based approach to newly adapting plants and wildlife and the recommendations provided by OSBT.
- Now suggests a list of approaches including monitoring, research, protection of large reserves, conducting restoration of degraded environments and other tools as well as new language introduced by OSBT.
- Takes a more cautious approach to addressing ecosystem transitions due to climate change, acknowledging that the city cannot forecast with certainty.

- After OSBT discussion, it also includes a new statement about addressing climate adaptation in city and county master plans.
- Incorporates suggests from community members and staff regarding minor text clarifications and ordering.

Enhancing Urban Environmental Quality

Policy 3.11 Urban Environmental Quality (formerly 3.10)

- Deletes reference to "agriculture" in this policy that is intended for urban areas, as requested by county staff.
- States that the quality of the urban environment will be "maintained and improved" instead of "will not worsen and may improve," at the request of community members to increase level of attention on urban environmental quality.

Policy 3.12 Urban Forests (formerly 3.11)

- Adds language about important role of the urban canopy in ameliorating effects of climate change and management policies at request of community members and to be consistent with upcoming plan.
- Removes reference to "native" species, per OSBT and Urban Forester recommendation.

Policy 3.13 Water Conservation (formerly 3.12)

 Adds reference to "efficient" water usage "such as water-conserving landscaping" rather than xeriscape, as requested by community members. (Note: xeriscape could have damaging consequences for wetlands and trees.)

Policy 3.14 Management of Wildlife-Human Conflicts (formerly 3.09)

- Adds language about wildland-urban interface context.
- Adds "county" at the request of county staff.

Policy 3.15 (New) Soil Carbon Sequestration

- Recognizes soil sequestration as having potential benefits, reflecting input from community members.
- Has been modified with suggestions from OSMP staff. Cross references Sec. 9, Agriculture and Food, where soil health and carbon sequestration is better suited to tilled agricultural lands.
- Incorporates suggestion from a member of the community to delete the word "current," as they
 note that the current capacity of grasslands and forests to sequester carbon has not yet been
 investigated.

Policy 3.16 Unique Geological Features (formerly 3.14)

• Adds reference to "public land management" as a means of protection.

Policy 3.17 Mineral Deposits (formerly 3.15)

- Clarifies intent as balancing relevant community values with the use of mineral deposits.
- Clarifies that the policy is intended to be about mineral "extraction" in addition to (or possibly rather than) "use."
- Note: Previous input from OSBT and others suggested language such that "the use of non-renewable resources will be considered only when conservation and recycling is not a feasible alternative and impacts of resource use will be balanced with other community values and priorities". However, the city attorney advised that such language may be seen as a taking of property, so it has not been included in this draft.

Policy 3.18 Hazardous Areas (formerly 3.16) – minor edit

Policy 3.19 Erosive Slopes and Hillside Protection (formerly 3.17)

• Adds "Erosive Slopes" to the title.

Policy 3.20 Wildfire Protection and Management (formerly 3.18)

- Adds note about climate changes potentially making wildfire increasingly common.
- Includes OSBT recommendation for the last sentence: ... managing ecosystems "and wildfire risk," the city and county...

Policy 3.21 Preservation of Floodplains (formerly 3.19) – no changes

Policy 3.22 Floodplain Management (formerly 3.20)

- Recognizes impacts of climate change on magnitude and frequency of flooding and uncertainty and need for continued monitoring, floodplain delineation and amended regulations.
- Adds recognition about multiple hazards relationship and use of multi-hazard mitigation programs and projects.
- Reflects work of city and county staff to incorporate input from decision bodies since the March draft.

Policy 3.23 Non-Structural Approach (formerly 3.21) – no change other than clarifying title

Policy 3.24 Protection of High Hazard Areas (formerly 3.22)

- Adds a definition for High Hazard areas, as requested by OSBT.
- Deletes "wherever appropriate" in the second to last sentence, per OSBT.
- Community members suggested adding reference to the county, however the county does not reference nor use the same designation for High Hazard.

Policy 3.25 Larger Flooding Events (formerly 3.23)

- Adds "county."
- Clarifies the term critical facilities as used by the city.

- Note: OSBT recommended adding the idea of proper flood modeling. Such a concept was added to policy 3.22.
- Edits policy to best describe both city and county objectives for these policy areas.

Sustaining and Improving Water and Air Quality

Policy 3.26 Protection of Water Quality (formerly 3.24)

 Reflects broader Boulder Valley watersheds rather than focusing exclusively on Boulder Creek, per county staff suggestion.

Policy 3.27 Water Resource Planning and Acquisition (formerly 3.25)

- Adds new language suggested by water utilities to address requests about changing language regarding acquiring "additional municipal water supply." OSMP staff notes that the existing policy guidance of acquiring water resources strategically is supported by the City Charter.
- Adds "preservation of sustainable agriculture," as recommended by OSBT.
- Adds "avoid negatively affecting instream flows... in the acquisition of municipal water "rights" (vs. supply), as recommended by OSBT.
- Adds: "The city and county may continue to acquire water rights for Open Space purposes."

Policy 3.28 Drinking Water (formerly 3.26) – no change

Policy 3.29 In-Stream Flow Program (formerly 3.27)

- Changes title from "Minimum" to "In-stream" Flow Program to be consistent with language in the policy.
- Note: OSBT recommended deleting: "within the Boulder Creek watershed" to make the policy more universally applicable to the entire Boulder Valley watershed(s); however, the city attorney's office points out that the original language was deliberate and should not be deleted as it may have implications for out of basin water rights. The language was the result of a lot of back and forth work in previous drafts.

Policy 3.30 Surface and Groundwater (formerly 3.28)

- Adds "drilling" and "mining" to list of potential impacts to resources.
- Adds new language from utilities to reflect the request from Planning Board to address
 groundwater and provide a future framework for potential discussions for regulatory changes.
 In recent years, the community has recognized issues related to groundwater such as excess
 groundwater during flood events, dewatering, and potential for contamination and recognizes
 need for regulations.

Policy 3.31 Wastewater (formerly 3.29) - no change

Policy 3.32 Protection of Air Quality (formerly 3.30)

• Adds "contributing to climate change" as part of negative effects of pollutants.

• Note: An OSBT member suggested language about the role of trees and plantings to help reduce exposure to air pollutants at the street level. That is addressed in Built Environment.

New section added to reference all relevant master plans

Incorporates suggestions from community members for minor edits to the list.

III-4. Energy, Climate and Waste

This section focuses on energy and climate and Boulder's Climate Commitment, and ongoing work being done related to Boulder's Energy Future, building codes, and Zero Waste Strategic Plan (2015). Boulder County suggests additional alignment with several plans and policies including:

- Zero Waste Action Plan (2010),
- Environmental Sustainability Plan (2012),
- Solid Waste Element of the Comprehensive Plan (is in the process of being updated in 2016)

The following plans may also be relevant related to resilience:

- Office of Emergency Management's (OEM) All-Hazards Recovery Plan (2013),
- Boulder Recovery Plan Support Annex A Damage Assessment (2013),
- OEM Emergency Operations Plan (2014), and
- Disaster Debris Management Plan (2016).

Additional changes to Aug. 24 draft to produce the Jan. 11 draft reflected input from the community and city and county staff. This draft also includes suggestions from the Planning Commission, Board of County Commissioners and Environmental Advisory Board. It includes minor clarifying edits since the March draft.

Introduction

- Introduces resilience.
- Is consistent with focus areas of the Climate Commitment (i.e., energy use, resources, and ecosystems).
- Addresses rapid transition to a renewable energy based economy, per Climate Commitment.

Policy 4.01 Climate Action: Reduce Greenhouse Gas Emissions

- Encourages change throughout Boulder Valley and adds, "sectors," per BOCC request.
- Includes goals from Climate Commitment and county's plans.

Policy 4.02 Climate Adaptation Planning

- Adds "climate change related shocks and stresses."
- Adds "address economics of recovery," per BOCC request.
- Adds wildfires to potential challenges due to climate change.

Policy 4.03 Energy Conservation and Renewable Energy

- Adds county.
- Adds concepts of resilience.
- Adds language regarding transition to clean energy and support public and private adoption and
 use of renewable energy as consistent with the Climate Commitment.
- Includes concepts related to sharing infrastructure and resources and innovative strategies, products, and services as recommended by Planning Board.

Policy 4.04 (New) Local Energy Generation Opportunities

- Adds language to be consistent with Climate Commitment and Planning Board feedback about local energy generation.
- Expresses intent of innovative and on-site solutions such as solar gardens, etc., as requested by Planning Board.

Policy 4.05 (New) Clean Mobility

- Recognizes goal of retiring fossil-fuel based transportation and a built environment that includes a mix of uses and supports vehicle travel mile reductions, consistent with the city and county Transportation Master Plans, Boulder Climate Commitment, and other feedback.
- Adds electric vehicles as an example of deployment per BOCC feedback.

Policy 4.06 (New) Energy System Resilience

- Recognizes energy resilience as a necessity for emergency infrastructure and community resilience.
- Describes a communitywide electricity network that can deliver basic services in case of grid disruption, to be consistent with Boulder's Energy Future and Resilience Strategy.

Policy 4.07 Energy-Efficient Land Use (formerly 4.04)

- Adds "efficiency" as well as conservation.
- Addresses orientation and co-location of land use and mixed use development to minimize energy use.
- Clarifies the term "co-location," due to feedback from members of the community.

Policy 4.08 Energy Efficient Building Design (formerly 4.05)

• Adds "consider the energy consumption associated with the building process (i.e., from the raw materials through construction)."

Policy 4.09 Building Construction Waste Minimization (formerly 4.06)

Includes minor clarifying edits.

Policy 4.10 Waste Minimization and Recycling (formerly 4.07)

 Adds language about "partnerships" and promoting reduction in consumer consumption of products and materials and encouraging local reuse markets to be consistent with city's Zero Waste Strategic Plan. Adds and clarifies county's "Zero Waste – or darn dear" waste minimization goal.

Policy 4.11 Environmental Purchasing Policy (formerly 4.08)

Adds county.

List of relevant plans included

III-5. Economy

This section focuses on policies related to the economy including strategic redevelopment and sustainable employment, diverse economic base, quality of life, sustainable and resilient business practices, and job opportunities, education and training. Changes reflect updated plans and work since the 2010 Plan and strengthening policies related to existing plans including:

- Economic Sustainability Strategy (ESS) (2013),
- Community Cultural Plan (CCP) (2015), and
- HR&A's Recommendations for Resilience Integration (2016)

After the Aug. draft, community members and Planning Board discussed the importance of small, local businesses and challenges to affordable commercial space. Furthermore, the board suggested identifying the problem and the vision as a first step to addressing the issues around these topics. This feedback has been addressed below. Since the Jan. 11 draft, BOCC suggested some additional changes also noted in this summary. Since the March draft, City Council, Planning Board, and the Board of County Commissioners provided a few suggestions to strengthen or clarify policies.

Introduction/Preamble

- Reflects input from boards, elected officials, and the community to emphasize a balanced approach to economic "vitality" vs. a "growth" strategy.
- Adds "natural environment" as a factor that contributes to the Boulder Valley's economic success per BOCC input.
- Adds language on diverse mix of businesses, including advanced industries, per feedback from Economic Vitality staff.
- Adds language regarding the importance of small, local and independent businesses and nonprofits per feedback from elected officials and the community.
- Adds language on climate change and other potential disruptions to business.
- Mentions Resilience Strategy and Economic Sustainability Strategy.
- Per county feedback, adds "Boulder Valley" to paragraph regarding potential challenges, as they occur and have implications for the region.
- Adds "diverse" to describe workforce to recognize the whole spectrum of employees per council feedback.

Policy 5.01 Revitalizing Commercial and Industrial Areas

- Modifies language to create consistency with ESS "Place" chapter and incorporates suggestions from Planning Board regarding the need to consider impacts of growth and address balance.
- Adds language regarding support, conservation and enhancement per Landmarks Board feedback.
- Adds Gunbarrel to examples of commercial and industrial areas for revitalization per suggestion from the community to bring into alignment with ESS.
- Adds transportation among the tools for public/private partnerships per suggestion from the community.
- Adds language regarding minimizing displacement.

Policy 5.02 Regional Job Center

- Adds language to address impacts of growth (e.g., transportation planning) per Planning Board input.
- Moves statement regarding "support for existing business" to Policy 5.05: Support for Local Business and Business Retention, as the language was out of place here.
- Adds regional planning and partnerships for housing and transportation, as suggested by the community.
- Previously included language on transportation infrastructure maintenance has been moved into the transportation section.
- Clarifies that sustainability referred to in this chapter is "economic" per feedback from a member of council.

Policy 5.03 Diverse Mix of Uses and Business Types

- Adds language to reflect that industrial, service and offices are valued and should be protected per City Council, Planning Board and community feedback and to be consistent with ESS.
- Removes original language regarding replacement and clarifies this topic in policy 5.05.

Policy 5.04 Vital and Productive Retail Base

- Reflects ongoing program work in Economic Vitality and suggestions from Planning Board and the community regarding "affordable retail space."
- Landmarks Board suggested including the support of the retail base by historic preservation and heritage tourism, however the current policy language does not call out specific contributors to the retail base.
- Adds "restaurants" per council feedback.

Policy 5.05 Support for Local Business and Business Retention

- Moves previously separated language about "Support for Existing Businesses" from a previous draft (Aug. 2016) back to this policy to eliminate redundancies in section.
- Clarifies the priority to support existing local businesses and businesses (as opposed to attracting new businesses).

- Adds language presenting a balanced perspective on redevelopment and retention of existing businesses, as recommended by Planning Board.
- Edits language to ensure inclusion of small, independent businesses, per feedback from Planning Board, the community, and several organizations.
- Clarifies the importance of supporting retention of a diverse mix of businesses as suggested by the community and Economic Vitality.
- Adds language regarding support of startups and growing businesses per feedback from Economic Vitality.
- Adds non-profits and language regarding the proactive analysis of trends in market forces per Board of County Commissioner's Feedback.

Policy 5.06 (New) Affordable Business Space and Diverse Employment Base

- Adds policy to support businesses that provide direct services to residents and local businesses, in response to feedback from Planning Board, the community (survey), and trends noted by Economic Vitality.
- Adds non-profits per Board of County Commissioner's feedback.
- Includes not just the rising costs of commercial space but also the rising costs of doing business per feedback from community members.
- Includes "innovation and the changing nature of the workplace" per feedback from a Planning Board member.

Policy 5.07 Industry Clusters (formerly 5.06)

- Updates clusters to be consistent with Primary Employer Study and ESS.
- Adds ... these clusters "and their needs," a minor edit suggested by community.

Policy 5.08 Funding for City Services and Urban Infrastructure (formerly 5.07)

- Adds "facilities, services" along with infrastructure.
- References strategies from Access Management and Parking Strategy (AMPS) and clarifies that
 infrastructure, services and amenities that contribute to business attraction are not limited to
 transportation infrastructure alone. Additional examples (e.g., parks, open space, other
 services) reflect suggestions from ESS and input from Planning Board.
- Adds suggestion from county staff to mention "local and regional" transportation systems.
- Note: A suggestion from the community to support transportation solutions through emerging technologies is covered in the Transportation section.

Policy 5.09 Role of Tourism in the Economy (formerly 5.08)

- Reflects suggestions from Planning Board to enhance the role of tourism in the economy.
- Reflects suggestion from Landmarks Board to include heritage tourism.
- Incorporates different types of tourism as examples.

Policy 5.10 Role of Arts, Cultural, Historic and Parks and Recreation Amenities (was 5.09)

- Broadens the role of all these amenities as important to economic vitality. Adds historic amenities per Landmarks Board; adds parks and recreation amenities per staff feedback.
- Adds "county" per county staff feedback
- Note: In a previous draft, a policy about "Creative Economy" was added to further consistency with the Community Cultural Plan. However, Planning Board members suggested that the policy sounded exclusive, so it was removed and modified to more broadly show support for the arts and include recognition of their contribution to economic vitality.

Policy 5.11 Communications Infrastructure (formerly 5.10)

- Adds "county" to second line per county staff feedback.
- Adds "will promote opportunities to enable Boulder residents, businesses, visitors and public or private institutions to connect affordably, easily and securely."
- Adds "broadband" to clarify and example of technologically-advanced communications infrastructure.
- Adds "support emergency systems" as part of the purpose.

Policy 5.12 Sustainable Business Practices (formerly 5.11)

- Includes county.
- Is made consistent with the ESS and programs and practice and reflects input from Planning Board.

Policy 5.13 Home Occupations (formerly 5.12)

- Includes county.
- Adds minor clarifying descriptors: "innovative, creative, and" entrepreneurial activities of residents...
- Adds language about continuing to develop policies that result in reducing number and length of trips – vehicle miles traveled.

Policy 5.14 Responsive to Changes in the Marketplace (formerly 5.13)

- Adds minor clarifying edits.
- Notes application and permitting process to be consistent with ESS.

Policy 5.15 (New) Economic Resilience

- Addresses preparedness for threats through an economic resilience assessment and other approaches consistent with recommendations from Boulder's Resilience Strategy.
- Corrects error: "fiscal conservation" to "fiscally conservative."

Policy 5.16 Employment Opportunities (formerly 5.14)

• Adds "inclusivity," per BOCC recommendation.

Policy 5.17 Partnerships to Support Economic Vitality Goals (formerly 5.15)

- Deletes "business" from title.
- Adds county, per BOCC and staff request.
- Edits the list to include groups who work together on economic vitality and lists them alphabetically.

Policy 5.18 Support for the University of Colorado and Federal Labs (formerly 5.16)

Adds clarifying language.

Policy 5.19 Diverse Workforce, Education and Training (formerly 5.17)

- Modifies policy to be consistent with ESS regarding programs and workforce.
- Includes feedback from Planning Board regarding the need to not only "attract" but also "develop" workers.
- Removes "workforce vocational training facilities, including but not limited to those that provide training for "green" jobs," as this was more a focus as part of the 2010 update.

III-6. Transportation

This section focuses on policies related to transportation and that have changed or been updated since the 2010 plan including:

- Boulder County Transportation Master Plan (2012);
- Boulder County Multimodal Transportation Standards (2013);
- City Transportation Master Plan (2014);
- City Climate Commitment strategy (2015);
- City Transportation Report on Progress (2016);
- County Mobility4All Needs Assessment (2016);
- Airport Master Plan; and
- Ongoing city Access Management and Parking Strategy (AMPS) and adopted new standards related to Transportation Demand Management (TDM).

Additional and extensive changes since the Aug. 24 draft reflect input from the community and the city's Transportation Advisory Board (TAB), Planning Board, Planning Commission, community members, and additional review and input by city and county transportation staff. Changes are noted below. Only minor changes have been included since the Jan. 11 draft. Since March, council provided a few suggestions to clarify and strengthen policies. Staff provided a few clarifications as well.

Introduction

- Reflects updated city and county plan visions and organization.
- Includes language about shifting technology (e.g., autonomous vehicles) and demographic and social changes.
- Edits language to emphasize Vehicle Miles Traveled (VMT) per council feedback.

Complete Transportation System

Policy 6.01 All-Mode Transportation System and Complete Streets

- Adds "complete streets" to title to reflect city TMP goals.
- Recognizes different approaches to street types and the transportation system in the city (urban areas) and county (rural areas).
- Includes additional language from the city and county master plans.

Policy 6.02 (New) Renewed Vision for Transit

Reflects city's TMP vision for expanding local and regional transit services and connections.

Policy 6.03 Reduction of Single Occupancy Auto Trips (formerly 6.02)

- Includes new objective from city's TMP (i.e., reduce vehicle miles of travel).
- Recognizes different city and county approaches to addressing reducing vehicular travel.
- Reflects council feedback to add vehicle miles traveled (VMT).
- Incorporates staff suggestion to clarify the final sentence of the policy to reflect actual practice and the city code, as not all new developments are required to do TDM plans.

Policy 6.04 Transportation System Optimization (formerly 6.03)

- Changes the title to "Transportation System Optimization."
- Modifies language to be consistent with both the city and county transportation master plans.
- Removes the specific Level of Service LOS policy to be more consistent with all measurable objectives in the city's TMP and the county's approach to addressing a multi modal transportation system that is oriented to moving people efficiently.

Policy 6.05 (New) Integrated Transportation Demand Management (TDM) Programs

- Reflects language from TMP that addresses TDM, as adjusted by Transportation Advisory Board.
- Incorporates language from former policy 6.10, Managed Parking Supply.
- Clarifies "applicable" residential developments.

Policy 6.06 (combined from former policies 6.05 and 6.06) Accessibility and Mobility for All

- Includes language from former policy 6.05, Accessibility, and policy 6.06, Mobility Services.
- Adds language about non-English speakers and prioritizing connections between multimodal transportation and affordable housing to facilitate affordable living.
- Clarifies first sentence to "continue development" of the all-mode transportation system (instead of "develop" the system)

Policy 6.07 (New) Transportation Safety

 Reflects the TMP policy "Toward Vision Zero" and recommendations from Planning Board to address safety.

- Consistent with the city's TMP, it focuses on a broad range of crash causes rather than calling out any specific type of cause (e.g., distracted drivers) so it can be applicable over time.
- Reflects council suggestion to clarify "riding" by adding "transit" "and driving."

Regional Travel

Policy 6.08 Regional Travel Coordination (formerly 6.04)

- Changes title from "cooperation" to "coordination."
- Adds language about regional impacts of local transportation decisions, consistent with the city's TMP.
- In addition to CDOT and RTD, it references the Northwest Mobility Study and FasTracks arterial bus rapid transit services, commuter bikeways and first and final mile connections as well as longer term rail planning.
- Mentions regional planning and partnerships for housing and transportation, as suggested by the community.
- Adds language regarding transportation infrastructure and the potential for the transportation system to address impacts from in-commuting, as suggested by the community.
- Clarifies last sentence to "continue development" of first and final mile connections and longerterm transit planning.

Policy 6.09 (New) Regional Transit Facilities

- Addresses regional transit anchors that serve the primary attractors of downtown, CU, and the Boulder Valley Regional Center and need to address regional transit as a priority to support employees and reduce single occupancy auto travel and congestion on regional corridors, as consistent with the city's TMP.
- Clarifies that Boulder Junction is adjacent to the BVRC.

Former Policy 6.05 Accessibility

Deleted here but added into new policy Accessibility and Mobility for all (above).

Former Policy 6.06 Mobility Services

Deleted here but added into new policy Accessibility and Mobility for all (above).

Funding and Investment

Policy 6.10 Investment Priorities (formerly 6.07)

- Adds "person carrying capacity" and "additional regional road capacity will be managed and
 priced to provide reliable and rapid travel times for transit, high occupancy vehicle lanes, and
 other car sharing options," consistent with city's TMP.
- Adds clarifying edit regarding road capacity per staff suggestion.

Integration of Land Use and Transportation with Sustainability Initiatives

Policy 6.11 (New) Access Management and Parking

- Includes language from 6.10 Managed Parking Supply, modified to be consistent with ongoing Access Management and Parking strategy as well as the TMP. It recognizes that vehicular and bicycle parking are part of a total access system for all modes of transportation.
- In addition to what was originally proposed from those plans, it includes language to reflect Planning Board's recommendation to "address neighborhood parking impacts."

Policy 6.12 Transportation Impacts Mitigated (formerly 6.08)

- Adds new language to address mitigating "parking impacts to surrounding areas" (particularly from parking reductions), as suggested by Planning Board.
- Adds "TDM" to strategies.
- Otherwise includes minor clarifying edits.

(Note: The Built Environment policies also address neighborhood centers, mix of land uses and amenities such as parks and schools, and area planning to support neighborhoods.)

Policy 6.13 (New) Concurrent Land Use and Transportation Planning

- Reflects Planning Board's recommendation to coordinate the TMP and BVCP at a citywide level and concurrently (before specific policy 6.14 about integrating land use and transportation for multimodal centers and corridors).
- Includes minor clarifying edit.

Policy 6.14 Integrated Planning for Regional Centers and Corridors (formerly 6.09)

- Changes title to reflect the focus on intermodal centers and corridors.
- Notes regional centers (i.e., downtown, CU, and BVRC). Adds mobility hub concept from TMP.
- Adds "and along" multimodal corridors.
- Emphasizes the "high quality pedestrian experience and urban design" in these places, as requested by TAB.
- Adds a description of multimodal corridors from the Transportation Master Plan (2014) for clarification.
- Clarifies language around transit connections in the first paragraph per staff suggestion.

(Notes: The Built Environment chapter defines land use for different types of centers and where intensity is most appropriate but does not provide guidance for land use along corridors. That may need to be further addressed through area planning.)

Policy 6.15 Complete Missing Links (formerly part of centers and corridors policy)

- Is separated out from "centers and corridors" land use policy above.
- Adds language to address sidewalk connections to transit stops for all people per suggestion from council.

Former Policy 6.10 Managed Parking Supply

• Is deleted (combined) into new policy for integrated TDM programs above.

Policy 6.16 Transportation Facilities in Neighborhoods (formerly 6.11)

- Conveys different goals for facilities in city vs. rural neighborhoods from city and county TMPs.
- Adds Neighborhood Parking Permit program language as suggested by Planning Board.
- Includes minor clarifying edits.

Policy 6.17 (New) Transportation Infrastructure to Support Walkable 15-Minute Neighborhoods

- Adds reference to neighborhood supporting activities and infrastructure within approximately a
 one-quarter mile radius where residents and employees can fulfill more of their daily needs
 through safe walking and bicycling, as consistent with the TMP's 15-minute neighborhood idea.
- Adds language about bicycle parking (or infrastructure), per TAB suggestion.
- Includes language about health (and fuel consumption) benefits of investing in sidewalk and trail infrastructure, per Boulder County Health suggestion.
- Note: The Built Environment section also addresses the land use aspect of this concept and an inclusive area planning process for such places, per Planning Board.
- Clarifies first sentence to "continue to build" improvements instead of prioritize, since this work is ongoing.

Policy 6.18 Neighborhood Streets and Alleys Connectivity (formerly 6.12)

- Adds "alleys" to the title to be consistent with the language in the policy.
- Recognizes alleys as part of the "public realm," for "safe and convenient travel," and part of "community character and cohesion."
- Addresses the historic value and connected nature of alleys and their importance for pedestrian and bicycle transportation off the main streets, per Planning Board.

Policy 6.19 (New) Mobility Hubs

- Defines and recognizes the role of future mobility hubs, consistent with the TMP.
- Adds "high quality urban design of structures and public spaces," as suggested by TAB.

Other Transportation Policies

Policy 6.20 Improving Air Quality and Reducing Greenhouse Gas Emissions (formerly 6.13)

- Adds "and Reducing Greenhouse Gas Emissions" to the title.
- Includes TMP's goal to reduce GHGs from transportation modes.
- Adds low emissions transportation modes "and infrastructure" per county suggestion to address elective vehicle infrastructure but to avoid focusing on one type of low emission technology.

Policy 6.21 Municipal Airport (formerly 6.14)

- Includes new language to provide context for the airport (recognizing its various roles) and reflect the current Airport Master Plan.
- Removes "at the appropriate scale" from the second sentence per feedback from a member of the community, since the previous language did not provide clarity.

Policy 6.22 (New) Emergency Response Access

 Adds a policy to continue to coordinate transportation related emergency response, per the Resilience Strategy.

New section added to reference relevant plans and policies

III-7. Housing

This section focuses on policies related to housing and incorporates policy work completed over the past several years including:

- Housing Boulder community engagement (2013-2015),
- Analysis of Impediments to Fair Housing Choice (2015), and
- Middle Income Housing Strategy (2016).

Additional changes since the Aug. 19 and Dec. 9 drafts reflect input from the community, city and county staff, Planning Board, Board of County Commissioners and Planning Commission. The feedback to date has suggested: putting more emphasis on current housing challenges using long term trends and adding language about the importance of diverse housing types and price ranges in terms of retaining socio-economic diversity, creating an inclusive community, and promoting cultural richness. Planning Board and Planning Commission both offered feedback on a request from a coalition of affordable housing providers (the Affordable Housing Network, the Human Services Alliance, Boulder Housing Partners and the Boulder County Housing Authority) to include a new policy on affordable housing community benefit. Due to the lack of support for the language, this request is not included in this draft. Staff also received feedback on adding specific actions and targets in the policy language (e.g., no loss of affordable housing, no high-end housing, restricting house sizes, etc.). These concepts are either too specific for policy language or were not supported by the BVCP Survey or decision makers. Other changes to the section are noted below. Since March, Planning Board, Council and staff provided a few minor clarifying edits.

Introduction/Preamble:

- Reflects work done through the Housing Boulder community engagement process and the studies conducted by BBC Research and Consulting.
- Provides additional clarification on the impacts of cost burdened households.
- Provides emphasis on escalating housing costs and who is burdened.
- Adds language about long term trends and inclusive community with choices.
- Adds "socioeconomically" after "culturally."

General changes:

- Updates language throughout to reflect current terminology related to how the city implements
 the affordable housing program to include middle income households (i.e., policies 7.01, 7.07,
 7.11).
- Acknowledges that numerous policies apply to the county in addition to the city (i.e., policies 7.01, 7.04, 7.13, 7.14, 7.15).

Policy 7.01 Local Solutions to Affordable Housing

- Adds middle incomes.
- Adds county.

Policy 7.02 Affordable Housing Goals

 Includes a new middle income housing goal (as directed by the 2016 Middle Income Housing Strategy) that provides market rate affordable housing as well as deed restricted permanently affordable units for middle income households (<u>www.housingboulder.net</u>). The specific target for middle incomes is not included. It may change during implementation over the next year.

Policy 7.03 Populations with Special Needs

- Strengthens the policy to avoid overconcentration of special needs housing in one part of the community and ensuring that housing is near appropriate transportation options.
- Reinforces the importance of the inclusionary housing program, and cash-in-lieu in particular as
 the primary tool for achieving deeper levels of affordability to serve populations with special
 needs.
- Replaces a specific list of amenities with a more general description of services.

Policy 7.04 Strengthening Community Housing Partnerships

Adds county.

Policy 7.05 Strengthening Regional Housing Cooperation

 Recognizes the regional nature of the issue and work being done with regional partners to address regional affordability.

Policy 7.06 Mixture of Housing Types

- The mix and diversity of housing has been an existing policy, but many developments are not yielding a mix. This language strengthens and defines that intent.
- Clarifies previous language of "full range" by replacing with "low, moderate and middle income households."

Policy 7.07 Preserve Existing Housing Stock

• Adds middle incomes.

Policy 7.08 Preservation and Development of Manufactured Housing

- Clarifies that hazards are specific to health and safety issues and not limited to natural hazards.
- Changes relocation to rehousing to clarify that the intent is to keep communities intact and rehousing within the community is a priority over relocation whenever possible.

Policy 7.09 Housing for a Full Range of Households

 Slightly modifies language to reflect all abilities and a variety of incomes as an important part of serving a full range of households.

Policy 7.10 Balancing Housing Supply with Employment Base

 Makes refinements to address jobs:housing balance workforce housing needs and balance of housing supply with employment base.

(Note: Workforce housing is addressed elsewhere (7.01, 7.06, 7.09) and in jobs:housing balance (1.10). Planning Board discussed this but had not uniform opinion about necessary changes. The Board of County Commissioners thought it was an important concept that should be repeated and were supportive of the edits. The edits are also supported by results from the BVCP Survey.)

Policy 7.11 (New) Permanently Affordable Housing for Additional Intensity

- States intent that if zoning increases to allow more intensity, city will require additional permanently affordable housing.
- Note: Additional policy language regarding general community benefit was added to Section 1.

Policy 7.12 Incorporate Mix of Housing in Future Service Area (formerly 7.11)

- Adds middle incomes.
- Includes size as an important part of providing a mixture of housing.

Policy 7.13 Conversion of Residential Uses in the Community (formerly 7.12)

• Includes minor grammatical change.

Policy 7.14 Integration of Permanently Affordable Housing (formerly 7.13)

- Clarifies that affordable housing should be dispersed throughout the community, integrated into all new housing developments, and provided on site as part of new development preferably over off site consistent with the Federal Fair Housing Act.
- Adds clarifying edit from Planning Board to replace "where possible" with "where appropriate."

Policy 7.15 Minimizing Displacement (formerly 7.14) – no change

Policy 7.16 (New) Market Affordability

• States a clear role for market rate solutions in providing more middle income housing options, including identifying incentives for more moderately sized and priced units.

New section added to reference relevant plans and policies

III-8. Community Well-Being

This section reflects updated plans and work since the 2010 Plan and strengthens policies related to existing plans including:

- Approved master plans and strategies: City Parks and Recreation Master Plan (2013), City Fire-Rescue Master Plan (2011), Community Cultural Plan (2015), and Police Master Plan (2013).
- Public input and early direction from the Homelessness Strategy, Human Services Strategy and Library Master Plan, currently in process.
- Policies related to an aging population, aging in place, healthy child and youth development and youth opportunities have emerged since 2010.

In November, OSBT suggested changes to the trails policy. Since the Aug. and Jan. drafts, other community groups and individuals have suggested additional revisions to the trails policies that are reflected in the draft. Since March, Planning Board, City Council, members of the community, and staff offered several suggestions for revisions as well.

Introduction

The introduction refreshes information about emerging demographic and social trends relating to well-being such as aging population, some widening social disparities, and the relative health of Boulderites, among other changes. Additional revisions reflect Planning Board and City Council feedback to address inclusivity in the third bullet point. Council also provided feedback to address affordable child care, which is integrated as a trend in the fifth bullet.

Policy 8.01 Providing for a Broad Spectrum of Human Needs

• From Human Services planning and prioritization (City Council Study Session 10-27-2015): Adds policy language emphasizing guiding principles for Human Services delivery (e.g., data-driven outcomes; investing in prevention to forestall crisis and improve self-sufficiency and resilience; supporting best-practice and evidence-based programs, evaluate how clients and the community are better off as a result); and coordinating and integrating city-provided services with partners and the county and region. This applies to policies 8.02 through 8.04.

Policy 8.02 Regional Approach to Human Services

 Adds county and new information from Human Services Plan related to data-driven decisions, regional approaches, and partnerships.

Policy 8.03 Equitable Distribution of Resources

- Adds county.
- Adds "older adult" to those for whom transportation burden could be reduced.
- Incorporates feedback from a member of council regarding equitable access and economic impact.

Policy 8.04 Addressing Community Deficiencies

- Adds county.
- Adds community feedback, partnerships, etc. to reflect Human Services plan.

Policy 8.05 Diversity

- Includes minor edits to improve readability.
- Reflects suggestion from member of council to include racial and ethnic diversity and change wording around socio-economic groups.
- Reflects a suggestion from member of the community regarding city and county hiring and employment practices.

Policy 8.06 (New) Mutual Respect

- Includes a broad policy describing the city and county commitment to respect, and safety from discrimination and violence.
- Reflects council feedback to add "mutual respect" to replace "tolerance."
- Has been moved from the end of the "Safety and Community Health" subsection to the end of the "Social Equity" subsection.

Policy 8.07 Safety (formerly 8.06)

- Includes minor edits.
- Adds new language to reflect direction from Police and Fire Master Plans on responsiveness to community needs and changes in redeveloping and urbanizing areas.

Policy 8.08 Health and Well-Being (formerly 8.07)

- From Arts and Culture Plan and Parks and Recreation Master Plan: expands definition of physical health to include total physical, mental and social well-being, and healthy diet.
- Adds values related to fostering mental and social well-being through the cultivation a widerange of recreational, cultural, educational and social opportunities.

Policy 8.09 (New) Resilience in Public Safety and Risk Prevention

- Reflects recommendations in Police and Fire Master Plans and Resilience Strategy around risk prevention and early intervention.
- Adds language to bolster safety, as informed by suggestions from members of the community.

Policy 8.10 (New) Community Connectivity and Preparedness

 Reflects recommendations from Resilience Strategy to emphasize importance and fostering of social capital and communications in neighborhoods to enhance preparedness and improve ability to respond to emergencies.

Introduction to Community Infrastructure and Facilities

Emphasizes the importance of community facilities, recreation and outdoor active-living
facilities, and infrastructure on quality of life and livability. Adds description of future master
plans that will likely result in new policies or policy revisions in this section, including to trails.

Policies 8.11 through 8.12 school policies (formerly 8.08 to 8.09) - no changes

Policy 8.13 Support for Community Facilities (formerly 8.10)

Adds minor changes to include "cultural" and "or other needs."

Policy 8.14 City Parks and Recreation (formerly 8.11)

- Adds "city" to title.
- Reflects positive people-centered policy language from city's Parks and Recreation Master Plan.

Policy 8.15 (New) Parks as Gathering Spaces

• Includes direction from the city's Parks and Recreation Master Plan and Resilience Strategy highlighting the importance of parks in the social and urban fabric in city neighborhoods.

Policy 8.16 Trail Functions and Locations (formerly 8.12)

- Note is included in Introduction to Community Facility Needs above that master plans (e.g., OSMP master plan) will provide quidance related to trails planning.
- Addresses suggestions from members of the public, OSBT, community organizations and Planning Board members to:
 - o Include introduction reflecting positive function of connectivity and community identity
 - Describe a range of trail functions
 - Design for enjoyable visitor experience
 - o Encourage on-trail travel and discourage informal trails
 - Design for long-term sustainability
 - o Design and plan for area-specific conditions and needs
 - o Minimize environmental impacts consistent with natural environment policies
 - Conveys the role of trail and trailhead planning in enhancing recreational opportunities, non-motorized transportation and quality of life

Policy 8.17 Trails Network (formerly 8.13)

- Adds language recognizing goals of improved regional trail connectivity such as reduced autouse and parking, dispersed trail use, reduction in crowding impacts and enhancing opportunities for long distance experiences.
- Adds language to support system connectivity and regional trails systems.

Policy 8.18 Libraries (formerly 8.14)

• Staff notes feedback from Library Commission that this policy should be refined after the Library Master Plan is updated.

Policy 8.19 Information Resource/Community Center (formerly 8.15)

- Includes minor change to "facilitate" vs. provide access to information.
- Staff notes feedback from Library Commission that this policy should be refined after the Library Master Plan is updated.

Policy 8.20 Education Resource (formerly 8.16)

Includes minor revisions to add "cultural" and literary resources and opportunities.

Policy 8.21 Arts and Cultural Facilities (formerly 8.17)

 Reflects Community Cultural Plan about strengthening culture in the community and supporting access to cultural experiences.

Policy 8.22 The Arts and Community Culture (formerly 8.18)

- Reflects Community Cultural Plan direction supporting cultural offerings, organizations and artists and the importance of civic dialogue, awareness, and participation (i.e., increased understanding of positive contributions of culture, access to information about culture, and participation).
- Adds language that city and county support neighborhood-serving arts and cultural amenities and community gathering spaces.

Policy 8.23 Public Art (formerly 8.19)

Reflects vision in Community Cultural Plan for the importance of public art and programming.

Former Policy 8.20 Canyon Boulevard Cultural Corridor

• Removed; it is currently being implemented and the policy is outdated.

List of relevant plans and policies included

III-9. Agriculture and Food

This section focuses on agriculture, food, sustainable practices, and access to food for the community. The city and county have made significant contributions to the preservation of lands for agricultural production and the water needed to use these areas for agriculture. Most agricultural production in the Boulder Valley occurs on city and county open space. The changes to this chapter reflect updated plans and work since the 2010 Plan including:

- City of Boulder Agriculture Resources Management Plan (in progress)
- Boulder County Cropland Policy (2011)
- Boulder County Environmental Element (2014)
- City of Boulder Source Water Master Plan (2009)

- City of Boulder Water Efficiency Plan (2016)
- HR&A's Recommendations for Resilience Integration (2016)
- City of Boulder Parks and Recreation Master Plan (2012)
- Ordinances and policy changes to promote local food sales
- State of Colorado Water Plan (2015)

Additional changes since the Aug. 24 draft reflect input from the community and county staff. In November, OSBT also provided some recommendations for the chapter as noted below and recommended its advancement with the changes. A few changes have been added since the Jan. 11 draft to reflect county input. A few additional changes have been added since the March draft to reflect input from City Council, Planning Board, Library Commission, Boulder County Farmer's Market, and members of the community.

Introduction/Preamble:

- Includes in the second paragraph new definitions of "agricultural lands" as requested by a member of the public.
- Removes bullets to flow directly into policies because it is a short section.
- Note: OSBT suggested adding "education" to the bulleted list, however there is no corresponding policy.

Policy 9.01 Support for Agriculture

- Adds language to be consistent with current practice on working agricultural lands.
- Deletes the statement: "the success of agriculture on these lands is vitally dependent on their water supplies" because other factors are important too, per OSBT.
- Adds a new sentence toward the end of the policy to state: "The city and county will emphasize the importance of sustainable water use," per OSBT.

Policy 9.02 Urban Gardening and Food Production

• Moved from former Policy 9.05 and slightly clarified.

Policy 9.03 Sustainable Food Production and Agricultural Practices

- Changes title back to include Sustainable "Agricultural" Practices along with "Food Production" to reflect that some but not all agriculture is food production and to recognize the value of animal feed, range, and pasture systems.
- Notes that the city and county will seek opportunities to gather and share data to inform future decision making.
- Changes "farming communities" to "the Boulder Valley farming community," per OSBT.
- Note: Does not include a section previously added by utilities: "The city and county will also
 promote sustainable agriculture by recognizing the critical importance of delivering irrigation
 water to agricultural lands," because water is not the only critical factor, per OSBT
 recommendation.

County staff also requested a note recognizing conventional agriculture as a significant share of
agricultural operations and that shifting to sustainable agriculture could take some time. This
note seems out of place in a policy but could go in the introduction or in the Agricultural
Resources Management Plan or other master plans.

Policy 9.04 (New) Soil Health and Soil Carbon Sequestration

- Adds this new policy about soil health based on a request from a member of the public. It was
 originally suggested for the Natural Environment section, but because of its relationship to soil
 health and tilled lands it is most appropriate in this section.
- OSMP staff suggested modifying the original prescriptive language that required certain actions
 prior to knowledge about the tool and its appropriateness. This policy suggests a phased and
 research-based approach.
- Modifies the first sentence to be more action oriented: "The city and county will pursue strategies to enhance soil health and will explore and evaluate strategies to sequester soil carbon..." per OSBT recommendation.
- Reflects City Council feedback to encourage the private sector to practice soil sequestration.
- Reflects community feedback to include "baseline soil health tests" to the baseline work to be done.

Policy 9.05 Access to Healthy Food

- Adds county.
- Reflects cooperative efforts to establish markets and facilities and increase access to healthy food. It replaces some outdated language in former policy 9.06.
- Reflects input from Boulder County Farmers Market to clarify the previous terminology "community markets" and policy work around markets and community goals.
- Incorporates suggestion from Library Commission to emphasize the role of education.

Policy 9.06 (New) Food System Resilience

 Provides resilience rationale and the need for the food system to be able to adapt to change and disruption. The new policy language outlines steps for the city to explore system vulnerabilities and capacity and develop solutions.

Policy 9.07 Regional Efforts to Enhance the Food System – no changes

Former Policy 9.06 Access to Locally Produced Food

Updated as "Policy 9.05 Access to Healthy Food" (above)

Adds Relevant Plans and Policies (OSBT suggested a couple of additions)

III-10. Governance and Community Engagement

This new section emphasizes the community's strong values in maintaining a high level of awareness, communication and public participation in local government. It was not part of previous drafts. It is consistent with the Resilience Strategy. Since the March draft, staff tightened up some of the language in this section per suggestion from Planning Board and also reflected input from a member of the community.

Introduction

• Includes minor edits to remove redundancy and clarify.

Policy 10.01 (New) High-Performing Government

- Describes the city's goals for stewardship and sustainability of the city's financial, human, information and physical assets.
- Outlines goals around transparency, accuracy, efficiency, effectiveness and customer service as well as strategic decision-making.

Policy 10.02 Community Engagement (formerly Policy 1.05)

- Describes support for better decision-making and outcomes by facilitating open and respectful
 dialogue, seeking involvement of those potentially affected by or interested in a decision and
 representing the views or interests of those less able to actively participate in the public
 engagement process, especially vulnerable and traditionally under-represented populations.
- Tightens up language per suggestion from Planning Board to reduce redundancy.

Policy 10.03 (New) Communication Capacity for Resilience

Describes resilience benefits of engaged communities and residents in the event of a disruption.
 Describes city and county support for ongoing robust communication and outreach to communities and vulnerable residents.

Policy 10.04 (New) Informed Community

- Describes the city's commitment to gathering and sharing information to support and encourage open, participatory government and an informed community.
- Reflects suggestion from a member of the community to address language services.

Policy 10.05 (New) Support for Volunteerism

• Describes city goals around community volunteers supporting programs that engage residents to improve their community and participate in addressing local issues.

Policy 10.06 (New) Youth Engagement

- Reflects on-going emphasis around youth engagement and leadership through Youth Advisory Board (YOAB), Growing up Boulder (GUB), and recommendations in Community Cultural Plan Strategies, Parks and Recreation Plans.
- Moved from Section 8.

IV—Land Use Map Designations

This section focuses on updates to the land use descriptions chapter. It includes organizational changes to improve legibility as well as more substantive changes to be consistent with the Land Use Code or with goals emerging from this plan update, such as to encourage housing in commercial or industrial areas. Proposed changes are noted below by section.

<u>Note:</u> The section will also include a collage of photos representative of each type of use. A separate file with the land use pictures by category is provided for review.

Introduction/General

- Includes new language to aid in map interpretation.
- Formats the chapter into a table to clarify descriptions and intent of each category.

Residential Categories

Very Low Density Residential

• Adds a description of where VLDR typically occurs – in Area III but also some within city limits.

Low Density Residential

Adds a description of this predominant type of residential in the city.

Manufactured Housing

Notes intent to provide for future affordable housing.

Medium Density Residential

• Adds description to be consistent with intent and how regulations apply – to achieve a mix of housing types throughout the district rather than one uniform type.

Mixed Density Residential

- Adds language to consist of a mix of housing types versus just one type.
- Adds language to include some complementary uses as implemented through zoning.
- Corrects density range for newer areas to include "20 units/acre" as upper range to reflect the density range in the Title 9 Land Use Code.

High Density Residential

- Describes location.
- Notes that some complementary uses may be appropriate, as implemented through zoning.

Mixed Use Residential – No significant changes

Industrial Categories

General Industrial

Adds list of uses that are generally consistent with the industrial manufacturing zoning district.

Community Industrial

- Clarifies "community serving industries."
- Adds note that it may include "ancillary commercial activity" to be consistent with uses and intent.

Light Industrial

- Notes change to location, as the current designation stretches east to 63rd Street.
- Adds uses to be consistent with more contemporary light industrial uses (striking large scale printing and noting assembly, media and storage).
- Includes change to reflect key policy direction to accommodate housing and other complementary uses. Note: locations will need to be defined in Land Use Code.

Mixed Use Industrial – no significant changes

Business Categories

Regional Business

- Notes changes to reflect the newer terminology for the "Boulder Valley Regional Center" instead of Crossroads.
- Adds language to encourage street activation.
- Adds language to encourage and possibly require housing.

Mixed Use Business

Adds locations where the category applies.

General Business

- Adds locations where the category applies.
- Adds language to encourage and possibly require housing.

Community Business

- Adds language about walkable communities.
- Adds language to encourage housing.

Transitional Business

• States that a mix of uses including housing is appropriate.

Service Commercial – No significant changes

Open Space Categories

Open Space Acquired – No changes

Open Space Development Rights

• Minor change to clarify it applies to "existing" conservation easements.

Open Space, Other

 Adds interpretation language regarding this designation as it relates to linear features and irrigation ditches, per feedback from staff, District Six Water User's Association and some input from Planning Board.

Other Categories

Agricultural – No changes

Park, Urban and Other

• Removes the outdated descriptive park language.

Public/Semi-Public – minor changes to describe the location

Environmental Preservation – no changes

Natural Ecosystems Overlay – minor editorial changes

• <u>Note:</u> The Natural Ecosystems Overlay maps should be updated with current data and GIS information before the next major plan update.

V—Subcommunity and Area Planning

This section describes the city's approach to creating new subcommunity and area plans and includes a summary of existing plans.

Introduction

• Adds a brief description about the intent of area plans, the planning horizon and high level statement about who is involved in the process.

Subcommunity and Area Plans (intent)

- Adds "identifying and prioritizing community benefits that are a priority for the area" as one of the intended outcomes.
- Adds "mobile and virtual library services and facilities," per Library Commission feedback.

Subcommunity and Area Planning Process

• Notes that land use map changes may be incorporated into the BVCP concurrent with the adoption of the area plan.

Subcommunity Planning

• Adds Central Boulder – University Hill as a tenth subcommunity.

Area Planning

Adds a description of the scale of area plans and, in general, what types of locations may be
most appropriate including to note that residential neighborhoods may be included if they meet
the criteria.

Neighborhood Planning/Infill Pilot Project

- Adds criteria that will be used when evaluating potential areas for a neighborhood planning pilot program.
- Note: Design Advisory Board supported neighborhood infill projects and suggested removing the pilot aspect of these projects, stating that infill should be permanent, especially if small scale (e.g. granny flats, ADUS).

VI—Master Plan Summaries and Trails Map

This section summarizes existing city master plans. Changes to this section include:

- 2011 Greenways Master Plan, provides a framework for implementing the city's Greenways Program through coordinated planning, construction, maintenance activities and funding sources.
- Wastewater Utility Plans, including the 2016 Wastewater Collection System Master Plan and 2016 Comprehensive Stormwater Collection System Master Plans.
- **Library**, includes updated language to reflect the current planning process to update the 2007 Master Plan.
- The 2015 Community Cultural Plan, provides an updated look at Boulder's social, physical and cultural environment.
- **Historic Preservation,** includes a description of the program and the number of properties with landmark status.
- The 2015 Zero Waste Strategic Plan, replaces the 2006 Master Plan for Waste Reduction.
- **Climate Commitment,** includes goals that were identified in 2016.
- Trail Map, notes how the map depicts conceptual connections to regional trails.

VII—Amendment Procedures and Referral Process

See note in chapter. This draft includes minor "housekeeping" edits and formatting changes only. Other changes are pending discussion between the city and county regarding the Intergovernmental Agreement and amendment procedures.

VIII—Urban Services Criteria and Standards

Revisions to this chapter include:

- Minor revisions to improve readability for the criteria,
- Minor revisions to the Stormwater and Flood Management standards for readability and clarification on ditch companies,
- New Urban Fire Protection and Emergency Medical Care standards that reflect current levels of service and benchmarks for service improvement, and
- Minor revisions to Transportation standards to include references to VMT and GhG reduction, and complete streets.

Trails Map

Revisions to the map include:

- Addition of descriptive language on the map (purpose of map, definitions of proposed trails, conceptual trail alignments and conceptual connections, and where to get more information)
- New proposed trails and new conceptual alignment for proposed trails
- Modifications to proposed trails
- · Changes from 'proposed' to 'existing' to reflect newly constructed trails
- Removal (deletion) of proposed trails and proposed rerouting / removal of existing trails
- Map corrections

A separate summary is included with the trails map.