COMMUNITY NEWSLETTER



A look ahead

2022 plans and projects for a better Boulder

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Artist: gneural
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Q&A WITH THE CITY MANAGER



NURIA RIVERA VANDERMYDE CITY MANAGER



A look back and look ahead



Nuria Rivera-Vandermyde shares answers to questions about her work to date as city manager and reflections on what's to come next year. Read Nuria's full Q-&-A at https://doi.org/10.2016/journal.org/

What are some of the most interesting things you have learned on the job since you started in May 2021?

I've learned how deeply involved this community is in most everything the City of Boulder does. It's great to see such passionate representation of so many perspectives. I have marveled at how much staff and community supports each other in times of crisis. From supporting businesses and workers throughout difficult economic times to seeing how folks have come together to provide

critical resources like emergency rental assistance, food and clothing donations. Perhaps more poignantly, watching the continued support of community and first responders who continue to grieve and heal from the tragic shooting last spring and who again came together so generously to support victims of the October fire that left many heartbroken and in deep need of support as they began the journey of rebuilding their lives.

What are some of the 2021 city accomplishments that you are most proud?

It's been great to be a part of setting new climate goals for our future, promoting safe work environments through the pandemic, working to continue to embed racial equity considerations into our collective decisionmaking, and passing a budget for next year that focuses on building back staff capacity and addressing long overdue facilities and maintenance needs. I am so impressed with how quickly staff put forward a free vaccination clinic that continues to be at capacity as we vaccinate our youngest community members. I am so proud to see innovative efforts that place our vulnerable communities at the heart of the work, like the new solar garden at the Ponderosa Mobile Home Park, the first city-owned garden in the country dedicated to low-income participants. Lastly, I'll add that even though this was a difficult issue that certainly divided our community, the work staff engaged in to address critical flood concerns on CU South was both incredibly hard and truly thoughtful.

What are you most excited about looking ahead to 2022? What do you hope to see the city accomplish?

I'm excited to be in a position where we can

think of adding resources to our work instead of reducing them. Staff has been stretched so thin in the past year, so increasing staff capacity to respond to community needs is incredibly exciting and it will enable us to do things like open up much needed library and park resources that so many in Boulder have continued to call for. 2022 promises to to be a year of change, and I'm looking forward to working with a new council body that will inevitably push us to think of our work in new and progressive ways. I'm looking forward to strengthening our internal services work that provides the backbone for so many programs and services we deliver, plus increasing our focus on budgeting for resilience in ways that advance both our future climate and racial equity goals. And I'm excited about various change and reform efforts that are being planned across the organization, from policing strategies and an increased focus on mental health support to consolidation of city facilities in ways that enhance sustainability goals to continuing to advance public safety by standing up our first advanced life support engine by the end of 2022.

Do you have any personal goals or aspirations for the year ahead?

On a personal level, I just hope to continue getting to know this community and exploring all the things that make Boulder such a unique place. It feels like "home" already, and I'm looking forward to deepening those ties in the future, including spending more time with our non-profit community, local business community and the amazing volunteers that make up our numerous boards and commissions.

Connect with us

Find the City of Boulder on social media.

Get the latest news, information and videos about what's happening in our community.



Emissions are down in Boulder, but there's more to do



City Council approved new climate targets in October. What are they?

the community's commitment to solving the global climate challenge.

1. Reduce Emissions 70% Between 2018 and 2030

Greenhouse gas emissions trap additional heat in our atmosphere and result in global warming and climate change. These come from both our burning fossil fuels and our land management practices.

2. Become a Net-zero City by 2035

To lessen the impacts of climate change, humans must reduce emissions as close to zero as possible while balancing out any remaining emissions with an equivalent amount of carbon removal.

3. Become a Carbon-Positive City by 2040

Going beyond a net-zero Boulder, the community can work to remove additional GHGs from the atmosphere.

Why are there new targets?

The city updated its climate strategy to reflect the big, global transformations needed to keep our planet livable. This includes more aggressive targets that reflect the scale of change required. Cities alone cannot achieve the scale of emissions reduction required without systems-scale transformations. Still, the targets convey

Where are we now?

In 2020, emissions were down 22% since 2018. Our biggest sources of emissions remain electricity generation (40%), transportation fuels (33%) and natural gas use (25%).

Where do we go from here?

With all this focus on the next 20 years, it's easy to lose sight of the present moment. Unfortunately, 2021 has been another year of climate extremes worldwide. Locally, Coloradans have faced washed out roads, drought watches and months of unhealthy air.

Based on the science, we know that we should expect these disruptions and worse in the coming years. But the size of the disruptions, and how long we will have to prepare for them, are up to us. This is the moment to act. We have the power to dramatically reduce emissions, address the root causes of climate change and build a better future for our families, community, and the world.

From small actions like driving less, to big actions like testifying at the state legislature, there's a lot we can do. Learn more about how you can help at bouldercolorado.gov/services/help-solve-climate-crisis.

The New Paper & Spine Used Bookstore

While you may rightly think of a library as a place to borrow books, Boulder Public Library is also home to a used bookstore that recently underwent renovations. The bookstore is a great place to find gently used and affordable books, magazines, movies and more — and the best part is your purchases help support your local library.

The library's used bookstore started over 20 years ago, when the Boulder Library Foundation offered a semi-annual used book sale to the public. Since then, a used bookstore has maintained permanent residence at the Main Library. Volunteers have remained the store's foundation, supporting the coordination of donations, stocking shelves and managing large book sales.

In 2019, the used bookstore began a renovation in its current location on the bridge between the children's section and Seeds Library Café. The Boulder Library Foundation funded the new bookstore and utilized the skills and talents from the BLDG61 makerspace, along with wood from trees cut down due to the Emerald Ash

Borer. The wood was treated and used to create the beautiful shelves in the bookstore, which completed renovations last year. The library held a contest earlier this year to rename the bookstore. There were more than 125 creative ideas in the running, but "Paper & Spine Used Bookstore" was ultimately chosen as the store's official name.

All books inside Paper & Spine have been donated to the library. Prices range from \$1 to \$5. Magazines, CDs and DVDs are also sold at the bookstore. Donated items that cannot be sold are recycled. All money raised funds the volunteer program, special projects and the purchase of library materials. If you wish to donate to the library, please bring your materials to the donations slot near the Arapahoe Avenue entrance of the Main Library. The library welcomes gently used hardcover and paperback books and media (DVDs, CDs, Audiobooks).



New city budget sets 2022 priorities

City Council voted this fall to approve a \$463 million budget for 2022. The budget seeks to return services cut during the pandemic that have the highest impact on those who live, work and visit Boulder, while also recognizing that new issues and needs have emerged as a result of COVID-19.

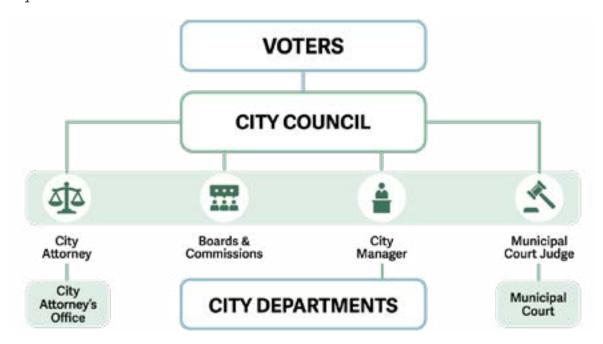
The budget will restore services through staffing at important community gathering places – such as library branches and the West Age Well – as well as provide programmatic funding for areas such as small business support, HOP bus funding, cultural grants, and engagement and outreach to under-served communities. The budget will also support new and emerging priorities in 2022, such as implementation of the city's first-ever racial equity plan, improving rental assistance programming in a time of tremendous housing stress, and coordinating citywide energy reduction efforts to better support bold and urgent climate goals.

Visit **bouldercolorado.gov/budget** for more about the 2022 budget, including complete details.

How Boulder's government works

As a community member, you may have voted in a local election, participated in a public meeting or shared input on city projects. These are all examples of ways you can get involved in your local government. But do you know how Boulder's government is structured and how it works?

The City of Boulder has a council-manager form of government where the elected City Council sets policies and the council-appointed city manager administers them. City Council consists of nine members -- five of these members were selected by voters in November. Council members are elected to four-year terms or a two-year term, depending how many votes they receive.



All City Council members are elected at-large, meaning they are elected by and represent the entire city, instead of specific districts. The mayor and mayor pro tem are currently selected by the council members, but voters will elect Boulder's mayor through ranked-choice voting in the future as a result of a 2020 ballot measure.

Council meetings are not only open to the public, but public participation is a vital component of these meetings. Regular City Council meetings have a period for open comment where the public can speak to any topic they wish. The meetings also often include public hearings on specific issues, such as ordinances council may adopt, and public input helps council members with their decision-making process. Council also occasionally holds a different type of meeting, called a study session, intended to be a working session with city staff. Council members do not make any formal decisions at these sessions. While community members are welcome to observe study sessions, there are no opportunities for public testimony.

Boards, commissions and working groups help City Council examine issues and, in turn, shape the future of Boulder. Volunteers appointed to serve for boards or commissions serve terms.

They meet regularly and their public meetings often include an opportunity for community input. Some boards and commissions also have regulatory duties.

Working groups help the city examine topics with the goal of making recommendations on how to address issues. They may be appointed by City Council, the city manager or city departments and they typically have a set duration for completing their work, after which they disband. The working groups make recommendations that, if applicable, may be considered by council to inform policies and/or implemented by city staff.

Council is responsible for setting policies for the city as well as hiring the city manager, city attorney and municipal court judge. The City Manager's Office ensures the proper management of city operations and public representation and participation. All city departments are managed by the city manager. Departments and divisions are responsible for city services and operations, froms providing clean drinking water to keeping the public safe.

In Boulder, we know that local government works best when the community participates. To learn more about how you can get involved generally, visit bouldercolorado.gov/guide/community-engagement. Find more information about participating at council meetings including signing up to speak at open comment or public hearing opportunities at https://bouldercolorado.gov/services/participate-city-council-meetings.





Building a brighter future: 2022 city infrastructure projects

Infrastructure keeps Boulder running and provides services community members need. From roads and bike paths to clean water and solar power, learn about city infrastructure projects slated for 2022. Visit **bouldercolorado**. **gov/projects** to learn more about these and other city initiatives.

30th and Colorado Underpass Expected completion: Fall 2022

In partnership with the University of Colorado Boulder, the city is building two new underpasses beneath the intersection of 30th Street and Colorado Avenue for pedestrians and bicyclists. The project will improve efficiency and multimodal access at one of the busiest intersections in Boulder. It includes the creation of a protected intersection to provide safer travel for all

Betasso Water Treatment Plant Upgrades Expected completion: Spring 2024

The Betasso Water Treatment Facility, the city's primary drinking water treatment facility, is currently being upgraded to address aging infrastructure and enhance disinfection and corrosion control systems. The improvements will increase resiliency and enhance redundancy for disinfection, backwash supply and primary facility source water feed piping.

28th Street Improvements Project

Expected completion: Fall/Winter 2022
The project will enhance regional bus service capacity on 28th Street/US 36, which is one of the busiest corridors in the city.
The project will add lanes to 28th Street prioritized for transit and will improve bus stops, including enlarging boarding areas, so buses can load and unload without experiencing or causing additional delays.

Downtown Boulder Station Expansion

Expected completion: 2023

Downtown Boulder Station is a key part of Boulder's transit system and provides important regional transit connections. But while the station serves nearly as many bus lines as Denver's Union Station, it has half the capacity, which often causes bus

users.

crowding at and around the station. The city is planning to build additional bus bays on 14th Street near the station and add landscaping and enhanced wayfinding to improve the rider experience.

Fire Station No. 3 Relocation

Expected completion: Fall 2023
The city is relocating Fire Station No. 3 to enable Boulder Fire-Rescue to respond to increased demand for service along the 30th Street corridor near Valmont Road and Pearl Street, improving response time in the area. The new fire station will feature rooftop solar and improve resiliency by moving this critical facility out of the floodplain.

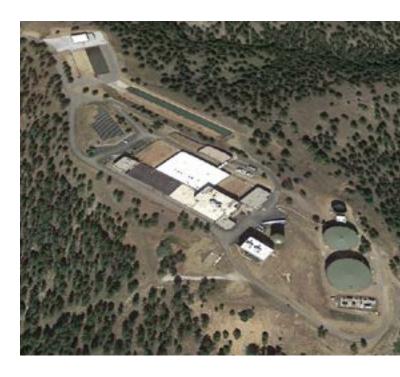
Flatirons Golf Course Facility Enhancements

Expected completion: Winter 2022
The project will replace infrastructure destroyed in the 2013 flood and include a new clubhouse, restaurant, outdoor dining area, EV charging stations, solar panels and event lawn. City staff are finalizing design plans.



Above:

Flatirons Golf Course facility enhancements, expected completion: Winter 2022



Above:

Betasso Water Treatment Plant upgrades, expected completion: Spring 2024

Gateless City Parking Garages

Expected completion: 2022

The current gate-controlled entrance and exit systems will be replaced in at least one downtown city garage next year. The new gateless systems will rely on license plate reader technology and provide parkers more flexibility and ease with their trip and payment.

East Boulder Community Center Enhancements

Expected completion: Spring 2023
The East Boulder Community Center leisure pool will be renovated based on community input to determine a new and improved family aquatics experience. This tentatively will include a new multi-use leisure pool for warm water classes and instruction, a new kids play structure, and an outdoor splash pad.

Main Sewer Improvements

Expected completion: Spring 2022 The project will help strengthen wastewater infrastructure by rehabilitating outdated sections of the approximately 360 miles of existing pipeline the city operates. It will help protect public health by reducing sanitary sewer backups, reduce flood vulnerability by moving most wastewater flow out of the floodway and conserve the environment by decreasing the risk of wastewater discharge.

North Broadway Reconstruction

Expected completion: Fall 2022 The project will provide long-term pavement maintenance and improve safety and comfort for people using all modes of travel through this section of Broadway from Violet Avenue to US 36. Work will also include new street lighting, landscaping and public art.



Above: Main sewer improvements, expected completion: Spring 2022

North Boulder Library Branch

Expected completion: 2023

Construction will start mid-2022 on a new library in north Boulder. The new branch was prioritized in the Library's Master Plan in 2018. The new library will provide generous outdoor spaces and accommodate full programing for many years to come.

2022 long-term planning efforts

The City of Boulder strives to incorporate public input in its decision-making processes as much as possible, and this is especially true for long-term planning efforts. Long-term plans, sometimes referred to as master plans, have the potential to shape how city services will be offered or development will occur years into the future. Here is a list of long-term planning initiatives that the city will be seeking community input on next year. Visit bouldercolorado.gov/ projects to learn more about these and other long-term plans, including how you can get involved.

Police Department Master Plan

The Police Department Master Plan is expected to be completed in fall 2022 and will serve as a vision for the future with goals on how the police department will serve the community. The city has invited community members to share their values, hopes and concerns for the future of policing in Boulder to help shape the plan. More information about this process and the full summary report of public input is available online.

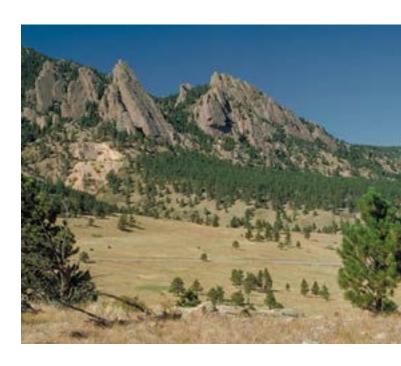
Parks and Recreation Master Plan

The Parks and Recreation Master Plan is being updated and, through community

engagement, is identifying new and evolving areas to focus on and address gaps in service. The city is holding virtual public workshops and plans to implement the update at the beginning of March.

Comprehensive Flood and Stormwater Master Plan

The Comprehensive Flood and Stormwater Master Plan is the guiding policy document for Boulder's Stormwater and Flood Utility. The purpose of the plan, which will be finalized in fall 2022, is to improve the management of stormwater to help protect people, places, property and ecosystems in the city in a way that builds resilience and is consistent with community values.



Economic Sustainability Strategy

An update to the city's Economic Sustainability Strategy (adopted by City Council in 2013) will take place in 2022 to reflect current conditions and guide economic recovery efforts. The updated strategy will help inform the 2025 Boulder Valley Comprehensive Plan Update.

East Boulder Subcommunity Plan

The subcommunity plan is anticipated for adoption in early 2022 after a two-year process involving hundreds of community members. The vision for East Boulder is to evolve in a way that the subcommunity will thrive as an innovative, working, industrial subcommunity where there are new opportunities and options for living, working and playing. The plan will guide future development, inform zoning changes and guide capital investments.

Boulder Reservoir Strategic Plan

The Boulder Reservoir Strategic Plan guides the management and investments at this regional facility. Staff will complete a 10-year update to the plan that will incorporate community engagement, research and policy development. The updated plan will support an additional ten years of sustainable water recreation, visitor services and ecological resilience.

Historic Places Plan

To steward 12 culturally relevant and historically designated resources in our community, the Historic Places Plan serves as the guiding document for work related to the sites and encourage an innovative and collaborative approach to their historic preservation. A Resources Assessment Report has been drafted and provides an assessment and potential recommendations and designs for future planning and use for the sites. A draft of the plan will be completed in 2022.

Focusing on inclusivity





The City of Boulder was recently spotlighted by the International City/County Management Association (ICMA) for its commitment to meaningful and inclusive community engagement. ICMA and the city partnered to develop a short video that highlights four different ways the city is centering equity and empowering underrepresented community members.



Visit **vimeo.com/644123800** to view the full video.

Ensuring equity in community vaccination opportunities

Earlier this year, COVID-19 vaccines became widely available in our community. As Boulder quickly made strides in community vaccination rates, it was apparent that some community members experienced barriers in accessing the vaccine.

Notably, the data showed that our unhoused community members, communities of color and Latino populations were getting vaccinated at lower rates than our white population. But the data alone didn't show why this disparity existed.

To understand the why, the city turned to its outreach teams and Emergency Response Connectors (ERCs) to help bridge the gap from data to reason.

ERCs are community members who work



to build trust between their communities and local government. They have strong ties within their communities, which enables them to have candid conversations and gather honest feedback about challenges their communities are facing.

Using what they heard from community members about COVID-19, ERCs partnered with the city to co-design culturally relevant outreach strategies, share accurate public

health information in preferred languages, connect people to resources and surface issues.

Information from ERCs about why some community members were not getting vaccinated and barriers they were experiencing helped the city and its partners build a strategy to serve these groups.

The goal? Create opportunities for all individuals who wanted the COVID-19 vaccine to be able to get it.

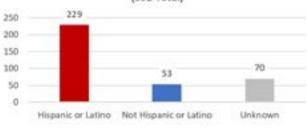
"Many Latino families have no easy way to commute and/or work extra hours." said ERC Ivan Montes Vaguera. "Moreover, taking a day off just to get vaccinated will not be possible. Thanks to the mobile vaccine clinics, some were able to get vaccinated without missing a day, or without driving long distances."

Incorporating recommendations from ERCs and city outreach staff, mobile vaccine clinics were thoughtfully scheduled in familiar spaces that were easy for community members to access. They were held during times specifically requested by community members that did not conflict with work and childcare responsibilities. Clinics offered bilingual and bicultural staff to overcome language barriers and communicate relevant vaccine information.

Additionally, city staff leveraged the city's Racial Equity Instrument, a process designed to ensure projects align with racial equity goals, throughout the mobile clinic planning and implementation process.

The results were significant. Over the course of two months, in coordination with the Colorado Vaccines for All program, the city hosted 10 mobile clinics where clinicians administered 449 vaccine doses. And, between May and September 2021, vaccination rates among the city's Latino population increased.

Crest View Elementary and Orchard Grove Mobile Home Park Clinics: Doses by Client Ethnicity (352 Total)



Atrium Clinics focused on Unsheltered Community Members: Doses by Client Ethnicity (97 Total) 250 200 150 100 51 50 Hispanic or Latino Not Hispanic or Latino

Above:

Atrium Clinics: Two five-hour clinics held (10 hours total) Crest View and Orchard Grove Clinics: Eight three-hour clinics held (24 hours total)

"I was happy to see the participation of minorities in this vaccination campaign," said ERC - ERC Luz Galicia. "The effective outcome was due to a number of factors: listening carefully to residents and their needs facilitated their active participation, dissemination of information both as location and benefits of being vaccinated, and teamwork with the City of Boulder, Emergency Response Connectors, community leaders and health sector authorities."

The City of Boulder remains committed to ensuring community safety, curbing the spread of COVID-19 in our community and advancing racial equity. One of the best ways to stop the spread of COVID-19 is for community members to get the vaccine. The city and the ERCs continue their work to save lives, eliminate barriers for those who would like to get vaccinated and build toward an equitable pandemic recovery.

Bright spots during a challenging pandemic





by Pam Davis, Assistant City Manager

At the time of writing this, I am 551 days into leading the work of the City of Boulder's COVID-19 Response and Recovery Team. While I knew that a career in local government management would mean never quite knowing what the next challenge facing our community will be, it is safe to say that none of us expected a global pandemic to completely disrupt our lives. All of us have been impacted by the pandemic in some way but we have also seen some extraordinary acts of creativity, kindness and service emerge from these difficult days.

The city organization does not have a formal public health role, but we do have many talented community organizers, project managers, and subject matter experts who in a matter of days came together to establish a team committed to supporting our community through every dimension of the pandemic's impact. The work of the Response and Recovery Team ranged from helping community members face increasing challenges, to aiding our local businesses, to enhancing our approach to public information and engagement, all while placing racial equity at the center of our work.

In the face of hardships, I want to bring to light some bright spots over the past 18 months and share my gratitude for the compassionate community leaders who have made it all just a little bit easier.

People helping people

Difficult times often bring out the best in us. The greatest joy of my role is hearing about community members taking care of each other. In one case, a community member lost his job during the pandemic and, for the first time, struggled to pay his family's rent. His bilingual neighbor shared resources and helped him apply for and secure emergency rental assistance. We also heard stories of families struggling to put food on their tables because of the economic fallout of the pandemic. I am so thankful for the work of the city's Emergency Response Connectors, in partnership with Boulder Food Rescue, for distributing more than 27,000 pounds of fresh and free food to those in need last year.

Neighborhood connections

As Boulder prepared to close some streets to vehicle traffic, to increase spaces for safe walking and outdoor recreation, the city reached out to community members in Boulder Meadows to share plans. The city updated its plans based on these conversations to both maintain convenient access and increase recreation in the neighborhood. This collaboration brought neighbors together safely outside. The city also commissioned artists in various neighborhoods to create experiences designed to help neighbors stay connected during public health restrictions or, after restrictions were lifted, help people to reconnect, recover and adjust to new social conditions. Sixty-six projects were funded through the Creative Neighborhoods: COVID-19 Work Projects last year, supporting artists during a tough time and bringing people closer.

Healing through the arts

A variety of arts and cultural projects brought delight to people during the pandemic. The city responded to the restrictions placed on performing arts theaters by quickly outfitting the Glen Huntington Bandshell to accommodate displaced artists and audiences. The summer event series, Arts in the Park at the bandshell, served as a boost to the city's economy, provided an opportunity to reactivate the Civic Area and helped rebuild our community's connection with each other and the arts. Boulder Arts Week, held since 2013, also adapted to the pandemic and shifted online just weeks before the event. The Boulder Arts Week collaboration (which includes the Boulder Chamber of Commerce, the Boulder County Arts Alliance and the city Office of Arts and Culture) adjusted to support the shift of arts programming to online and outdoor formats. Thousands of people attended events from artists across the city, including arts instruction by video, live stream dance classes and self-guided tours of art in public places.

Protecting each other

We recognize that the public health restrictions in place during the pandemic, including those still in place now, have been tough for people. I am so inspired how our community has risen to the occasion and done what is needed to protect each other, including masking and social distancing. As of late October, more than 84% of eligible Boulder County residents have received at least one dose of the COVID-19 vaccine, exceeding the state and national average. I will never forget the story of a 12-year-old girl who, for her birthday, had her wish come true by getting vaccinated at a clinic at the Main Boulder Library. I want to thank her and all of you for doing your part to help each other and our community through these trying times.

Moving from response to recovery

A look at Boulder's short- and long-term pandemic outcomes

The City of Boulder created a COVID-19 Response and Recovery Team early on during the pandemic to coordinate efforts to support the community. The team has focused on provided resources, support and information to help individuals, families and businesses impacted by the pandemic. The following is a look at short- and long-term intended outcomes that the Response and Recovery Team will be working toward in the months and years ahead, with a focus on equity and serving our entire community.

Desired Result: All community members have the potential to experience successful personal and community-level COVID-19 recovery, regardless of race, ethnicity, other personal identities, health or socio-economic circumstances.

Short-Term Outcomes: 2021 - 2022

1) Community members report feeling and seeing evidence that city's COVID-19 recovery activities are responding to their needs and

Responding to needs and concerns of community members

Reduced financial and procedural burdens

Access to COVID-19 information

Same or increased (pre-COVID) level of health and social service assistance









concerns in terms of health, basic services. inclusivity and safety needs. These shortterm needs include, but are not exclusive to:

- COVID-19 testing, treatment, prevention and opportunities for safe quarantining;
- food, shelter, health care, childcare. transportation, and the ability to connect digitally as necessary to access services;
- financial assistance: and
- community mediation.
- 2) Community members experience reduced financial and procedural burdens related to fines, fees, or other avoidable expenses that are more difficult to manage because of COVID-19.
- 3) Community members who interact with city staff, Emergency Response Connectors and city leaders report that they:
- know how to access COVID-19 information they need;
- feel supported; and
- feel heard and understood by city staff regarding COVID-19 risks and service needs.
- 4) Community members experience the same or increased pre-COVID level of health and social service assistance through city programs and/or partner agencies supported by city investments.

Long-Term Recovery Outcomes: 2023 - 2024

1) Community members experience few or no barriers to health care and other social services, experience better overall health and are more resilient in crisis situations.

- 2) All community members in need, have the information, support and self-efficacy to obtain/maintain access to food, housing and shelter, childcare or other basic needs.
- 3) A greater diversity of community members participates in civic engagement processes, including direct engagement with city staff, volunteers and COVID-19 support connectors. A greater number of diverse community members report positive results from their engagement.
- 4) Unemployed or underemployed community members experience re-employment or new employment opportunities. Community members are able to access a greater diversity of types of jobs, pay level/scale, hours available, greater stability.
- 5) Community members are increasingly able to live, learn, work and recreate in the city. Community members do not experience evictions or have to leave the city due to COVID-19 related affordability issues.
- 6) Community members do not experience fear, anxiety or stigma — by race, ethnicity, country of origin, or other identities relative to public health guidelines, health or economic circumstances. Community members report feeling safe, empowered and heard as they engage with the city.

For more local resources related to health and COVID-19, visit bouldercounty.org.

Parking changes coming in 2022



The City of Boulder has completed a comprehensive review of local parking policies and options, updating the city's parking strategy for the first time since 2011. Boulder has evolved a lot in ten years, and the changes coming in 2022 improve parking and access for all. Changes become effective on Jan. 1. Some of the key changes are:

- 15 minutes of free parking will be available both on-street and in our downtown garages.
- On-street pay parking is increasing by 25 cents per hour (from \$1.25 to \$1.50), while pricing in covered garages remains \$1.25 per hour. The city is doing away with the increase to \$2.50 per hour after four hours in downtown garages, for a maximum daily charge of \$15 after six hours.
- The \$3 flat rate from 3 p.m. to 3 a.m. in garages remains as well as free weekends and holidays. Parking is encouraged in the city garages rather than on-street unless you're

making a quick stop.

• The city is also introducing validations for our new on-street pay stations, which will be available for purchase for downtown businesses, helping them make shopping local even better for residents and visitors. To offer an improved parking experience with enhanced multimodal access options, the cost of Neighborhood Parking Program (NPP) permits will increase. This increase will help achieve cost recovery for the NPP in three years. Beginning in 2025, any additional funds may be available to be reinvested into NPP improvements. The current \$17 price for an annual residential permit is very low compared to other cities.

The city looks forward to continuing to improve your parking and access experience in Boulder. For questions, contact Parking Services at parkingservices@ bouldercolorado.gov.



Seven essential hiking tips

Come explore, enjoy and care for our remarkable open space and mountain parks! Before you head outdoors to enjoy Boulder's 155 miles of trails and its diverse and sensitive natural areas, remember to keep these essential hiking tips in mind:

1) Know before you go

Learn more about Boulder's open space before you step on the trail:

- Sort, filter and search for trails with the city's new online tool by visiting bouldercolorado.gov/locations and selecting "Trails and Trailheads."
- Check our online trail map at **osmptrails**. **org** to see which trails are closed for repairs, maintenance and emergencies.
- Learn and understand open space rules by visiting bouldercolorado.gov/osmp-rulesand-regulations.

2) Plan and prepare

Planning your visits is critical for an enjoyable and safe outdoor experience. Don't forget to:

- Create a backup plan. Trailheads are often full during the weekends.
- Look at the weather forecast. Colorado weather is highly unpredictable.
- Wear appropriate clothing and footwear.
- Bring traction devices or spikes for footwear if there is ice or snow.
- Bring food and water for longer hikes. Don't forget to bring water for your dogs during the summer!
- Tell people where you're going.

3) Enjoy and protect the land

Enjoy your time outdoors! Remember to leave no trace and be prepared to pack out all trash and dog waste when receptacles are full or not available.

4) Be courteous and inclusive

People visit trails and public lands for many reasons, including emotional and physical well-being and spending time with friends and family members. Visitors of all identities and abilities deserve respect and courtesy while recreating outdoors.

5) Know your limits

Consider the type of activity you are planning and don't take unnecessary risks. If bad weather begins to appear, reconsider your plan and head back home. Be aware of your surroundings and read trail signs.

6) Stay on trail

Remember to stay on trail and walk through mud. If you need to step off trail, step onto a bare spot or rock. Once others pass, step back on the path. Do not go off trail in sensitive habitats or in locations designated as wildlife closure areas.

7) Yield to others

- Yield to people going uphill.
- Everyone yields to horses.
- Bikers yield to hikers and horses.



Your guide to winter holidays in Boulder

Mark your calendars for these special events throughout the winter season.

St. Nick on the Bricks

Friday, Nov. 26, and every Saturday from Nov. 27 through Dec. 18 1303 Pearl St. Downtown Visitor Information Center

Kids of all ages can visit with Santa for free at the Downtown Boulder Visitor Information Center. Whether you are asking for a fire engine for Tommy, a new doll for Molly or jewelry for mommy, bring your list and a camera to capture priceless holiday memories.

Snow Much Fun

Through Jan. 9

Civic Area Park, 1236 Canyon Boulevard Take in the sights and lights throughout downtown Boulder and the Civic Area this season with beautiful lighting displays. The Civic Area will feature over 275,000 LED lights and you can explore colorful displays from the "Let It Snow Playground" at the Boulder Public Library to the "Candy Cane Forest" at the Glen Huntington Band Shell. You can also enjoy warm refreshments, seasonal caroling, free train rides around the park, and self-guided tours each Friday, Dec. 3, 10, and 17 from 5-7 p.m. in the Civic Plaza next to the Dushane Teahouse, with refreshments included

Community Menorah Lighting

Thursday, Dec. 2, from 5:30-7 p.m.
This annual outdoor Community Menorah
Lighting on the 1300 block of Pearl Street
Mall is open to the entire community and
has become a holiday ritual for many local
families. The festivities begin at 5:30 p.m.

and include the Menorah lighting, music, traditional food, hot chocolate and Chanukah favors. This event is co-sponsored by the Boulder Jewish Community Center and the Boulder County Center for Judaism.

Lights of December Parade

Saturday, Dec. 4

6 p.m. parade starts at 15th and Walnut streets and heads west to Broadway Spectators will enjoy floats created and decorated by local businesses, churches and civic groups. Crowds will enjoy marching bands, brightly lit fire engines, holiday carolers and much more. The grand finale includes an appearance by the jolly old man himself - Santa Claus!

Freezie Fest

Saturday, Dec. 11

11 a.m. to 4 p.m. - Pearl Street Mall and the Civic Area

A celebration of winter and all things snowmen! This snowman extravaganza includes train rides, visits with Santa, carolers and free Reindeer Games (crafts and other activities for all).

Colorado Chautauqua WinterFest

Dec. 10-12

The Colorado Chautauqua presents a weekend of holiday festivities in Boulder's most magical setting. Events include the WinterFest lighting ceremony, kids ski run, Chautauqua Tours, WinterFest Market and more!

Learn about other local events by visiting **boulderdowntown.com** and **bouldercolorado.gov**.

Holiday recycling tips

Follow these tips for recycling or reusing common holiday items to stay green this season and keep waste out of the landfill.



Holiday trees

Be sure to remove all ornaments, tinsel, lights and stands. Do not include wreaths, garlands or other trash. Those with residential curbside compost service can place the tree outside of your compost bin on your compost collection day. Trees longer than six feet should be cut in half. Visit the Yard Waste and Wood Drop-off Center at Western Disposal, 5800 Butte Mill Road, open Monday through Saturday from 7 a.m. to 5 p.m.



Wrapping paper

Do not place in curbside bins. Instead, drop paper off at the Boulder County Recycling Center, in the bin marked "wrapping paper," available for a limited time from Dec. 26 through Jan. 31. Do not include metallic, flourescent or dark wrapping paper, ribbons, bows, ornaments, tissue paper, or wrapping paper covered with tape.



Holiday cards

Reuse cards as next year's gift tags or place-setting cards. Cards can be recycled in curbside bins and at all drop-off centers. Do not include cards embossed with foil, non-paper materials, or non-paper items such as ribbons, photos or photo paper.



Holiday string lights and extension cords

Recycle as scrap metal at the CHaRM location, not in curbside bins (no fees apply). Attached lightbulbs are OK; Please bundle cords and tie with the loose end so they don't get caught in the machinery.



Electronics and appliances

Recycle at the CHaRM location (fees apply), or at a responsible company listed at ecocycle.org/azguide/electronics. Remember: Disposing of electronics in the trash is illegal in Colorado.



Boulder County Recycling Center 1901 63rd St. Open 24 hours

Boulder County
Hazardous Materials
Management Facility
1901 63rd St.
Open, accepting
residential and
business waste by
appointment only



Eco-Cycle / City of Boulder CHaRM: Center for Hard-to-Recycle Materials 6400 Arapahoe Road Open Monday through Saturday, 9 a.m. to 5 p.m. Fees apply for some materials. Visit ecocycle.org/charm for more information.

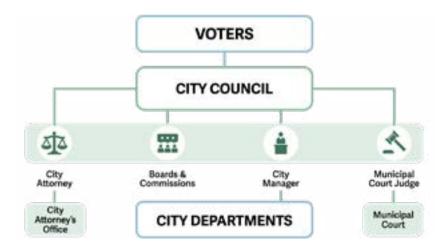


Food scraps and cooking oil

Food scraps can be composted in curbside bins and at CHaRM (fees apply). Cooking oil should be recycled at CHaRM, not in curbside bins (\$3 fee applies).

Cómo funciona el gobierno de la ciudad de **Boulder**

Como miembro de la comunidad. es posible que haya votado en unas elecciones locales, que haya participado en una reunión pública o que haya dado su opinión sobre algún proyecto municipal. Todos estos son ejemplos de participación cívica a nivel local. Pero ¿sabe cómo está estructurado el gobierno de Boulder y cómo funciona?



La ciudad de Boulder tiene una forma de gobierno de tipo

concejo-gerente en donde los votantes eligen al Concejo Municipal, el Concejo Municipal establece las políticas y la Gerente Municipal, nombrada por el Concejo, las administra. El Concejo Municipal está formado por nueve miembros. Cada dos años tenemos la oportunidad de elegir a cinco concejales. Los miembros del Consejo son elegidos para mandatos de cuatro años o de dos, dependiendo del número de votos que reciban, los concejales permanecen en sus funciones por cuatro o dos años.

Todos los concejales se eligen de manera general, es decir que representan a todos los sectores de nuestra ciudad, y no un área o distrito específico. Hasta ahora, los mismos concejales eligen al alcalde y vicealcalde. Sin embargo, como resultado de una medida electoral de 2020, en el futuro los votantes podrán elegir al alcalde a través de la votación por orden de preferencia.

Las reuniones del Concejo no sólo están abiertas al público, sino que la participación del público es un componente vital. Durante reuniones ordinarias del Concejo Municipal hay un periodo de comentarios abiertos en donde el público puede hablar de cualquier tema que desee. Las reuniones también suelen incluir audiencias públicas sobre temas específicos, como las ordenanzas que el concejo puede adoptar. En estas audiencias, los comentarios del público ayudan a los miembros del concejo en su proceso de toma de decisiones. El Concejo también lleva a cabo otro tipo de reuniones, llamadas sesiones de estudio, que tienen como objetivo ser una sesión de trabajo con el personal municipal. Los concejales no toman ninguna decisión formal en estas sesiones. Si bien los miembros de la comunidad son bienvenidos a observar las sesiones de estudio, no hay oportunidad para comentario del público.

Las juntas, comisiones y los grupos de trabajo ayudan al Concejo Municipal a examinar determinados temas y, a su vez, a dar forma al futuro de nuestra ciudad. Los voluntarios designados para formar parte de una junta o comisión cumplen un mandato de plazo especificado, se reúnen con regularidad y sus reuniones públicas suelen incluir una oportunidad para comentarios del público. Algunas juntas y comisiones también tienen una función reguladora.

Los grupos de trabajo ayudan a examinar temas con el objetivo de hacer recomendaciones sobre cómo abordar algún problema específico. Los miembros de un grupo de trabajo pueden ser nombrados por el Concejo Municipal, la gerente municipal o algún departamento municipal, y suelen tener una duración determinada para completar su trabajo, tras lo cual se disuelve el grupo de trabajo. Cada grupo de trabajo finaliza con recomendaciones que pueden ser consideradas por el concejo para informar alguna política o implementadas por el personal municipal.

El Concejo Municipal es responsable de establecer las políticas municipales, así como de contratar la gerente municipal, al abogado municipal y al juez del tribunal municipal. La Oficina del Gerente Municipal garantiza que las operaciones municipales, así como la participación cívica, se lleven a cabo de manera correcta La gerente municipal supervisa todos los departamentos municipales. Cada departamento es responsable de los servicios que presta, desde el suministro de agua potable hasta la seguridad de la población.

En Boulder, sabemos que el gobierno local funciona mejor cuando la comunidad participa. Para más información general sobre cómo participar, visite **bouldercolorado.gov/guide/ community-engagement**. Para más información sobre cómo participar en las reuniones del concejo, incluyendo cómo apuntarse para participar durante los comentarios abiertos o las audiencias públicas, visite bouldercolorado.gov/services/participate-city-council-meetings.

Garantizando equidad en las oportunidades para vacunarse

A principios de este año, las vacunas contra COVID-19 estuvieron ampliamente disponibles en nuestra comunidad. Sin embargo, aunque avanzábamos rápidamente en vacunar a todas las personas elegibles, era evidente que algunos miembros de la comunidad estaban experimentando barreras para vacunarse.

Los datos mostraban que entre las poblaciones de personas viviendo en situación de calle, personas no blancas y personas latinas, el índice de vacunación era mucho más bajo que entre la población blanca. Lo que no estaba clara, era el motivo de esta diferencia.

Por lo tanto, el gobierno municipal empleó a personal que trabaja en participación comunitaria, así como al grupo de residentes llamado Conectores de Respuesta a Emergencias (ERC, por sus siglas en inglés).

Los Conectores de Respuesta a Emergencias es un grupo de personas que vive en Boulder y que colabora con el gobierno municipal para desarrollar un mejor nivel de confianza entre su comunidad y el gobierno local. Gracias a los fuertes lazos que tienen en su comunidad, los Conectores de Respuesta a Emergencia pueden tener conversaciones francas y obtener información certera sobre los retos a los que se enfrenta su comunidad.

En base a estas conversaciones francas sobre COVID-19, los Conectores de Respuesta a Emergencias, junto con personal municipal, diseñaron conjuntamente estrategias de comunicación culturalmente relevantes y en el idioma de su comunidad, compartieron información precisa de salud pública, conectaron a varias personas con los recursos necesarios y pusieron en evidencia asuntos y retos de su comunidad.

La información proporcionada por los Conectores de Respuesta a Emergencia sobre los motivos por los que algunos miembros de su comunidad no se vacunaban y los obstáculos a los que se enfrentaban ayudó al gobierno local y otras organizaciones a elaborar una estrategia para atender estas necesidades.

¿El objetivo? Crear oportunidades para que todas las personas que quisieran la vacuna contra COVID-19 pudieran obtenerla.

"Muchas familias latinas no tienen facilidad para desplazarse o trabajar horas extras", dijo Iván Montes Vaguera, uno de los Conectores de Respuesta a Emergencias. "Además, tomarse un día libre para vacunarse no es posible. Gracias a las jornadas móviles de vacunación, algunos pudieron vacunarse sin perder un día de trabajo, o sin tener que manejar largas distancias."

Incorporando las recomendaciones de los Conectores de Respuesta a Emergencias y del personal municipal, se programó una serie de jornadas móviles de vacunación en lugares de fácil acceso miembros de estas comunidades. Se llevaron a cabo en horarios que la misma comunidad pidió y que no entraban en conflicto con sus responsabilidades laborales y del cuidado infantil. Las jornadas contaron con personal bilingüe y bicultural para superar las barreras lingüísticas y comunicar información pertinente sobre las vacunas...

Los resultados fueron significativos. En el transcurso de dos meses, en coordinación con el programa estatal Colorado Vaccines



for All, el gobierno municipal organizó jornadas de vacunación en las que se dieron 449 dosis de las vacunas. Además, entre mayo y septiembre de 2021, aumentó la tasa de vacunación entre la población latina.

"Me alegró ver la participación de las minorías raciales en esta campaña de vacunación", dijo Luz Galicia, también Conectora de Respuesta a Emergencias. "Tuvimos un resultado efectivo gracias a una serie de factores: escuchar atentamente a los residentes y sus necesidades, compartir información, no sólo de dónde era la jornada, sino también sobre los beneficios de vacunarse, y el trabajo en equipo con el gobierno municipal, los Conectores, líderes de la comunidad y las autoridades de salud pública."

El Gobierno de la ciudad de Boulder se mantiene firme en su compromiso de garantizar la seguridad de la comunidad, frenar la propagación del COVID-19 y avanzar en cuestiones de equidad racial. Una de las mejores maneras de detener la propagación del COVID-19 es que todas las personas de nuestra comunidad se vacunen. El gobierno municipal, junto a los Conectores de Respuesta a Emergencias, continúan en su labor por salvar vidas, eliminar las barreras para aquellos que quieran vacunarse y avanzar hacia una recuperación equitativa de la pandemia.



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Boulder Postal Customer

ECRWSS

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OUTGOING COUNCIL MEMBERS

Thank you for your dedicated service to our community!

- Mirabai Nagle
- **Adam Swetlik**
- Sam Weaver
- **Mary Young**



City Manager Nuria Rivera Vandermyde rivera-vandermyden@ bouldercolorado.gov

This community newsletter is created by the City of Boulder to share local government news, information, initiatives and events with community members.

We welcome your feedback!

If you have suggestions please email us: communitynewsletter@ bouldercolorado.gov

Important City of Boulder Phone Numbers

Emergency

911

Non-emergency dispatch line

303-441-3333

City Operator 303-441-3388