# O. BOULDER

# Alpine-Balsam Area Plan

Boulder, Colorado





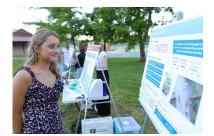


















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Alpine-Balsam

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#### Introduction

Imagine a vibrant neighborhood with a wide range of commercial services and an amenity-rich public realm. Possibilities come in many forms — beautiful plazas and neighborhood retail that complements neighborhood needs. A mixed-use main street along Broadway with ground floor uses that are active and fun to explore. Civic gathering places to serve the community. New housing that offers opportunities for people to live close to work, shopping and recreation. Greenspaces and new ways to get around. A place for all generations.

The Alpine-Balsam area includes portions of several lively and well-loved neighborhoods north of downtown. The Boulder Community Health (BCH) Hospital served the community in this location from 1925 to 2019.

The city's 2015 purchase of the property that formerly housed the BCH Hospital was an investment for the community, motivated by the desire to shape the redevelopment of an area that has been focused around a major healthcare facility for decades, to address the city's decentralized service challenges by creating a City Service Center, and to address critical affordable housing needs. The purchase and future redevelopment of the BCH property provides an opportune moment to plan for the future of the Alpine-Balsam neighborhood center and surrounding area.

For the purposes of this plan, the 8.8-acre former BCH properties will be referred to as "the city's site" while the rest of the planning area that includes privately held land, will be referred to as "the area".



Area Plan Boundary

The Alpine-Balsam Area Plan is the result of several years of community processes, a range of analyses and studies, and thoughtful consideration and direction by Boulder decision-makers.

#### Purpose of the Plan

This plan describes the future vision for the approximately 70 acre Alpine-Balsam area and will guide long-term character and development of the area. Realization of the plan's vision will be achieved by the city, private property owners and potentially other development partners (e.g. Boulder County or affordable housing developers). The implementation Plan will be developed after plan adoption as a companion document to this plan, identifying specific actions the city will take in the coming years to advance the plan's goals and objectives.

The area planning for Alpine-Balsam has been a bit different from "conventional" area planning because the city is a landowner for key parcels within the planning area. This affords greater opportunities to achieve community goals for the site. The area plan is intended to bridge the

#### Why Create an Area Plan?

Area Plans bridge the gap between the broad community goals established in the Boulder Valley Comprehensive Plan and the detailed city review of individual development projects and capital improvements.

An area plan outlines the desired future development of an area – its character and scale, mix of land uses, and the location of streets, paths, parking, public spaces and urban services. It also defines desired characteristics that should be preserved, enhanced or prioritized.

gap between the broad policies of the Boulder Valley Comprehensive Plan, the goals articulated in the Alpine-Balsam Vision Plan, and site-specific project development. However, with the city as a landowner, it also has created the need for vigilance throughout the planning process to ensure that the final plans are fiscally responsible and achievable, and funding needs for the city-owned sites are balanced within the context of funding needs for all city priorities.

#### How the Plan Will Be Used

Members of the public, business and property owners, city officials and staff, and other community partners will have a guide of what to expect in the future in the Alpine-Balsam area and will guide decisions about private development, public facilities and services in the area. The plan will guide policy decisions and regulatory changes that are made subsequent to plan adoption.

The Land Use Plan will be used as the basis for future land use map changes in the Boulder Valley Comprehensive Plan (BVCP), as well as the basis for rezoning. The Connections Plan is a right-of-way plan that will be administered according to Boulder Revised Code. The Connections Plan will be used to guide future right-of-way acquisitions and capital improvement planning, as well as to preserve right-of-way corridors for future road dedication and construction. The Urban Design Plan will be used describe

the character of the area in the Site Review Process and help determine whether a project meets Site Review criteria.

The area plan identifies land use changes for the city-owned land with the Alpine-Balsam planning area. At the direction of city council, the plan may be amended in the future to consider other land use map changes within the area plan boundaries.

An Implementation Plan will be developed to guide future actions by the city to implement the plan, including amending existing regulations and the BVCP land use map; establishing phasing and city funding for key public improvements; planning capital improvement projects; and coordinating the site redevelopment project.

#### Planning Horizon

The Boulder Valley Comprehensive Plan (BVCP) identifies area plans as having a planning horizon of 15 years. While adopted area plans should be periodically revisited as that horizon draws closer, it should be noted that decisions made in or guided by area plans may have a lasting impact well beyond 15 years. The pace of redevelopment in the broader planning area will be determined by, if, and when private property owners voluntarily choose to redevelop their properties. Development and redevelopment guided by the plan might remain in place for generations.

With regard to the city-owned land, deconstruction of the main hospital building, renovation of the Medical Office Pavilion and redevelopment of the city's site will proceed as expeditiously as possible in the near term in order to reduce holding costs and minimize disruption to the neighborhood to the degree possible.

#### Plan Amendment Process

Area plans are monitored annually through the Capital Improvements Program (CIP) and the BVCP Action Plan and updated as needed. Plan amendments will be reviewed and approved by the City Council and Planning Board. Amendments to the Connections Plan generally will be reviewed either administratively or by the Planning Board. The process to eliminate any shown connection requires approval by Planning Board and City Council.

#### Chapter 1: Vision, Goals and Objectives

**The Alpine-Balsam Vision Plan**, adopted by City Council in 2017 was a first step in the planning process for Alpine-Balsam. It provided an aspirational foundation for the future vision, that has been assessed and refined through more detailed analysis in the Area Plan.



#### **Vision Statement:**

"Alpine-Balsam will be a vibrant multigenerational hub for community life and local government services – a welcoming and inclusive new model for equitable, affordable and sustainable living."

**The Alpine-Balsam Area Plan** includes the land use, urban design, access and mobility and urban services elements to realize the vision, goals and objectives stated below. The following describes the vision for the area and neighborhood.

#### Vibrant Mixed-Use Neighborhood Center

The Neighborhood Center at Alpine-Balsam will be a vibrant place for community gathering. The current retail center serves as the heart of nearby neighborhoods, where people gather to obtain basic goods and services. New public spaces and the new local government service center will increase daytime activity supporting retail and transit.

#### Engaging Government – Service Center and Place to Meet

The city owned Alpine-Balsam site is envisioned as a civic customer service center, a place to conduct daily business with the city and possibly county. Less than one mile from other local government buildings in the downtown and Civic Area, the new civic service center at Alpine-Balsam will also offer engaging public spaces both in and outdoors, inclusive meeting and gathering spaces, efficient and informative facilities for people to get information or



complete transactions, all in a renovated high-performing building that demonstrates best-practices in healthy workplaces and sustainable design.

#### Places to Call Home – New Affordable and Market Housing

The city site presents a unique opportunity for in-fill of both market and affordable housing in the center of Boulder and within walking distance to downtown. Housing will likely consist of stand-alone

residential buildings such as two- to four-story apartments, condominiums and townhomes and may include mixed-use buildings with ground floor services or retail with housing above. Because the city already owns the land there is a good opportunity to direct the outcomes of affordable housing that could also include prioritized affordable housing types such as permanent supportive housing (housing for vulnerable individuals that include



supportive services) and middle income for-sale housing to help meet city goals for a wide diversity of affordable housing types and price ranges. If the new Boulder County Health and Human Services Hub locates at Alpine-Balsam, there will be the potential for new affordable housing at Iris and Broadway.



Maintaining the diverse housing that exists in the area is a priority of this plan. Through private development, new housing could serve a range of sizes and prices/rents to appeal to a variety of lifestyles and households. Affordable housing would be provided through the city's inclusionary housing program which is likely to result in some on-site affordable for-sale condos and cash-in-lieu that can be used to create affordable housing somewhere in Boulder.

#### Estimated Range of Potential New Housing Units on the City Site

City Site without	210-260
Boulder County	
City Site with	120-170
Boulder County	

#### Easy and Safe Ways to Get Around

Redevelopment at the Alpine-Balsam site presents opportunities to create a range of travel choices and to prepare for future transportation trends and technologies. Strategies for access and mobility at the Alpine-Balsam site build on proven programs in other parts of the city and can be expanded to include the wider area over time. Benefits will include on-going programs to provide convenient and easy-to-use travel options, managed parking, reduced transportation



costs, and reduced vehicle miles traveled to reduce our carbon footprint and meet the city's Climate Commitment and Transportation Master Plan goals.

#### Environmental, Sustainability, & Climate Commitment

New development at the Alpine-Balsam site will incorporate sustainable solutions for infrastructure and buildings. Redevelopment in the area will encourage environmental improvements including reduction of urban heat island effect by increasing the tree canopy. A new naturalized greenway for flood conveyance will add beauty and improve the human (and pollinator) experience from North Boulder Park to the neighborhood center.



#### Alpine-Balsam Area Plan Goals and Objectives

#### LAND USE & URBAN DESIGN

- 1. Enhance the neighborhood center at Alpine-Balsam to support a <u>vibrant mix of</u> uses for community life
  - Provides a mix of uses necessary for the neighborhood center as a destination
  - Encourages a mix of uses for day and night activity
  - Engaging ground floor spaces supporting a variety of active uses
- 2. Incorporate design and character <u>that respects and enhances the</u> neighborhood
  - Includes a diverse and varied built form to respond to the neighborhood context
  - Provides permeability to the surrounding neighborhood and North Boulder Park
  - Concentrates the tallest buildings in the neighborhood center core
  - Protects historic qualities

#### PUBLIC REALM & PUBLIC SPACES

- 3. Provide engaging, welcoming, and inclusive public spaces
  - Provides various scales and types of public spaces
  - Includes high-quality, pedestrian-oriented public realm, including street, walkways and indoor and outdoor gathering spaces
  - Develops multi-functional green space for flood control and active and passive recreational uses.

#### LOCAL GOVERNMENT SERVICES

- 4. Create a centralized local government customer service hub
  - Provides government services to the community in a safe, efficient and welcoming building that is centrally located in the community
  - Includes space for public art and activities to create a welcoming and inclusive community space
  - Renovations and/or new construction improves energy performance and advances climate commitment goals for city facilities

#### HOUSING

#### 5. Create diverse and affordable housing

- Allows for a variety of housing sizes and types and prices
- Provides a diverse mixture of housing types that balance market-rate and permanently affordable units
- Housing serves various community needs and a range of household types

#### **ACCESS & MOBILITY**

# 6. <u>Improve walkability, safety and connections with well-connected and pedestrian-oriented streets and walkways</u>

- Improves neighborhood connections between the park, retail, services, public spaces, bus stops and other destinations with improved bicycle and pedestrian pathways
- Develops safe streets and crossings for all modes of travel, especially along Broadway, for all people all abilities
- Integrates vehicular access to minimize conflicts with pedestrians and bicycles

# 7. Implement a <u>comprehensive multi-modal access and parking strategy</u> that supports the full range of mobility choices

- Outlines an Access District to provide a sustainable source of funding for parking management and Transportation Demand Management (TDM) programs /
- Plans for mobility hub
- Develops sufficient parking for all uses, applying access management and parking tools and strategies
- Provides on-going TDM programs and services to all employees and residents
- Includes curbside management for ride-sharing and freight pick up and drop off
- Plans for inviting transit / multi-modal experiences with active uses near transit, sidewalk connections and inviting transit shelters

#### ENVIRONMENTAL SUSTAINABILITY and FLOOD MITIGATION

- 8. <u>Integrate environmentally sustainable strategies</u> into the layout and function of the public realm and built environment
  - Includes integrated stormwater and flood management strategies, with a focus on the benefits of green infrastructure
  - Flood mitigation improvements balance naturalized systems with cost-effectiveness of mitigation and desired land uses.

#### Chapter 2: Key Components of City Site Redevelopment



Conceptual Diagram of City Site Future Uses and Improvements

#### **EAST BLOCK**

#### City Service Center in the Renovated Medical Pavilion

Alpine-Balsam, and specifically the Pavilion building, present an opportunity for the city to consolidate services into one convenient, accessible and welcoming location on the western side of town where many residents live or work in Boulder. An additional floor may be added to the Pavilion with renovation to increase its capacity for city services and community-serving amenities.

The vision for future city buildings is to provide transparent, interactive and informative ground floor spaces that invite the community into buildings to learn, do business with the city, and access services they need. Small retail spaces could further enhance this area and draw in residents on their way to work or on weekends to continue to activate the space after business hours.



Specific uses for the northern part of the East Block will remain flexible at this stage of planning. Depending on the results of the city's Facilities Master Plan, this could be the future home for additional consolidated city services and community uses (e.g. relocated Senior Center/Multi-cultural center) or could become housing or some combination of mixed use with housing above.

#### **Connection to Civic Area**

The East Block is well positioned to continue to complement the established downtown Civic Area as it is less than one mile north of the Municipal Building. Enhancements along Broadway between the two sites would strengthen the civic corridor along Broadway.

#### **Outdoor Civic Space**

Arrival at the city buildings at Alpine-Balsam would be experienced first through outdoor civic space developed to complement the activities going on inside the Pavilion building during the week and business hours and provide outdoor amenities the neighborhood could enjoy during the evenings and weekends.

#### **CENTER BLOCK**

#### Housing to Meet Affordability Goals

The Center Block is designated high density residential to support affordable housing projects that might include a variety of rental housing, Permanently Supportive Housing (that may serve people transitioning out of homelessness or people with disabilities) and middle income for-sale housing that could meet the city goals for a wide diversity of affordable housing types and price ranges.

Apartments along Balsam Avenue will have a significant setback from the street due to the flood conveyance area and are envisioned to be three stories with the potential to be above 35 feet to accommodate pitched or different roof forms.

Apartments are envisioned along Alpine Avenue that would be up to four stories. Buildings would provide a substantial amount (approx. 50%) of meaningful, at-grade open space for residents.

#### **Boulder County Service Hub**

At the time of area plan adoption, there are several factors that need more analysis to support the decision-making regarding potentially relocating Boulder County Services at Alpine-Balsam from the Iris and Broadway Campus. Should the decision be made to move Boulder County facilities, this could be located in a new four-story building along Alpine Avenue that would serve as a new Health and Human Services Hub.

The following criteria are included in order to define the desired outcome.

- 1. Redevelopment of the Iris and Broadway Campus would achieve "materially" more housing and preferably a higher percentage of affordable housing in the already developed portions of the campus (i.e. excluding the ballfields).
- 2. The Boulder County facility can be achieved at Alpine-Balsam in the location along Alpine Avenue as indicated on the land use map.
- 3. The county's parking needs can be met by shared use of the existing city-owned parking structure (with an additional level of parking added).
- 4. The civic uses on the site can be designed to achieve high-quality sense of place, appropriate levels of activity, benefits to the community and neighborhood, high-quality public realm and community gathering spaces.
- 5. The city and county will determine appropriate fair compensation for the conveyance of land that reflects a combination of factors including current market value and city investment. The city and county will also decide other cost-share agreements related to public infrastructure, operations and maintenance of the site, and parking to determine the financial feasibility of co-location.

#### **WEST BLOCK**

#### Housing

Housing is envisioned in the West Block in the form of two to three story townhomes or apartments. Directly adjacent to North Boulder Park and furthest from Broadway, this area is envisioned as the least dense of the high-density residential prototypes described in the area plan. Building heights would be no more than 35 feet.

Note: the parcels at the corner of Alpine and 9<sup>th</sup> street are privately owned and not part of the site redevelopment planning. No land use changes are proposed for these parcels.

#### SOUTH PARCELS

Two small vacant parcels on the north side of North Street are owned by the city. The Facilities Master Planning process will evaluate these parcels, and if they are not suitable for future city needs, they may be sold.

#### Access and Parking

Land uses on the site will be supported by a range of travel choices. access, mobility and parking choices. The access and mobility strategy for the Alpine-Balsam site includes managed parking, on-going Transportation Demand Management (TDM) programs and services and may include a general improvement district to fund on-going programs and parking management.



Parking for the site users, including people

accessing city services, city employees and most of the residential uses will be managed using SUMP principles: Shared, Unbundled, Managed, and Paid. Most parking needs for the site will be accommodated in the existing Alpine parking structure with limited new spaces created on the site. If the Boulder County Service Hub is located on the center block, the parking, access and mobility needs for the facility and its customers, employees, clients and visitors will need to be considered as part of the analysis for locating this facility.

#### Flood Mitigation Conveyance

The site design will provide for fill and the development of a flood conveyance channel to relocate a portion of and contain 100-year flood flows. These improvements will require updating the regulatory floodplain for this area to remove portions of the city's site from the current mapped floodplain. The conveyance channel will be located on the northern side of the site along Balsam Avenue. At the time of

adoption, the plan illustrates the channel at 100 feet wide as a conservative estimate of the space needed to accomplish the flood conveyance and floodplain development goals. The width of the conveyance channel will be determined as further engineering and site design is completed.



#### Chapter 3: Land Use and Urban Design Plan

The Alpine-Balsam area is one node along the busy Broadway corridor spine that includes the University Hill area, Downtown Boulder and the Civic Area, the Broadway & Iris Center, and North Boulder. Like other nodes, it resides on this busy corridor as a pocket of activity with a variety of commercial and institutional uses surrounded by residential areas. The Alpine-Balsam area developed in the 1950s and has evolved over time. Moving forward, redevelopment opportunities re-envision this mixed-use neighborhood with a sustainable urban form.

#### Land Use

One of the primary ways that an area plan guides future development is by determining land uses. The Boulder Valley Comprehensive Plan's Land Use Map "depicts a plan of the desired land use pattern in the Boulder Valley. The land use designations guide future zoning decisions." The Alpine-Balsam Area Plan will guide changes to the BVCP's Land Use Map and Land Use descriptions, and the city's zoning map. These changes -- amending the Land Use Map and re-zonings as appropriate -- will be made as part of the implementation of the Area Plan.

In keeping with the Boulder Valley Comprehensive Plan, the Alpine-Balsam area is a "neighborhood center" that will embody **Boulder's Sustainable Urban Form** in creating a place that is:

- Compact, Connected,
   Coherent and Complete
- Green, Attractive and Distinct
- Diverse and Inclusive

#### **Land Use: Existing Conditions**

The Alpine-Balsam area is a lively and well-loved neighborhood center located north of downtown Boulder with a thriving commercial center and diverse array of housing.

Within the planning area there are:

- Approximately 400 housing units, owner-occupied and rental, apartments, condominiums, single-family homes, townhomes, cooperative housing, and mixed-use buildings.
- Existing and potential historic landmarks.
- Approximately 2000 jobs (down from a high of 2,700 in the early 2000s).

With the exception of the city-owned land, projections for future housing or employment growth in the area (assuming current zoning) are relatively modest.

Some redevelopment is possible, but many parcels were developed prior to the current regulations and are currently "non-conforming" in that they hold more existing development (i.e. more housing units) than would be allowed under current zoning regulations.

See Alpine-Balsam Existing Conditions Report – Jan. 2019

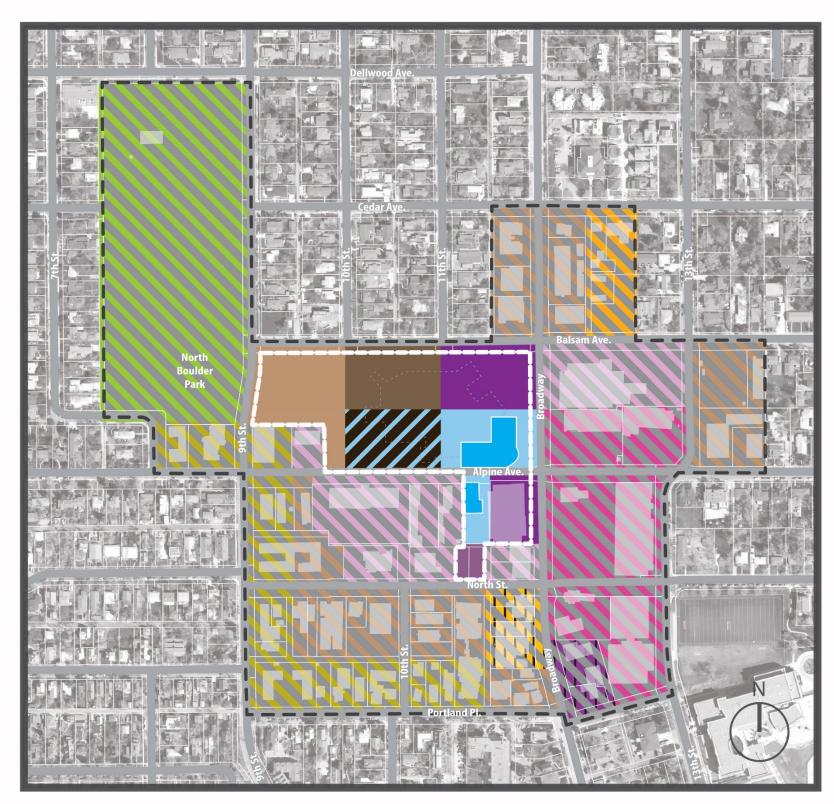
Implementation of the Alpine-Balsam Land Use Plan will change the BVCP Land Use Designations for the city-owned properties and inform new zoning. Even though land use changes are not included in the first phase of the area plan for properties other than city-owned, the Urban Design and Connections Plan will apply to all properties in the planning area. None of those changes will require landowners to make any changes to their properties. Rather, the underlying purpose of the plan is to identify the future desired character of the area, and thus implement key goals of the BVCP including: increasing housing affordability and diversity; addressing the jobs-housing imbalance by increasing housing in commercial areas; ensuring design quality and placemaking; and supporting and retaining small local businesses.

#### Approach

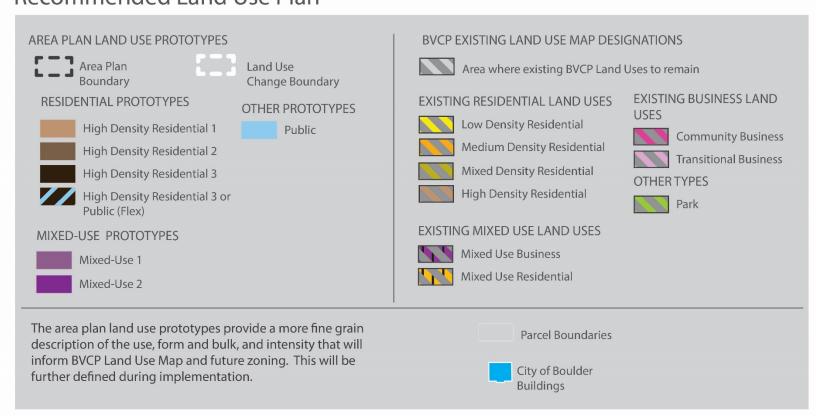
The Land Use Plan reflects an approach that thinks of the Alpine-Balsam Neighborhood Center as a collection of roughly-concentric character districts – core, gateways and transitions, and edges. The intensity of uses, the heights, and the density all generally diminish from core to edge.

The Land Use Plan consists of three components:

- A map showing new Land Uses for the city-owned properties in the planning area.
- A narrative section describing how the plan addresses the major categories of land uses (i.e., residential, business, mixed-use).
- Land Use Prototypes: The prototypes show the building forms and uses typically associated with each land use category identified in the Land Use Plan.



### Recommended Land Use Plan



#### Civic Uses

Two parcels of the city-owned land are designated Public:

- The parcel on which the new City Service Center will be located in the renovated Medical Office Pavilion Building.
- The parcel on which the city-owned Brenton Building is located.

A third parcel, to the west of the Pavilion, is designated <u>either</u> Public <u>or</u> High Density Residential -3. This either-or designation will allow that parcel to accommodate either a building for the delivery of Boulder County services or high-density housing (likely in the form of an apartment building up to four stories).

The city-owned parking structure at the southwest corner of the Broadway-Alpine intersection (with a ground floor banking use and restaurant use) is designated Mixed Use -2. This land use classification accommodates the commercial ground floor uses and allows the addition of an additional level of parking.

#### Housing Opportunities on the City Site

The Land Use Plan encourages maintaining existing housing and provides the opportunity for a variety of new housing, including housing types and price ranges to meet diverse needs and incomes: from urban townhomes to apartments to units included in mixed-use buildings. Prices will range from affordable to market rate.





Housing Opportunities on the City Site

• For the city-owned parcels bounded by Alpine, Balsam, Broadway and 9th:

- a. Northeast parcel (at the southwest corner of Broadway and Balsam): The land use designation is Mixed Use 2. This parcel will accommodate a "flex" building. The building, up to four stories tall, will be required to have some ground floor pedestrian-oriented uses (oriented towards Broadway and the plaza separating it from the Medical Pavilion to the south), but the upper stories could be residential or non-residential (e.g., office) uses.
- b. North-central parcel: The land use designation is High Density Residential 2. Buildings here would likely take the form of apartments (a conventional apartment configuration), could be up to three stories tall, and could accommodate a density of approximately 30-60 dwelling units per acre.
- c. South-central parcel: As noted above ("Civic Uses"), this parcel is designated either Civic or High Density Residential 3. This either-or designation will allow that parcel to accommodate either a building for the delivery of Boulder County services (approximately 120,000 square feet of floor space) or high-density housing (likely in the form of an apartment building up to four stories with apartments).
- d. Northwest parcel: The land use designation is High Density Residential 1. Buildings subject to this designation would likely take the form of alley-loaded townhome units or low-rise, small scale apartments, could be up to two or three stories tall, and could accommodate a density of up to about 30 dwelling units per acre. Some or all of the units built on this parcel likely will be market-rate housing.

#### Residential and Business Land Uses in the Area

For the parcels not owned by the city, no changes to land uses are proposed at this time, however a few general principles apply:

- The general intensity of uses, heights, and density diminishes as the distance from the core increases
- Housing is important to be maintained or encouraged if uses change.

#### **Business Uses**

Community Business: The retail centers are highly valued and should remain as anchors of the neighborhood center. The Community Business land use designation indicates this area as the focal point for commercial activity serving the daily convenience shopping and personal service needs of nearby residents and workers and support the goal of walkable communities. Where feasible, multiple uses, including housing, will be encouraged.

Transitional Business: Properties with the Transitional Business land use designation indicates less-intensive business uses than Community Business, providing a transition to residential areas and can include a mix of uses, including housing on a limited basis.

Mixed Use: Several properties along Broadway are designated for Mixed Use Business or Mixed Use Residential. A mix of neighborhood-scale retail and personal service uses with housing is encouraged.

#### **Residential Uses**

Housing in the Mixed Density and High Density residential areas has evolved over time, much constructed before the current zoning was in place. The result is many nonconforming uses, nonstandard buildings, and nonstandard lots, that contribute to the area's diverse mix of housing that is unique and charming. The city's regulations allow legal nonconforming uses and nonstandard buildings to be changed, upgraded, and expanded without requiring their elimination, if the change would not substantially adversely affect the surrounding area and if the change would not increase the degree of nonconformity of the use.

#### Land Use Prototypes

The prototypes on the next pages show the building forms and uses typically associated with each land use category of the Land Use Plan. They also describe who will likely live and work in each.

#### High Density Residential 1 (HDR1)

This land use prototype is the least dense of the high-density residential prototypes. It is characterized by 2-3 story, alley-loaded townhome units and/or low-rise, smaller footprint apartment buildings.

Generally, this prototype would have at-grade common open space or greenspace, e.g. garden court. Any private open space could be located on balconies, roof decks or small yards.

Townhomes would likely self-park (not utilize shared parking in structure). Apartments could either self-park with tuck-under parking or if the property is part of the parking district, parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacent location to enhanced multimodal facilities and services, convenient on-street loading and reduced the parking supply.

Use, Built Form, & Intensity

Housing types include townhomes or apartments between 2-3 Stories. Building heights would be no more than 35'. This area is envisioned with a substantial amount of meaningful and usable open space at grade. The open space could be a mix of private and communal spaces. Minimum open space square footage per unit or in aggregate would be defined during the implementation phase. Of this open space, a meaningful, communal use area is required.

Who would live here?

Housing units like this attract couples, singles, or families. Pricing can range from affordable to high-end, market rate.

Townhome units with visible yard space could be particularly attractive to families with children.

Apartments could provide affordable housing to serve diverse populations, including seniors, people living with disabilities, or those needing permanently supportive housing.









#### High Density Residential 2 (HDR2)

This land use prototype is characterized by 3 story, lowrise apartment buildings. It would include meaningful, at-grade common open space. Any private open space would be located on balconies or patio spaces.

Buildings in this area may have more generous setbacks from the street or emphasized entry courts.

If the property is part of the parking district, all parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacency to enhanced multi-modal facilities and services, convenient on-street loading, and reduced parking supply.

#### *Use, Built Form, & Intensity*

This land use is designed for housing up to 3 Stories. Building heights would be within 35' with any exception over the 35' to allow for appropriately proportioned pitched roof forms. This area is envisioned with a substantial amount of meaningful and usable open space at grade. Preliminary study indicates at least approximately 50% of the lot reserved for open space uses. Minimum open space square footage per unit or in aggregate would be defined during the implementation phase. Of this open space, a meaningful, communal use area is required.

#### Who would live here?

Housing units like this attract couples, singles, or small families. Units with more bedrooms and appropriately programmed for children could be attractive to families. Pricing can range from affordable to high-end, market rate. Apartments could provide affordable housing to serve diverse populations, including seniors, people living with disabilities, or those needing permanently supportive housing.









#### High Density Residential 3 (HDR3)

This land use prototype is characterized by 4 story, midrise apartment buildings. It would include meaningful, at-grade common open space. Any private open space would be located on balconies or patio spaces.

If the property is part of the parking district, all parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacent location to enhanced multi-modal facilities and services, convenient on-street loading and reduced parking supply.

#### Use, Built Form, & Intensity

This land use is designed for housing up to 4 Stories. Building heights would be between 35' and 55' to allow for a fourth floor and any appropriately proportioned pitched roof forms. This area is envisioned with a substantial amount of meaningful and usable open space at grade. Preliminary study indicates at least approximately 50% of the lot reserved for open space uses. Minimum open space square footage per unit or in aggregate would be defined during the implementation phase. Of this open space, a meaningful, communal use area is required.

#### Who would live here?

Housing units like this attract couples, singles, or small families. Units with more bedrooms and appropriately programmed for children could be attractive to families. Pricing can range from affordable to high-end, market rate. Apartments could provide affordable housing to serve diverse populations, including seniors, people living with disabilities, or those needing permanently supportive housing.









#### Mixed Use 1 (MU1)

This land use prototype is characterized by low-rise buildings up to 3 stories. It was developed to include flexibility for either mixed or single use of commercial and residential occupancies.

Strictly mixed-use with active, ground floor uses, like retail and other personal services, with residential or office uses above is reserved for areas along Broadway in the neighborhood's commercial core. Flexibility for either mixed-use or single uses, including standalone residential and commercial uses, is reserved for areas outside or on the fringe of the neighborhood's commercial core.

If the property is part of the parking district, all parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacent location to enhanced multi-modal facilities and services, convenient on-street loading and reduced parking supply.

Use, Built Form, & Intensity

This land use prototype is characterized by low-rise buildings up to 3 stories. Building heights would generally be within 35' with an exception over 35' to allow for a taller first floor for mixed-use buildings and any appropriately proportioned pitched roof forms. The density would allow up to 1.5 floor-area-ratio.

Who would live and/or work here?

Housing units like this attract couples, singles, and seniors. Pricing can range from affordable, with workforce housing, to high-end, market rate.

Commercial uses can range from retail (e.g. stores and restaurants) and personal services (e.g. yoga studios, day care) for active ground floor uses to professional services (e.g. medical and law offices) on the upper floors or in single use buildings.









#### Mixed Use 2 (MU2)

This land use prototype is characterized by mid-rise buildings up to 4 stories. It was developed to include flexibility for either mixed or single use of commercial and residential occupancies.

Strictly mixed-use with active, ground floor uses, like retail and other personal services, with residential or office uses above is reserved for areas along Broadway in the neighborhood's commercial core. Flexibility for either mixed-use or single uses, including standalone residential and commercial uses, is reserved for areas outside or on the fringe of the neighborhood's commercial core.

If the property is part of the parking district, all parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacent location to enhanced multi-modal facilities and services, convenient on-street loading and reduced parking supply.

#### *Use, Built Form, & Intensity*

This land use prototype is characterized by low-rise to mid-rise buildings from 3-4 stories. Building heights would generally between 35' and 55' with an exception over 35' to allow for a taller first floor for mixed-use buildings, a 4<sup>th</sup> floor and/or to allow for a 5<sup>th</sup> floor of parking to be added to the existing city parking garage. The density would allow up to 2.5 floor-area-ratio, with a singular exception for the existing parking structure to exceed the 2.5 FAR.

#### Who would live and/or work here?

Housing units like this attract couples, singles, and seniors. Pricing can range from affordable, with workforce housing, to high-end, market rate.

Commercial uses can range from retail (e.g. stores and restaurants) and personal services (e.g. yoga studios, day care) for active ground floor uses to professional services (e.g. medical and law offices) on the upper floors or in single use buildings.









#### Public (PUB)

This land use prototype is characterized by mid-rise buildings up to 5 stories. It was developed to include flexibility for the renovation of the medical office pavilion for a city service center and the possible co-location of county facilities.

The public land use prototype is situated adjacent to areas marked for public gathering. Buildings in this area will be designed to complement and integrate with the public realm.

If the property is part of the parking district, all parking would be satisfied in an off-site location. This land use type is envisioned as part of comprehensive transportation demand management system including adjacent location to enhanced multi-modal facilities and services, convenient on-street loading and reduced parking supply.

*Use, Built Form, & Intensity* 

This land use prototype is characterized by buildings up to 5 stories and 55'. There are no density limitations for this prototype, but it is desirable to have a minimum 20% of the lot programmed as at grade, usable open space for public gathering.

Who would work here?

Public uses in this area include city and county services. County services include relocating Health and Human Services from the Iris & Broadway location. City services in this area will be determined by the City of Boulder Facilities Master Plan.











#### **Urban Design Plan**

As a neighborhood center, the area is focused around the intersection of Alpine Avenue and Broadway. The overall city block organization is the convergence of small to large block types and in various configuration. The core of the neighborhood center is marked by a large, decommissioned hospital site, iconic mid-century modern commercial buildings with informal community gathering areas and low to mid-rise infill commercial development. Around the core is a mix of medium and larger footprint commercial, institutional and residential apartment buildings, spanning several eras to include both historic and contemporary styles. Ringing the edge of the area plan boundary is an expansive park with views of the mountains and mixed-density housing types that transition to single-family housing.

#### **Urban Design Purpose**

The purpose of the Urban Design Plan is to guide the maintenance and improvement of the built environment and the public realm. It identifies aspects and features of the spaces between the buildings and provides initial guidance for the design character of future buildings. The urban design objectives describe the elements necessary to achieve a high-quality built environment and public realm. The plan will guide any future design controls (design guidelines, form-based code, or other) that may be identified as part of the implementation of the area plan.

#### What is the public realm?

The public areas within the city including the streets, sidewalks, plazas, open spaces and parks.

What is the built environment? All the human-made buildings, facilities and environment that people occupy.

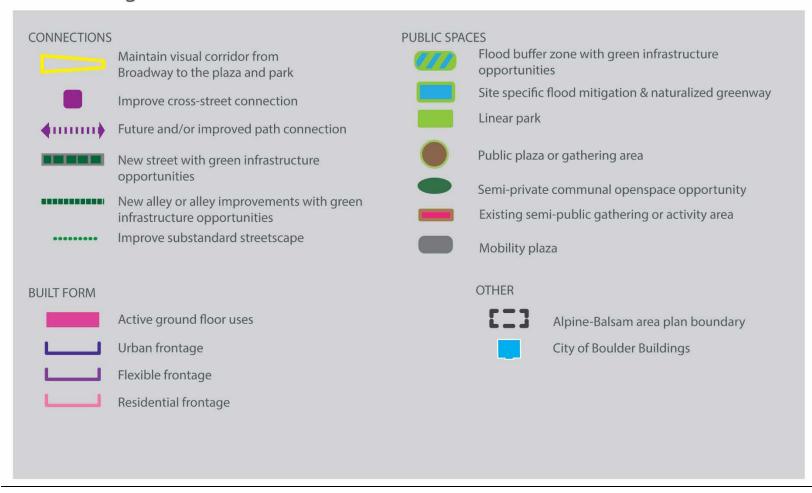
This section includes urban design strategies for the following areas:

- Built Form
- Public Realm and Open Space
- Connectivity
- Sustainability

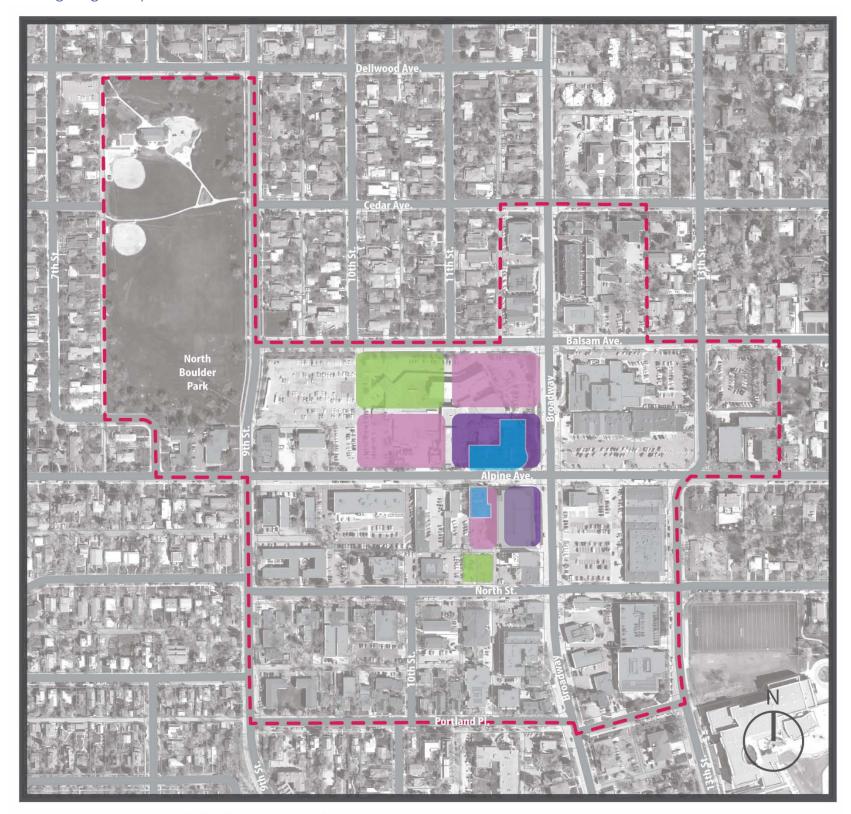
#### Urban Design Framework Map



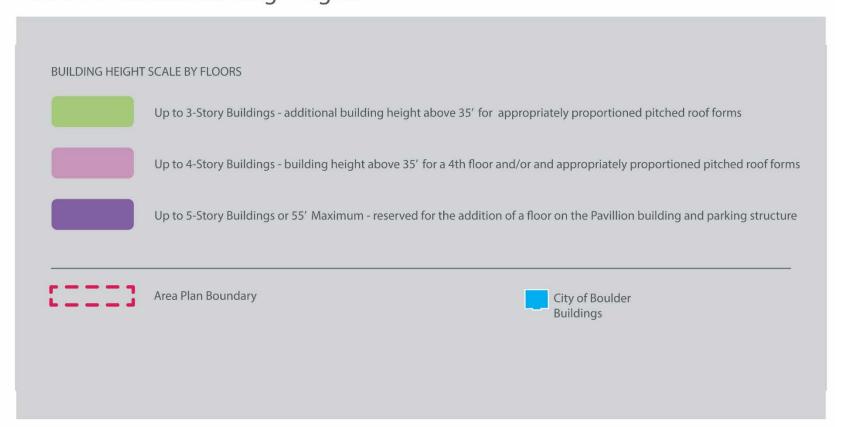
## Urban Design Framework



#### Building Height Map

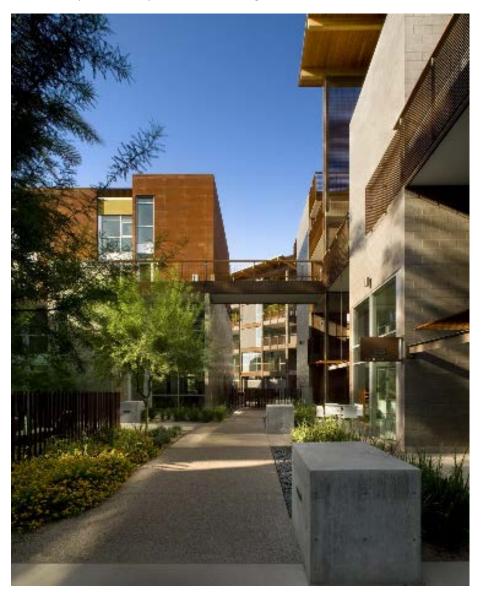


# Recommended Building Heights



#### Urban Design Strategies for the Built Form

- Locate the tallest buildings along Broadway and near the neighborhood center core along Alpine Avenue.
- Encourage compact infill development.
- Create permeability between buildings.



Example of a Pathway Creating Permeability Between Buildings

- Preserve and adaptively reuse historic properties.
- Utilize the landscape features of the Balsam greenway to establish a natural buffer and soften the transition in scale to the single-family residential on the north side of the street.

- Building design, especially with respect to massing and placement, should seek to positively frame the street.
- Along Broadway develop a pedestrian friendly, urban frontage with buildings located close to generous pedestrian walkways, landscape zones able to sustain large, mature trees, amenity zones for street furniture, wayfinding and public art, and building frontages zones that encourage uses to spill out and engage the street.



Example of a Pedestrian-Friendly Urban Frontage with Mature Trees, Ample Sidewalks and Street Activation

- Outdoor public gathering and open spaces should be integrated into site plans in a manner that creates a place for residents, employees or visitors to the building to enjoy the outdoors.
- Mass buildings to complement and frame public open spaces.



Example of a Public Building Framing the Adjacent Public Open Space

- Design buildings with a coherent design expression with cohesive style, material and form.
- Design buildings to express architectural legibility and hierarchy of building form and pattern
  where the casual observer can differentiate between the public versus private realms and the
  overall use and organization of the building.
- Design buildings with a defined base, middle and top.
- Design pitched roofs proportional to the mass and scale of the body of the building.
- Avoid large expanses of blank facades on building elevations.
- Design primary entry features to be visible and easily identifiable from walkways, open space and/or the street.
- Increase the human-scale design elements and frame the pedestrian experience by developing the horizontal and vertical rhythm and pattern in the building form.
- Use durable, high-quality building materials.
- Minimize the visual and physical impacts of auto-oriented uses and vehicle areas.
- Minimize the visual impact of the back-of-house, utility and mechanical uses.
- Design community-serving civic or public buildings as landmarking and wayfinding opportunities.



Example of a Public Building Utilizing a Pronounced Entry as a Wayfinding Feature

- When designing higher density, multi-family housing:
  - Place larger, family units near or within sightlines of common areas and open spaces programmed for children to play.
  - Locate appropriate common areas of a building at the ground to engage the street or public spaces.
  - o Provide storage within units or near easily accessible areas within the building.
  - o Include common amenity areas, like loading zones, community rooms, dog washing stations, bike repair or small workshop rooms, gardening and play areas, etc.
  - o Consider providing individual private open space in the form of patios or balconies.
  - Consider providing additional front yard setbacks matching the prevailing setback of other similar housing types on the block.
  - o Consider a residential frontage with a larger front yard setback.



Example of a Multi-Family Residential Building with a Residential Setback Including a Generous Front Yard with Porch Area and Landscaping

- When designing mixed-use buildings:
  - o Create an active and engaging building frontage zone.
  - o Proportion the first floor with a taller floor to ceiling height than the upper floors.



 ${\it Example of a Mixed-Use Building with a Taller First Floor Ceiling Height}$ 

#### Urban Design Strategies for the Public Realm and Open Space

- Establish a more formalized neighborhood center with additional open spaces for people to gather, including:
  - Construct a large public plaza between 11<sup>th</sup> Street and Broadway as the primary public, open space node near the commercial center of the neighborhood.



Example of a Public Plaza Space with User Amenities

 Consider smaller courtyards, patios or yard areas to the area south of the Brenton Building on Alpine Avenue and on the Community Plaza block.



Example of a Small Courtyard Space with Public Art

- Establish a primary linear greenway bisecting the redeveloping hospital site and connecting the plaza along Broadway to North Boulder Park.
- Establish a secondary linear greenway as part of the connection and circulation to the mobility plaza and as an extension of 10<sup>th</sup> Street on the redeveloping hospital site.



Figure 1 Example of a Linear Park with Connections and Active Uses

- Maintain the existing semi-public gathering places along the Community Plaza and Ideal Market building frontage.
- Utilize the public realm to provide access to civic and public amenities.
- Design public spaces that are visually and physically accessible from the sidewalk.
- Design and program larger public spaces to be multi-functional.
- Create open spaces welcoming to all ages and abilities in a variety of scales and types.





Examples of Open Spaces Designed for All Ages

 When designing civic buildings integrate and harmonize adjacent outdoor public gathering spaces for a complementary relationship.



Example of a Public Building Programmed with a Complementary Open Space

- Utilize landscaping, lighting, surface materials, seating and other amenities to create inviting and pleasant areas.
- Incorporate opportunities for public art.
- Encourge additional semi-private open space areas at the ground to be programmed to complement the associated use.

#### Urban Design Strategies for Connections

- Create better visibility for cross street connection along Broadway at Balsam, Alpine and North Streets through intersection surface treatments improvements;
- Maintain a visual connection from the public plaza on the hospital site to North Boulder Park.
- Reconnect the existing street network and create smaller city blocks through the superblocks west of Broadway.
  - o Add a new 11<sup>th</sup> Street connection from Alpine Avenue to Balsam Avenue
  - o Complete the 10<sup>th</sup> Street connection from North Street to Alpine Avenue.

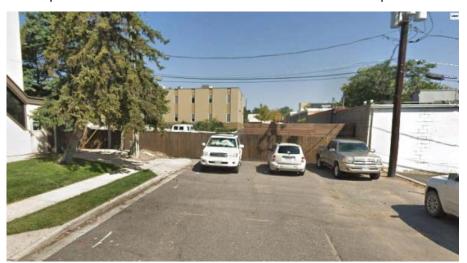
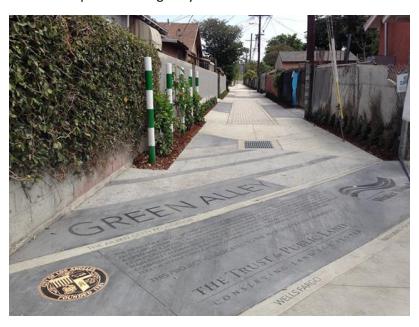


Exhibit of the Incomplete 10th Street Connection

• Reconnect and improve existing alleys.



Example of a Reconstructed Green Alley

• Increase pedestrian friendly paths to allow people to traverse the area at mid-block.



Example of a Mid-Block Connection with Activation

• Improve the pedestrian quality of the streetscape and redevelop substandard back of curb elements to include adequate sidewalks, street trees and landscaping, and street furniture.



Example of a Streetscape with Adequate Sidewalks, Street Trees and Street Furniture

#### Urban Design Strategies for Sustainability

• Consider or incorporate green infrastructure solutions into new or redeveloped connections, infrastructure, public spaces and site development.



Example of Green Infrastructure Infiltration Planter

- Shape the flood conveyance mitigation for the properties along the south side of Balsam Avenue into a naturalized greenway and encourage the preservation of existing healthy trees.
- Integrate the buffer area for the release of flood waters onto Broadway between Balsam and Alpine Avenues into the plaza space design and treat this area as an opportunity to shape or sculpt the plaza transition that brings a green corridor from North Boulder Park to the center of the neighborhood.

#### What is Green Infrastructure?

Green infrastructure is a costeffective, resilient approach to managing wet weather impacts that provides many community benefits.

While single-purpose gray stormwater infrastructure— conventional piped drainage and water treatment systems—is designed to move urban stormwater away from the built environment, green infrastructure reduces and treats stormwater at its source while delivering environmental, social, and economic benefits.

Green infrastructure solutions can be applied on different scales, from the house or building level to the broader landscape level. On the local level, green infrastructure practices include rain gardens, permeable pavements, green roofs, infiltration planters, and trees and tree boxes. At the largest scale, the preservation and restoration of natural landscapes (such as forests, floodplains and wetlands) are critical components of green infrastructure. (Source: EPA & AmericanRivers)



Illustration of the Balsam Greenway and Flood Mitigation

- Encourage the reduction of the urban heat island effect in the area, for example utilize cool or green roofs, increase the tree canopy for shade and add naturalized open spaces, etc.
- Encourage passive building design solutions, for example sun shading devices, thermal mass strategies, maximizing natural lighting to the interior of the building, building orientation for natural cross-ventilation and high-performance building envelopes, and reduce the energy demand on the mechanical and electrical systems to complement other active measures for renewable energy.
- Encourage healthy buildings that are environmentally



Example of Passive Solar Shading Devices on a Building

responsible and resource efficient, e.g. utilize recycled materials, improve the indoor air quality with materials that have low levels of volatile organic compound emissions, etc.



Example of a Plaza with User Amenities and Green Infrastructure including Infiltration Planters

## Chapter 4: Historic Preservation

#### History of the Alpine-Balsam Area

Prior to 1950, the Alpine-Balsam area was sparsely populated and consisted of primarily single-family houses, with the properties along Broadway between Portland and Balsam functioning as a retail center



since the early 1900s, when the first restaurants, gas stations and shops were established to serve customers in the surrounding neighborhoods.



The Boulder Community Hospital groundbreaking was held in 1925, converting the Ben Hagman house into its facilities and expanding the following year. The designated Mapleton Hill Historic District is located southwest of the site and was primarily developed between 1865 and 1946. Casey Middle School, constructed in 1924, has served as a community anchor to the east, while North Boulder Park, first suggested in Saco DeBoer's 1922 Plan of Improvements for Boulder, has offered a recreational amenity to the west.



In the 1950s, the city limits extended north, and Broadway was widened and repaved. The area solidified as a retail and employment center with the establishment of the Ideal Marketplace, the Community Plaza, and the Esquire offices between 1950 and 1955. The surrounding area also grew as the Sunset Hills and Edgewood neighborhoods to the east developed in response to Boulder's growth in the post-war era and continue to provide single-family housing. Multi-family residential buildings were also built in the 1960s-1970s, many exemplifying mid-century modern design elements indicative of that time period.

#### Historic Preservation Considerations

The Alpine-Balsam Area has a neighborhood character with eclectic mix of building types, styles and vintages. The Area Plan seeks to balance increased density and the important community value of maintaining neighborhood character and preserving buildings and sites that are significant to Boulder's history. Initial observations from Historic Preservation staff include:

- The southern portion of the area contains a number of early 20th century vernacular frame houses which appear to have potential historic and architectural significance.
- There is a concentration of mid-century, medium and high-density apartment buildings located in the study area that may be of potential historic and architectural significance and reflective of growth in the years following WWII.
- Built after the designs by noted Boulder Modernist architect Hobart Wagener, the Ideal Market and Community Plaza appear to be important examples of regional Modernist commercial architecture and potentially eligible for local landmark designation and potentially eligible for listing on the State and National Registers of Historic Places.
- If site review is required for properties with an eligible building(s) in the planning area, staff would likely recommend landmark designation applications be submitted as a condition of site review.





Ideal Market 1958, and Community Plaza c.1965

## Chapter 5: Connections Plan

The Connections Plan is a right-of-way plan that will be administered according to Boulder Revised Code. The Plan will be incorporated into the TMP and replace portions of earlier network plans that cover the Alpine-Balsam site and surrounding areas within the planning area boundary. The transportation improvements included in the Connections Plan will be implemented by private development when and if properties redevelop and by the city as capital projects in public right-of-way.

The Connections Plan and List of Improvements is organized by recommendations for:

- Primary corridors in the area (Alpine Ave., 9th Street, 13th Street, Balsam Ave, and Portland Place). All corridors and intersection improvements should reflect the 2019 Transportation Master Plan Low-Stress Walk and Bike Network Plan.
- Alley Way Improvement / Realignment
- Multi-Use Paths
- Pedestrian Connections
- New Local Streets
- Residential On-Street Loading Areas
- Curbside Management Locations
- Mobility Plaza/Hub
- Transit Stop Improvements

#### Objectives

Objectives of the Connections Plan are to:

- Improve walkability, safety and connections with well-connected and pedestrian-oriented streets and walkways that will:
  - Improve neighborhood connections between North Boulder Park, retail, services, public spaces, bus stops and other destinations with improved bicycle and pedestrian pathways;
  - Develop safe streets and crossings, especially along Broadway, for all people regardless of ability, and all modes of safe travel; and
  - o Integrate vehicular access carefully to minimize conflicts with pedestrians and bicycles.

#### Strategies

Strategies to implement the Connections Plan are:

- Provide key alley connections that support the urban character proposed by the area plan.
   Encourage additional alleys, particularly in locations with high intensity land use that anticipate buildings located up to the street.
- Provide key pedestrian connections that support the urban character proposed by the area plan, including fronting Community Plaza, Ideal Market, and a central spine bisecting the city-owned Alpine-Balsam site.
- On all corridors, prioritize forms of active transportation, including walking, cycling and transit
  while also slowing vehicle speeds in order to improve the intersection safety and quality of life for
  residents and visitors
- If possible, align connections to provide a series of visual corridors that will frame or terminate with important destinations, such as North Boulder Park, Community Plaza and Ideal Market, a new city services center, plaza space, the mountain backdrop, etc.
- Integrate appropriate and consistent wayfinding signage so that important destinations are clearly articulated.
- Provide and clearly articulate residential on-street loading areas for convenience and to ease the burden of accessibility, including the loading and unloading of children, groceries and other daily needs of residents living where parking is located off-site or at a distance from the home.
- Proactively articulate, manage and regulate the right-of-way uses at the curb to enhance mobility, ensure appropriate access, and promote safety.
- Provide transit stop improvements, including a mobility hub located on the western 1/3 of the
  city-owned Alpine-Balsam site, and bus super stop located on Broadway between Alpine Avenue
  and Balsam Avenue \*(see connections plan and list of improvements).
- Integrate the use of public art to bring innovative thought, design, aesthetics, neighborhood character and functionality throughout the network of connections, including on corridors, transit stops, mobility hubs and wayfinding signage.

Definitions and example imagery for each improvement in the Connections Plan is provided in the **Appendix B: List of Connections Improvements.** It will be used to help interpret the Connections Plan for capital improvement planning and the review of individual development review applications.

#### **Amendment Process**

Amendments to the Connections Plan for the removal of any connection will be reviewed by the Planning Board. The administrative process to relocate connections includes some flexibility to reflect site-specific considerations while ensuring that the connections necessary to realize a fully integrated multimodal network are created.

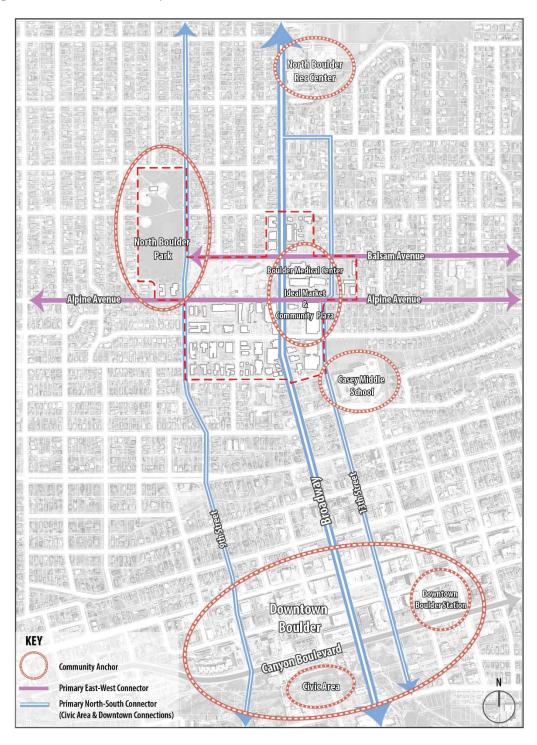
Elimination of any proposed connection requires an amendment to the plan by the Planning Board and approval by the City Council. Minor variations from the plan can be approved by the city manager. Amendment requests can be processed in conjunction with a Site Review.

Any amendment to the Connections Plan will be permitted upon a finding that one of the criteria has been met:

- 1. Such amendment is due to a physical hardship or practical hardship that would prevent construction of the connection;
- 2. The connection is made in a manner that is equivalent to the connection shown on the Connections Plan; or
- 3. Such amendment is consistent with the objectives of the Connections Plan described above.

In those instances where the standards above cannot be met, the amendment will be considered legislative in nature and require approval by the Planning Board and City Council.

## Regional Connections Map



#### Connections Map



## **KEY**

-- - Area Plan Boundary

## **DRAFT Area Plan Recommendations**

New Local Street
Pedestrian Connection

Multi-Use Path

Alley Way Enhancements/
Realignment

Residential On-Street Loading

Curbside Management

# Residential Mobility Plaza Bus Super Stop

Dus super stop

## ////// Pedestrian Activity Center

## TMP Recommendation

Neighborhood Greenway (13th Street)
Intersection Improvements (13th Street)

(\*Please reference TMP for up-to-date information)

## **Under TMP Evaluation**

Potential Bike Lane (preferred buffered)

Potential Neighborhood Greenway

192

Potential Intersection Improvements

## Chapter 6: Access and Mobility Strategy

Based on city policies, principles and strategies for access and mobility included in the Transportation Master Plan (TMP), the Climate Commitment, and the Alpine-Balsam Vision Plan, the access and mobility strategy for the Alpine-Balsam site includes managed parking and on-going Transportation Demand Management (TDM) programs and services. The strategy described below will be employed for the city site and can be expanded to nearby areas.

#### Access, Mobility and Parking Approach for City-Owned Redevelopment Site

- Utilize SUMP principles and existing parking structure for most parking needs
   Parking management principles and strategies established in the Access Management and
   Parking Strategies (AMPS) project will be used to guide the redevelopment of the city's site
   including Shared, Unbundled, Managed and Paid (SUMP) parking principles:
  - Shared- Parking spaces are needed by employees, residents, and visitors at different times of the day. Sharing maximizes overall use of the infrastructure throughout the day while decreasing the overall need for newly constructed facilities. Without reserved stalls, parking spaces are shared by the different users at different times to maximization of use of the existing infrastructure.
  - Unbundled- Parking spaces are leased separately from the unit and priced at market rates. Unbundled parking provides a financial benefit to those residents without vehicles.
  - o **Managed** All parking is managed by time and/or cost and enforced regularly.
  - Paid- Persons wishing to use parking provided by any district will generally be required to pay a fee to use a parking space.

#### Minimal or no investment to construct parking

Based on parking utilization rates across the city and in current districts like Boulder Junction and downtown Boulder and use of the SUMP parking principles, the current structured parking facility at the corner of Broadway and Alpine will be utilized to accommodate the parking demand for the recommended land use plan to the fullest extent possible.

#### **Required Parking**

The parking reduction approach recommended for the Alpine-Balsam site is described as "Boulder Transportation Master Plan Goal" (see table below). These parking supply rates and policies, and TDM program investment are needed for the Alpine-Balsam site to meet the city's TMP single-occupant vehicle (SOV) and greenhouse gas (GHG) reduction objectives.

These parking requirements will be applied to all residential and commercial uses on the Alpine-Balsam site. For these parking levels to be functional, they will be applied in conjunction with on-going TDM programs and transit service along with application of the SUMP principles, and

potentially managed through a general improvement district. The amount of parking necessary for a development should be in an amount that will help avoid or mitigate adverse impacts to the surrounding community. It is also assumed that these same assumptions could be used for mixed-use or residential infill in the planning area if a district approach is expanded.

OBJ

### **Mobility Scale**

	National Average (ITE)	Boulder City-Wide Average		Boulder District Average (Downtown & Boulder Junction)		Boulder Transportation Master Plan Goal	
TDM/AMPS Level	LOW	MEDIUM		HIGH		VERY HIGH	
Residential - Single Family Attached (Townhomes)	1.4 parking spaces per unit	1.2 parking spaces per unit	14% Parking Reduction	1 parking space per unit	29% Parking Reduction	0.9 parking spaces per unit	46% Parking Reduction
Residential - Multi-Family (Flats)	1.4 parking spaces per unit	1.2 parking spaces per unit	14% Parking Reduction	1 parking space per unit	29% Parking Reduction	0.8 parking spaces per unit	43% Parking Reduction
Commercial Office	4.15 spaces per 1,000 sq. ft.	3.2 spaces per 1,000 sq. ft.	23% Parking Reduction	2 spaces per 1,000 sq. ft.	52% Parking Reduction	1.9 spaces per 1,000 sq. ft.	53% Parking Reduction
Retail Mixed-Use	4.7 spaces per 1,000 sq. ft.	3.9 spaces per 1,000 sq. ft.	17% Parking Reduction	2 spaces per 1,000 sq. ft.	57% Parking Reduction	1.9 spaces per 1,000 sq. ft.	60% Parking Reduction

#### Transportation Demand Management (TDM) Core Elements

Transportation Demand Management (TDM) measures will be essential to reduce the demand for parking by the new land uses on the Alpine Balsam site and help minimize demand for automobile access. On-going funding for TDM incentive programs and parking management and maintenance will be necessary. TDM strategies could include, RTD EcoPasses for all residents and employees, bike- and carshare memberships, credits to subsidize Transportation Network Company (TNCs) like Uber or Lyft, and funding for additional local transit services, micro-transit or micro-mobility options.

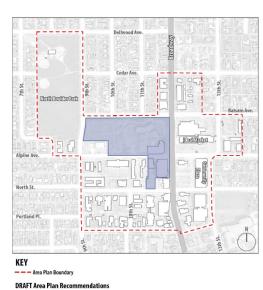
#### Mobility Plaza and Curbside Management

It is recommended that the Alpine-Balsam site include a mobility plaza, likely off Alpine Street west of Broadway. A mobility plaza or hub is a place in which people can access a variety of transportation options in one location. For example, a mobility plaza could include a bikeshare station, carshare vehicles, electric vehicle or e-bicycle charging, micro-mobility options, like electric scooters, and a designated pick-up and drop-off curbside for Transportation Network Companies (TNCs), like Uber or Lyft, or micro-transit.

With the growth of TNCs and increased freight delivery to residents, it will be important to manage access to curbs from public right-of-way. Over time, additional short-term loading zone could take the place of a portion of time-limited, on-street parking. In the future, it is possible to manage curbside demand through variable pricing based on demand or time. By pricing access to the curb from public right-of-way, the city can also provide financial incentives for shared and electric TNC trips.

#### General Improvement District(s) for Parking Management and Maintenance and Transportation Demand Management (TDM)

The strategies proposed for the city-owned redevelopment site, and potentially wider in the Alpine-Balsam area, build on the experience of existing general improvement districts (GIDs) and programs in the downtown, University Hill and Boulder Junction. One or more GIDs could be created by the city to provide managed parking and TDM services for residents and employees of the Alpine-Balsam site. Other properties would be eligible to petition for inclusion into the district(s) to allow other property-owners and development partners to receive benefits of the district(s). Further analysis to determine the financial viability of any district will completed prior to the creation of any district.



Potential Initial Access District Boundary

Initial Access District Boundary

#### Parking Management in Nearby Areas

Wherever parking is managed, it is important to consider and mitigate the impact of spill over parking in surrounding commercial and residential areas. To mitigate the impacts, the city will need to work with the surrounding property owners to determine what policies and strategies will need to be implemented to manage spillover into the neighborhoods.

In the downtown and University Hill where parking is managed and priced, many neighborhoods worked with the city to implement Neighborhood Parking Permit (NPP) programs to manage parking and limit the number of commuter parking permits per block face and provide parking

permits to residents. This program ensures that there are always parking spaces available for residents while maintaining access to public right-of-way.

## Chapter 7: Urban Services

The impact of redevelopment and projected new growth in the Alpine-Balsam area on city facilities and services was evaluated for the range of land use options considered. Changes in land uses resulting in additional residents, workers, commuters and shoppers and new buildings in the area will result in the need to update or upgrade some infrastructure and facilities as outlined below.

#### **Policy Context**

The guiding principles for development in Boulder Valley are defined by the Boulder Valley Comprehensive Plan's (BVCP) policies regarding infrastructure development. The BVCP policies include statements that an adequate range of urban services must exist prior to development in order to support the development increase. The intent of these growth policies, as described in the BVCPs policies, is to strategically channel development. New or redevelopment is intended to occur in areas with adequate infrastructure, or in areas designated for service improvements under the Capital Improvements Program (CIP).

City departmental master plans establish minimum service standards and plan for new or expanded facilities and services in order to maintain those standards. The CIP and city budget process guide and coordinate the timing and funding for facility and service improvements citywide.

#### City Service Center

Currently city services are scattered between several buildings presenting challenges for the public to access services conveniently from one location. In many locations, limited space presents overcrowding in lobbies and service desks cannot accommodate transactional needs. The city is currently leasing office space in response to a shortage of available building space to occupy to deliver city services. Alpine-Balsam, and specifically the Pavilion building present a strategic opportunity for the city to consolidate services into one convenient, accessible and welcoming location on the western side of town where many residents live or work in Boulder.

The city renovated the Brenton Building on Alpine Avenue in 2018 to consolidate the Finance department. A new service desk exists in that building to provide licensing services to the community. The Brenton Building provides 21,000sf of space for city services. The Pavilion building (with an additional floor added) would provide an additional 93,000sf of space to further consolidate community services which in total between the two buildings equals roughly 115,000sf where city services could be more conveniently accessed in one centralized location. These two buildings are directly across the street from each other and connections between the two would be enhanced so they work together as a complex.

The greater opportunity presented in the renovation of the Pavilion building is to re-envision what city buildings offer in a location like this. The vision for future city buildings is to provide transparent, interactive and informative ground floor spaces that invite the community into buildings to learn about the City of Boulder, accomplishments that have been driven by a highly-engaged community and executed by a high-performing government. A new model for centralized customer service is being

considered so the community and any people looking to do business with the city can access services they need in one convenient location. To support the wide variety of services the city offers, this service center would provide a mix of types of spaces ranging from open service desks, to private and semi-private meeting rooms to large conference rooms.

While not all city departments and services could consolidate at this location, a number with strong affinities to each other and the surrounding community could be centralized. What services move to this location has intentionally remained open and flexible until more variables for the rest of the site are established. For example, should the county have some presence with moving their Health and Human Services to this location, the city could respond with relocating their services that are most synergistic with the counties to this location.

#### Access, Mobility, and Transportation Facilities

The existing roadway network in the planning area is well-developed and estimated to be able to adequately serve projected growth. Other improvements to improve the system for all modes of access and mobility are recommended in Chapter 5: Mobility Connections. The improvements will be implemented over time as properties redevelop. As a part of the Next Steps, the city will create an Implementation Plan that identifies the phasing and funding for improvements. The other essential component of access and parking strategy is the general improvement district and programs outlined in Chapter 6.

#### **Utilities**

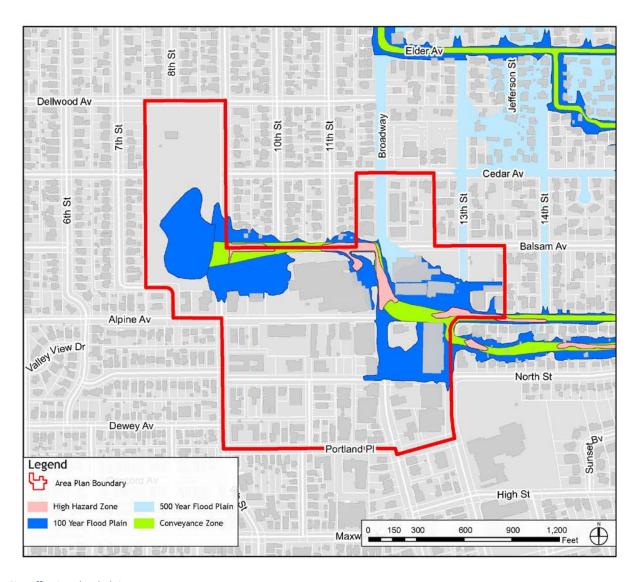
#### Water Supply and Transmission

No capital or operating expenditures for water supply are required specifically for the incremental increase above current water use levels.

This area is served with water pipeline infrastructure that is well looped and in close proximity to the city's larger transmission pipelines network. Static pressure in this area is very good and ranges from about 80 to 100 pounds per square inch (psi). However, as construction proceeds in the area there may be the opportunity to accomplish water infrastructure improvements in conjunction with other construction in order to support additional future development and system flexibility.

#### Wastewater / Sanitary Sewer Collection and Treatment

In general, the potential increase in flows can be served by the existing sewer system. The exception to this is a section of sewer in 20<sup>th</sup> St from Alpine Ave. to Bluff St. that is currently exceeding the city standard that peak dry weather flows shall not cause the sewer to flow more than half full. The impact of additional development on this existing deficiency will need to be reassessed during the next utility master plan update and improvements programed in the Capital Improvements Program accordingly.



City Effective Flood Plains Map

Several areas within the Alpine-Balsam planning area are impacted by the 100-year, Conveyance and High Hazard flood zones. Through the area planning process, options for flood mitigation for both the site and the area were evaluated, including the potential for flood mitigation in North Boulder Park. This evaluation found that significant flood mitigation for the area could not be achieved without undesirable impacts to the park and was therefore not considered further.

For the hospital redevelopment site, the site design will provide flood conveyance for the 100-year flood flows so that development occurs outside the 100-year floodplain. The location of the conveyance channel will be on the northern side of the site along Balsam Avenue mirroring the historic flow path.

The added benefit of conveyance along Balsam is the ability to utilize Balsam as an emergency overflow of flood waters greater than that expected of a 100-year flood event. Graphics for this plan illustrate the channel at 100 feet as a conservative estimate. The width of the conveyance channel will be determined as site design is finalized. As a part of the redevelopment of the site it is expected that an update of the floodplain map will occur to reflect the flood improvements through the site.

This area is a part of the Upper Goose Creek and Twomile Creek Flood Mitigation study that is assessing a broader area for flood mitigation and which may subsequently develop recommendations for further flood mitigation in the area.

#### Parks

The potential increased population associated with new population can be accommodated within Level of Service (LOS) for neighborhood parks established by the Parks and Recreation Master Plan.

While North Boulder Park is classified as a neighborhood park, it serves a wider population because of the aesthetic value of the park and unique features. Given its already high amount of use, staff recommend providing additional amenities within the park to serve an increase in population.

#### Fire Rescue

The area is primarily served by the units housed at Station 1 at 2441 13<sup>th</sup> Street, within the area plan boundary. In general, demand for fire rescue services is likely to increase over time due to the additional residents and the potential for an increase in calls. The need for additional staff based on growth of population or employment will be considered comprehensively as part of the master plan update in 2020 factoring potential changes in uses and growth from this planning effort as well as other areas of growth in the community.

#### Police

Demand for police services are likely to increase over time due to the additional residents. The need for additional staff based on growth of population or employment will be considered comprehensively as part of the master plan update in 2020 factoring potential changes in uses and growth from this planning effort as well as other areas of growth in the community. Including a small office space in the new city service center (i.e. renovated Medical Pavilion) for officers to complete paperwork, use the telephone, etc. would meet an identified capital need for facilities in the northwest section of the city.

#### Library Services

All potential additional population growth can be accommodated under the current Library Master Plan and not appreciably impact service levels. There may be need for some incremental increase in operating funds to support the collection and programs depending on increased demand, as anticipated in current Library Master Plan.

#### Arts and Culture

Public places and public art reflect a community's personality. These components can be integrated into the area with other infrastructure or development projects as they proceed. Types of improvements might include, but are not limited to:

- Access and Mobility (Transportation): corridor-wide public art components to unify routes and serve as innovative approaches to wayfinding; artist-designed crosswalks to promote safety and visibility; creative experiences for transit users, cyclists and pedestrians.
- Environment and Flood: artist-designed elements of flood mitigation projects
- Civic Facilities: integrate public art through the practices of civic dialogue and gathering spaces;
   small arts (or flex) spaces as locations for education, contemplative arts, community performing arts and civically programmed events.

#### Schools

Neighborhood schools have capacity for projected student yields from new residential development at the Alpine-Balsam site and in the wider area. The elementary schools that currently serve the plan area are Whittier and Foothill Elementary. At the middle level all of the planning area falls within Casey Middle School's attendance area. Boulder High School serves this entire area.

## Chapter 8: Implementation and Next Steps

To begin implementing the Area Plan, there are multiple activities ongoing or beginning in 2020. The purpose of this section is to summarize the implementation activities that will be occurring immediately or soon after the adoption of the Area Plan.

#### **Regulatory Changes**

Regulatory changes to implement the plan include:

- Changes to the Boulder Valley Comprehensive Plan (BVCP) land use designation descriptions and the BVCP Land Use Map. These are anticipated to be included in the 2020 Mid-Term Update to the BVCP. Regarding the city-owned site, land use changes are necessary to develop housing.
- Changes to the land use code and the zoning map. As part of implementation, staff will analyze the appropriate zoning to achieve the direction provided in Chapter 3: the land use plan, land use prototypes, and urban design plan. New zoning districts may need to be developed. To achieve the urban design goals, other regulatory changes for the area may be considered such as form-based code or designating certain blocks for mandatory design review or requiring site review. Modification to the height limit map may be necessary.

#### Hospital Deconstruction – began in 2019

City Council approved the deconstruction of the hospital building on May 16, 2019. This project allows for the city to make a big step toward redevelopment of the city-owned site. The scope of deconstruction includes removing the entirety of the main hospital building and patient tower (preserving the Medical Office Pavilion) in the steps summarized below. Deconstruction of the hospital is necessary to develop the city-owned site for housing, county and/or city offices; therefore, if hospital deconstruction is delayed, it will delay the implementation of future uses on the site.

The deconstruction of the hospital building is funded through the 2019 and 2020 budget (pending council approval of the 2020 budget and excluding soils abatement and groundwater treatment) and is expected to take approximately two years to complete. This schedule and timing for the completion of the project will be affected by results of soils and groundwater testing which will define the extent and costs of any soils abatement and/or groundwater treatment required on the site. A plan for funding soils abatement and ground water treatment will be brought to Council when more information on the costs of these activities is available. Schedule and timing could also be impacted by unpredictable scope changes throughout the project.

#### Phase I: Decommission, Secure and Begin to Operate and Maintain in Unoccupied State

On May 1, 2019, the city gained full possession of the hospital that's been occupied by Boulder Community Health (BCH) since the city's acquisition in December 2015. Phase I began immediately in May to:

- Secure the building to prevent trespassing
- Construct a fence around the perimeter
- Add murals to the fence (in coordination with the city's Office of Arts + Culture)

Begin to decommission the building's systems

#### Phase II: Interior Deconstruction and Abatement

This phase will include:

- Deconstruction of all interior elements
- Abatement of the majority of hazardous materials
- Dismantling building components and materials for other organizations to reuse and resell

#### **Phase III:** Exterior Deconstruction

This phase is dependent on variables such as soil testing requirements and design for renovation of the Pavilion building. In general, the remaining elements of the hospital building will be deconstructed as plans are finalized for soil remediation and site grading as described in Phase IV (below) and in coordination with the future use of the Pavilion building and the rest of the site.

Soil testing and abatement are unknown expenses, because it is too early in the deconstruction process (at the time of adoption of this Plan) to identify testing needs and develop a plan for abatement.

#### Phase IV: Soils Testing & Remediation, Potential Flood Mitigation and Site Grading

The goal of this phase is to prepare the site for redevelopment and will include additional soil testing and abatement, as well as site grading. As the deconstruction progresses, if decisions regarding the specific future uses of the site are known, the approach to site grading and other elements of this phase can be tailored to better prepare the site for those future uses.

#### Flood Mitigation and Site Grading

The city-owned property and nearby areas are impacted by the 100-year floodplain, high-hazard and conveyance flood zones. As described in Chapter 7 of the Area Plan, the current approach to flood mitigation for the site is to reconfigure the 100-year floodplain to convey the water from a 100-year storm event so that more developable area is available outside of the floodplain.

There is a unique and efficient opportunity to combine the required site grading after hospital deconstruction with the flood mitigation work. To understand if this is possible, the city plans to:

- Incorporate the flood engineering analysis into the hospital deconstruction project for efficiency
- Determine feasibility, design, costs and phasing to perform flood mitigation

This analysis will occur during the time of phases I and II of deconstruction to be able to plan for phases III and IV.

#### Pavilion Design Phase – 2020+

The consolidation and relocation of city facilities was a primary motivation during the purchase of the Alpine-Balsam city-owned property. Through the Medical Office Pavilion Reuse Analysis, it was determined that the "Pavilion", located at the corner of Alpine and Broadway, is well-suited for reuse for city facilities.

The city has completed a "test-fit" of the Pavilion, which indicated that city staff and services currently located in 3 or 4 city buildings could be consolidated into the Pavilion. The extent of potential consolidation depends on if a 4<sup>th</sup> floor is added and the desired programmatic needs of the building, which would be determined in subsequent phases of design work. This test-fit was not a concept design or done to a level of detail that's needed to identify specific uses, spaces, and designs, it simply tested the capacity of city staff and community services that could be fit into the building. The next step, the programming and design phase, will determine the details of renovation. A set of assumptions have been used thus far:

- There will be a mix of community meeting and gathering space and city uses
- There is an engineering solution to remove the building from the 100-year floodplain
- \$58 million was a preliminary estimate used during February 2019 based on the conceptualization of the renovation based on a construction start date of 2022. Many factors may alter the estimate including schedule delays, scope changes, and construction/escalation costs.

Staff have identified funding to begin the Pavilion Design phase in 2020, subject to City Council's approval of the 2020 Budget in Fall 2019.

The decision to renovate the Pavilion impacts the hospital deconstruction. Because the hospital building and Pavilion building are connected on three sides, the scope and approach to the deconstruction changes depending on if the Pavilion is being reused. In addition, the timing of the Pavilion renovation relates to the hospital – if the Pavilion renovation is delayed, that may impact how the city preserves the Pavilion in a temporary state because the majority of the exterior walls will be altered.

#### County Facilities Discussion – 2019-2020

The plan provides flexibility to continue to explore locating Boulder County facilities and services at Alpine-Balsam and the implications for potential redevelopment at the Iris and Broadway campus.

A joint working group of City Council members, a County Commissioner and staff from both the city and the county will commence after adoption of the area plan and will clarify process and decision-making to further assess the feasibility of relocating county facilities to Alpine-Balsam, conducting analysis to understand if the criteria identified in Chapter 2 of the Area Plan can be met.

#### Housing Development Process – 2020+

As the owner of the hospital site, the city can have significant influence over the affordable housing outcomes. Staff expects to approach affordable housing implementation in a similar manner as the redevelopment of 30Pearl.

During this process variables such as the housing market, financing options and likely partnerships will start to inform the mix of rental and ownership units; zoning will influence the mix of housing types such as townhomes, small or larger stacked buildings. These outcomes will also be guided by the vision for housing in the area plan. This approach allows the market and affordable housing to be designed to complement each other and the surrounding neighborhood. Construction for the affordable and

market-rate housing can be roughly concurrent, because a large portion of the local funding needed will be made available at the time of entitlement and construction through the market homes on the site.

The regulatory changes outlined above must be in place for the housing development to occur. In addition, the county facilities component of the city-owned site impacts the level of housing development that can be implemented on the site.

#### Access and Mobility Strategy Analysis – 2020

The Access and Mobility District approach, as discussed in Chapter 6, is centered on providing programs and structure to provide a range of mobility choices for future workers, residents and visitors to the area. It includes Transportation Demand Management (TDM) services, managed parking, and potentially the implementation of a general improvement district (GID) at Alpine-Balsam.

The city-owned site's GID, if implemented, will collect property taxes for management, maintenance and parking infrastructure and fund on-going transportation demand management (TDM) strategies and programs. As implementation progresses, the viability and interest of a separate district for TDM programs and services or including this together with parking management and maintenance will be determined.

The process to analyze a GID at Alpine-Balsam includes:

- Identify improvements to be funded through the GID
- Analyze financial model for district boundary
- Establish necessary mill rate
- Petition property owners to establish a district
- Establish an advisory board (City Council serves as ultimate governing body)
- Identify process to incorporate surrounding area property owners

The Access and Mobility District approach will need to be developed and analyzed in advance of redevelopment of housing, county and/or city offices, so that these developments can include access and parking needs as part of their respective development review requirements and program design.

#### Implementation Plan Development – 2020

As the city moves from the area planning phase to implementation, city staff will develop a detailed Implementation Plan to guide and coordinate the integrated sequencing of different elements of the plan to collectively achieve the goals and intent outlined in the Area Plan. While this summary has identified high level next steps for implementation of the area plan, the Implementation Plan will provide a more detailed plan for sequencing and decision-making at a project-level to ensure opportunities and efficiencies are achieved for the collective set of projects, as each project proceeds on its own timeline and decision-making processes. It will outline, where possible, a predictable and well-informed redevelopment process for the city-owned property. In addition, this plan will identify:

- Guiding principles
- Key needs and commitments including analysis and consulting needs
- Roles and responsibilities
- Funding and Investment touchpoints

- Critical path milestones and project sequencing
- Redevelopment processes and expectations

The implementation plan is expected to be an internal document used for work planning purposes but will be reviewed by the Planning Board and City Council. City Council will have the opportunity for decision making in several components of the Alpine-Balsam redevelopment, such as funding and policy choices (creation of a GID; city-owned property use choices; partnership opportunities).

## Appendix A: List of Supplemental Documents

#### Supplemental Documents to Draft Plan

- Alpine-Balsam Vision Plan
- Existing Conditions Report
- <u>Traffic Impact Analysis</u> May 2019
- Flood Mitigation Analysis Summary
- <u>Urban Services Assessment May 2019</u>
- Economic Profile May 2018
- <u>Central Broadway Framework Plan</u>

## Appendix B: List of Connections Improvements

The purpose of this appendix is to provide a detailed explanation and rationale for each connection on the Connections Plan. It will be used to help interpret the Connections Plan for capital improvement planning and review of individual development review applications. [note: more detail will be forthcoming in the final plan.]

#### **Corridor Improvements**

#### Description

These corridors provide key routes for cyclists and pedestrians to travel within and through the Alpine-Balsam area. They connect to schools, parks, downtown, a recreation center, shopping centers and adjacent neighborhoods.

These collector and residential streets provide an opportunity to prioritize forms of active transportation, including walking, cycling and transit while also slowing vehicle speeds in order to improve the quality of life for residents and visitors. The 13<sup>th</sup> Street Neighborhood Greenway will be Boulder's first Neighborhood Greenway implemented summer of 2019 through the city's Low-Stress Walk and Bike Network Plan.

The Low-Stress Walk and Bike Network Plan, which emerged out of the 2014 Transportation Master Plan, will create a network of comfortable streets enabling people of all ages and abilities to walk and bike to get where they need to be.

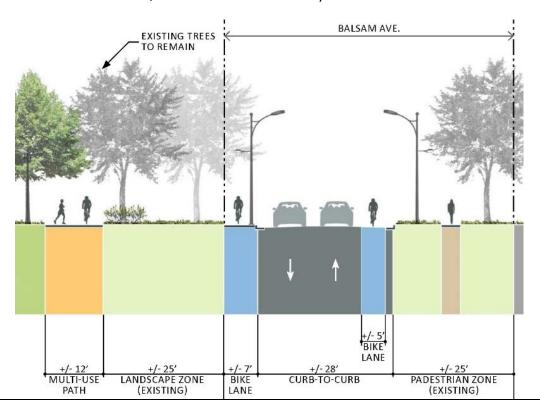
\*All corridors and intersection improvements should reflect the 2019 Transportation Master Plan Low-Stress Walk and Bike Network Plan.

#### **Corridor Improvements**

- A) Alpine Avenue Corridor
   Neighborhood Greenway
- **B)** 9<sup>th</sup> Street Corridor Buffered Bicycle Lane, Neighborhood Greenway
- C) Portland Place Corridor Neighborhood Greenway

**D)** 13<sup>th</sup> Street Corridor Neighborhood Greenway

**E)** Balsam Avenue Corridor – for 9<sup>th</sup> to Broadway 12-foot Multi-Use Path, Buffered and Protected Bicycle Lane



**Neighborhood Greenways** are streets with low vehicle volumes and speeds, designed to prioritize bicycling and enhance conditions for walking. These are streets where people of all ages and abilities feel safe walking and biking.

**Buffered Bicycle Lanes** are standard bike lanes with a designated buffer space of at least two feet separating the bike lane from the adjacent motor vehicle traffic lane

#### Neighborhood Greenways





#### **Buffered Bicycle Lanes**





#### Alley Way Improvement/Realignment

**Alley Enhancement** concepts include design elements that promote safety, activation, walk and bike circulation, enhanced entries, resurfacing, artistic lighting, planting and art elements.

#### Improvements

- 9<sup>th</sup> Street to 10<sup>th</sup> Street (mid-block)
   (Connects to proposed 10<sup>th</sup> street extension)
- 2) 9<sup>th</sup> Street to 10<sup>th</sup> Street (mid-block)
- 3) Alpine Avenue to North Street (mid-block)
- 4) Portland Place to North Street (mid-block)
- 5) Portland Place to North Street (mid-block)





#### **Multi-Use Paths**

*Multi-Use Paths* are physically separated from streets for non-motorized travel, and are shared by walkers, runners, cyclists and non-motorized skaters and scooters. Multi-use paths are paved surfaces.

#### Improvements

- 6) 9th Street to 13th Street \*(see section drawing on page 64) (Linear Park Flood Mitigation/Multi-Use Path)
- 7) Balsam Avenue to Alpine Avenue (mid-block)





#### **Pedestrian Connections**

**Pedestrian Connections** are public paths or avenues designed for walking and are dedicated to the pedestrian.

#### Improvements

- 8) 9<sup>th</sup> Street to Broadway Alpine Balsam Site
- 9) North Street to Ideal Market Fronting Community Plaza









#### **New Local Streets**

**New Local Streets** should provide safe and inviting places to walk with direct access to local stores and schools. Local streets can combine stormwater management features, curb extensions, vertical speed control elements, and bicycle facilities that encourage safe speeds and meter through traffic.

#### Improvements

- 10) North Street to Alpine Avenue (mid-block) (10<sup>th</sup> street extension)
- 11) Alpine Avenue to 9<sup>th</sup> Street (mid-block)
- 12) Balsam Avenue to Alpine Avenue (mid-block) (11<sup>th</sup> street extension)





#### **Residential On-Street Loading**

**Residential On-Street Loading** is a strategy to provide convenience for and to ease the burden of accessibility, the loading and unloading of children, groceries and other daily needs of residents living in high-density residential areas located within a parking district and where the parking is located offsite or at a distance from the home. These zones would be located along the curb and within the right-of-way. They should be directly adjacent to the building and preferably near a building entrance. Residential on-street loading should generally be available for short periods of time and would be identified by curb and/or street markings and signage.

#### Improvements

#### 13) 11<sup>th</sup> Street Extension

\*Applies only to the west side of the street. The area designated to the south is dependent on use (county or residential)



## **Curbside Management**

**Curbside Management** is the proactive delineation and regulation of right-of-way uses at the curb to enhance mobility, ensure access, promote safety, and support the overall goals of the access and mobility strategy.

#### Improvement

14) 11th Street to Alpine Avenue



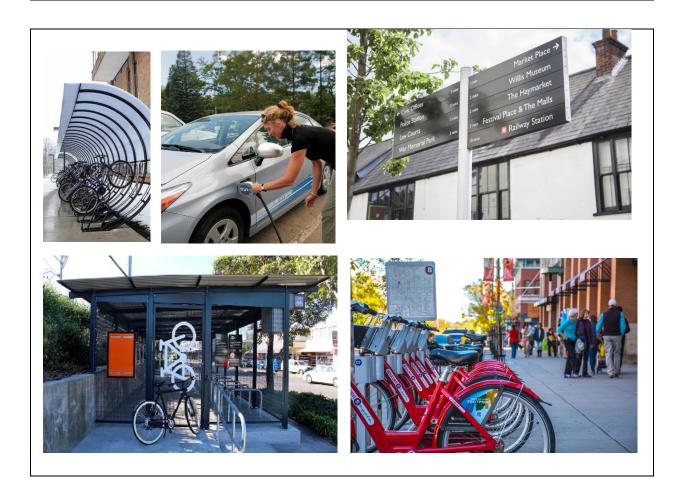


## **Residential Mobility Plaza**

A Mobility Plaza or Hub is an area designed to facilitate safe multimodal access and connections at the intersection of frequent transit lines or at a locally or regionally significant activity center with high transit demand. In addition to elements that support transit usage, it may include elements such as bike share, car share, bike parking, electric car charging, etc.

#### Improvement

15) 10<sup>th</sup> Street and Alpine Avenue



#### **Bus Super Stop**

**Super Stops** are upgraded bus stops along high frequency routes that included enhanced amenities such as real-time arrival information, lighting and covered seating, bike racks, and additional space for boarding up to two buses at a time.

#### Improvement

16) Broadway (mid-block)

Between Alpine Avenue and Balsam Avenue, west side

